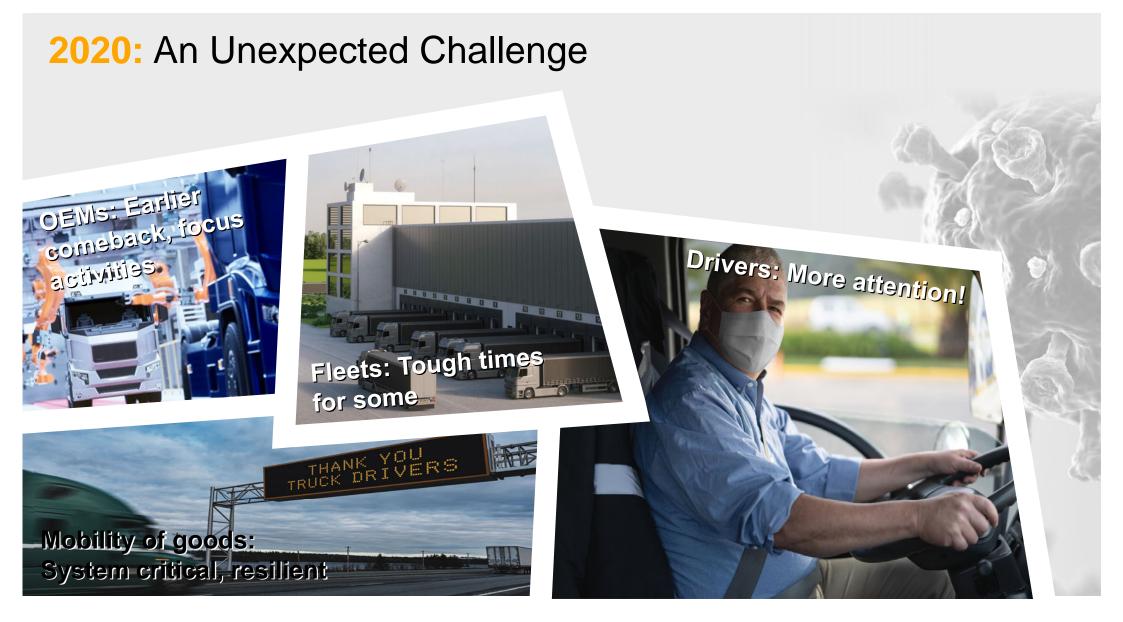


Mastering Challenges, Seizing Opportunities Keynote Address Continental Commercial Vehicle Days

Gilles Mabire | September 7, 2020



What the corona crisis has changed



The Main Challenges that lie ahead of the Industry



The Main Challenges that lie ahead of the Industry



Challenge Clean Transport: Tough regulations, tough goals, tough timelines

Current situation:

 New regulations on reduction of CO₂ emissions on heavy duty trucks (e.g. EU regulation)

Challenges:

- > For OEMs: comply with strict government emission requirements
- > Fleets operating with minimal operating margins. Additional costs.

Assumption:

There needs to be a trade-off between the legitimate intention to protect the environment and the industry's need for efficiency and its low margins. This applies all the more in times of Covid-19.

Web session:

How can tires help reduce CO₂ emissions of CVs?, September 10



Challenge Safety and Security:

Even more important than before. A challenge and a chance!

Current situation:

Perception of trucks has worsened in the last years. With the rising traffic density on roads, safety and security become ever more important. Regulations in the EU (General Safety Regulation) and elsewhere.

Challenge:

Time pressure – 2022 is the first deadline GSR. Remain affordable.

Assumption:

Regulations can help pave the way for later automation of driving functions. This could also help to add on more intelligent functions "on top". More safety will help to change image of trucks!

Web Session:

Evolution of environmental perception based functions, September 8



Challenge Connected Services New business drivers

Situation:

Connectivity based services are a key enabler for TCO reduction and a major growth field (€145 bn value creation by 2030). Technological changes will further drive demand.

