

# Preliminary Consolidated Financial Statements 2023

The following results and amounts are preliminary statements that have not yet been approved or adopted by the Supervisory Board.

# **Continental Group**

| € millions  | 2023     | 2022     | $\Delta$ in % |
|---|----------|----------|---------------|
| Sales   | 41,420.5 | 39,408.9 | 5.1           |
| EBITDA  | 4,078.9  | 3,966.1  | 2.8           |
| in % of sales   | 9.8      | 10.1     |               |
| EBIT  | 1,853.8  | 754.8    | 145.6         |
| in % of sales   | 4.5      | 1.9      |               |
| Net income attributable to the shareholders of the parent | 1,156.4  | 66.6     | 1,635.3       |
| Basic earnings per share in €                             | 5.78     | 0.33     | 1,635.3       |
| Diluted earnings per share in €                           | 5.78     | 0.33     | 1,635.3       |
| Adjusted sales1   | 41,302.2 | 39,335.6 | 5.0           |
| Adjusted operating result (adjusted EBIT) <sup>2</sup>    | 2,517.2  | 1,912.6  | 31.6          |
| in % of adjusted sales                                    | 6.1      | 4.9      |               |
| Free cash flow  | 1,159.0  | 90.6     | 1,179.3       |
| Net indebtedness  | 4,037.9  | 4,499.4  | -10.3         |
| Gearing ratio in %  | 28.6     | 32.8     |               |
| Total equity  | 14,125.1 | 13,735.0 | 2.8           |
| Equity ratio in %   | 37.4     | 36.2     |               |
| Number of employees as at December 31 <sup>3</sup>        | 202,763  | 199,038  | 1.9           |
| <br>Dividend per share in €                               | 2.204    | 1.50     |               |
| Share price at year end <sup>5</sup> in €                 | 76.92    | 55.98    | 37.4          |
| Share price at year high <sup>5</sup> in €                | 78.26    | 99.80    |               |
| Share price at year low <sup>5</sup> in €                 | 59.20    | 44.31    |               |

Before changes in the scope of consolidation.
Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.
Excluding trainees.
Subject to the approval of the Annual Shareholders' Meeting on April 26, 2024.
All market prices are quotations of the Continental share in the Xetra system of Deutsche Börse AG. Data source: Bloomberg.

# **Development of the Group Sectors: Automotive**

| Automotive in € millions                                | 2023     | 2022     | $\Delta$ in % |
|---|----------|----------|---------------|
| Sales   | 20,295.4 | 18,321.6 | 10.8          |
| EBITDA  | 982.1    | 962.5    | 2.0           |
| in % of sales   | 4.8      | 5.3      |               |
| EBIT  | -57.4    | -970.1   | 94.1          |
| in % of sales   | -0.3     | -5.3     |               |
| Research and development expenses (net) <sup>1, 2</sup> | 2,384.8  | 2,273.1  | 4.9           |
| in % of sales <sup>1.2</sup>                            | 11.8     | 12.4     |               |
| Depreciation and amortization <sup>3</sup>              | 1,039.5  | 1,932.6  | -46.2         |
| thereof impairment <sup>4</sup>                         | 13.1     | 880.9    | -98.5         |
| Capital expenditure <sup>5</sup>                        | 1,226.3  | 1,342.0  | -8.6          |
| in % of sales   | 6.0      | 7.3      |               |
| Operating assets as December 31                         | 8,844.1  | 8,321.9  | 6.3           |
| Operating assets (average)                              | 9,221.1  | 8,746.7  | 5.4           |
| ROCE in %   | -0.6     | -11.1    |               |
| Number of employees as at December 31 <sup>6</sup>      | 102,413  | 97,575   | 5.0           |
|   |          |          |               |
| Adjusted sales <sup>7</sup>                             | 20,295.4 | 18,321.2 | 10.8          |
| Adjusted operating result (adjusted EBIT) <sup>8</sup>  | 388.2    | -62.6    | 719.8         |
| in % of adjusted sales                                  | 1.9      | -0.3     |               |

1 In the year under review, the presentation of income and expenses in connection with specific warranties, restructuring measures, severance payments, as well as impairment and reversal of impairment losses on intangible assets and property, plant and equipment was changed. They are now assigned to the relevant functional areas. The comparative period has been adjusted accordingly.

2 The assignment of income and expenses from certain business activities within the functional areas has been adjusted. The comparative period has been adjusted accordingly. 3 Excluding impairment on financial investments.