Challenges:

"Democratize" services for all fleets, avoid digital gap!
Many new requirements for data based services at a time (HAD, digital value chain, big data business insights)

Assumptions:

- > Regulation will be a new driver for connected services
- Digitalized logistics value chain will drive integration of fleet management systems

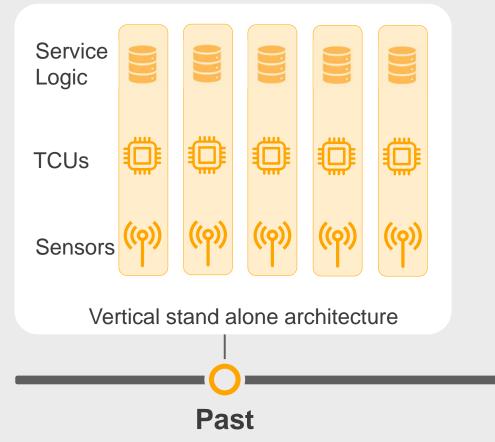
Web Sessions:

Key as a Service (Sept. 9), intelligent tachograph (Sept. 10)



Enabler: A Shift in Service Architecture

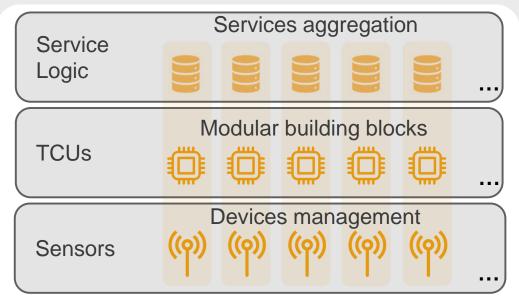
From stand alone architecture to modular building blocks



Services aggregation Service Logic . . . Modular building blocks **TCUs** . . . **Devices management** Sensors ... Horizontal coherent and modular building blocks **Future**

TCUs: Telematic Control Units

A Shift in Service Architecture Continental's value proposition



Horizontal coherent and modular building blocks

Established Service Logic: Existing Back-End infrastructure and running services

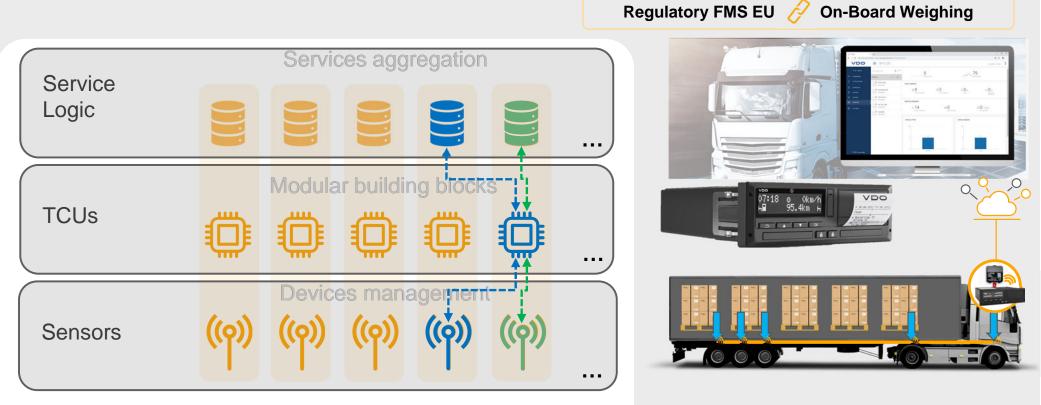
Strong Market position for TCU: OBD-II Dongle in production Excellent Position in 3G, 4G, 5G Telematic

Excellent Position in 3G, 4G, 5G Telematic Smart DTCO

Wide Portfolio of Sensors:

BLE, TIS, UWB, Access On-Board Weighing, NOx-sensor

Integrated Solutions Out of One Hand Centre of service excellence



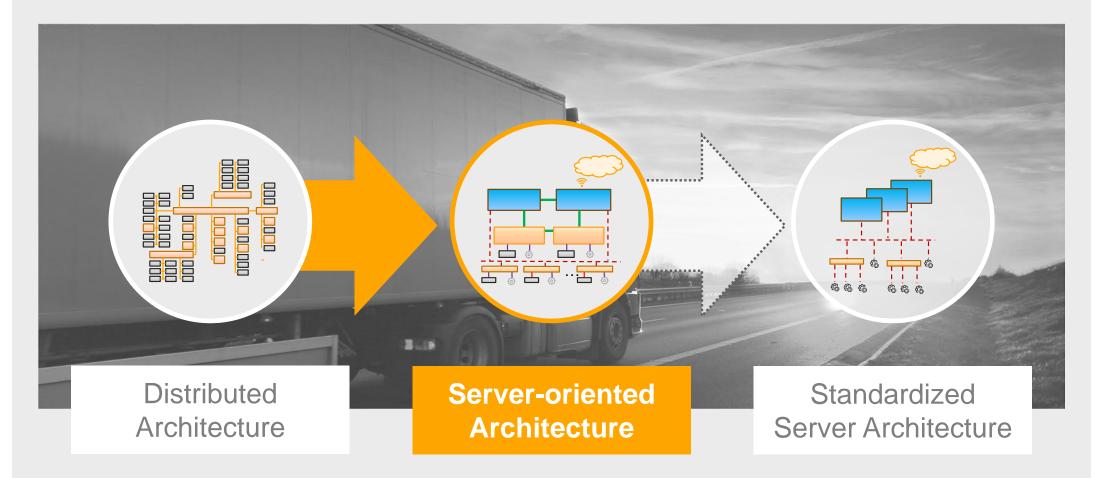
Horizontal coherent and modular building blocks

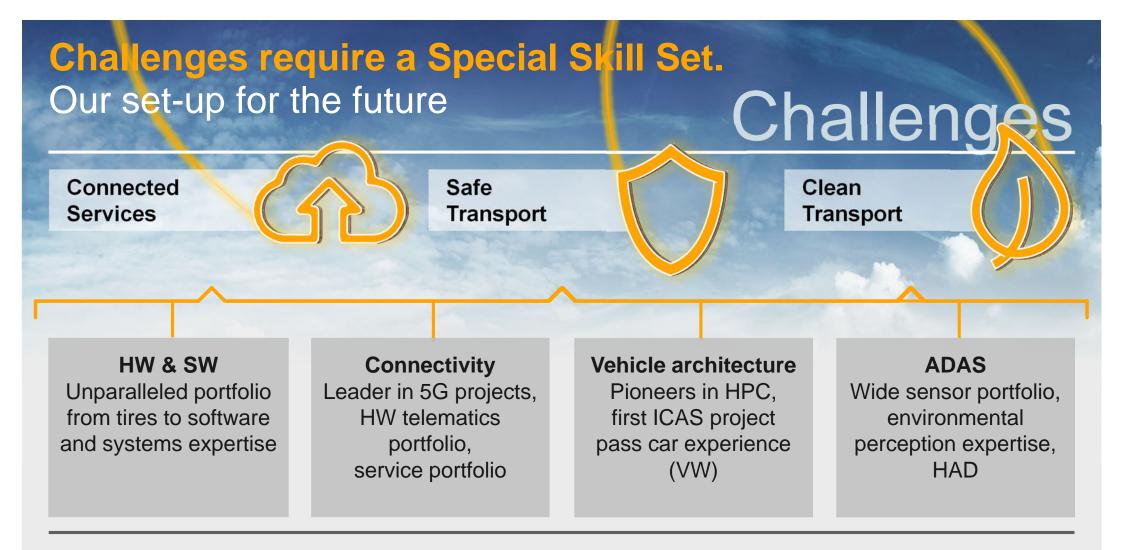
Upcoming Market Demands increase Complexity New architectures are needed

Increased Legislation
Increased Networking
Increased Intelligence
Increased Automation
More and more functions

Evolution of Vehicle Architecture

From distributed to standardized server architecture





Enabler

Questions and Answers