4 Impairment also includes necessary reversals of impairment losses.

5 Capital expenditure on property, plant and equipment, and software.

6 Excluding trainees.

7 Before changes in the scope of consolidation.

# **Development of the Group Sectors: Tires**

| Tires in € millions                                    | 2023     | 2022     | $\Delta$ in % |
|--|----------|----------|---------------|
| Sales  | 13,958.0 | 14,005.2 | -0.3          |
| EBITDA   | 2,585.8  | 2,644.7  | -2.2          |
| in % of sales  | 18.5     | 18.9     |               |
| EBIT   | 1,742.6  | 1,723.6  | 1.1           |
| in % of sales  | 12.5     | 12.3     |               |
| Research and development expenses (net) <sup>1</sup>   | 336.0    | 320.8    | 4.8           |
| in % of sales <sup>1</sup>                             | 2.4      | 2.3      |               |
| Depreciation and amortization <sup>2</sup>             | 843.2    | 921.1    | -8.5          |
| thereof impairment <sup>3</sup>                        | 42.4     | 82.3     | -48.4         |
| Capital expenditure <sup>4</sup>                       | 966.6    | 818.6    | 18.1          |
| in % of sales  | 6.9      | 5.8      |               |
| Operating assets as December 31                        | 7,074.6  | 7,369.3  | -4.0          |
| Operating assets (average)                             | 7,596.5  | 7,508.2  | 1.2           |
| ROCE in %  | 22.9     | 23.0     |               |
| Number of employees as at December 31 <sup>5</sup>     | 56,349   | 56,987   | -1.1          |
|  |          |          |               |
| Adjusted sales <sup>6</sup>                            | 13,958.0 | 13,933.6 | 0.2           |
| Adjusted operating result (adjusted EBIT) <sup>7</sup> | 1,887.0  | 1,831.3  | 3.0           |
| in % of adjusted sales                                 | 13.5     | 13.1     |               |

1 In the year under review, the presentation of income and expenses in connection with specific warranties, restructuring measures, severance payments, as well as impairment and reversal of impairment losses on intangible assets and property, plant and equipment was changed. They are now assigned to the relevant functional areas. The comparative period has been adjusted accordingly.

Excluding impairment on financial investments.
Impairment also includes necessary reversals of impairment losses.

4 Capital expenditure on property, plant and equipment, and software.

5 Excluding trainees.

6 Before changes in the scope of consolidation.

# **Development of the Group Sectors: ContiTech**

| ContiTech in € millions                                | 2023    | 2022    | $\Delta$ in % |
|--|---------|---------|---------------|
| Sales  | 6,841.5 | 6,594.3 | 3.7           |
| EBITDA   | 693.0   | 486.4   | 42.5          |
| in % of sales  | 10.1    | 7.4     |               |
| EBIT   | 380.1   | 166.5   | 128.3         |
| in % of sales  | 5.6     | 2.5     |               |
| Research and development expenses (net) <sup>1</sup>   | 175.1   | 169.2   | 3.5           |
| in % of sales <sup>1</sup>                             | 2.6     | 2.6     |               |
| Depreciation and amortization <sup>2</sup>             | 312.9   | 319.9   | -2.2          |
| thereof impairment <sup>3</sup>                        | 1.5     | 3.4     | -54.3         |
| Capital expenditure <sup>4</sup>                       | 209.6   | 199.8   | 4.9           |
| in % of sales  | 3.1     | 3.0     |               |
| Operating assets as December 31                        | 3,125.5 | 3,169.4 | -1.4          |
| Operating assets (average)                             | 3,284.4 | 3,275.8 | 0.3           |
| ROCE in %  | 11.6    | 5.1     |               |
| Number of employees as at December 31 <sup>5</sup>     | 41,949  | 41,798  | 0.4           |
|  |         |         |               |
| Adjusted sales <sup>6</sup>                            | 6,723.2 | 6,593.0 | 2.0           |
| Adjusted operating result (adjusted EBIT) <sup>7</sup> | 448.3   | 312.8   | 43.3          |
| in % of adjusted sales                                 | 6.7     | 4.7     |               |

1 In the year under review, the presentation of income and expenses in connection with specific warranties, restructuring measures, severance payments, as well as impairment and reversal of impairment losses on intangible assets and property, plant and equipment was changed. They are now assigned to the relevant functional areas. The comparative period has been adjusted accordingly.

2 Excluding impairment on financial investments. 3 Impairment also includes necessary reversals of impairment losses.

4 Capital expenditure on property, plant and equipment, and software.

5 Excluding trainees.

6 Before changes in the scope of consolidation.

# **Development of the Group Sectors: Contract Manufacturing**

| Contract Manufacturing in € millions                   | 2023  | 2022  | $\Delta$ in % |
|--|-------|-------|---------------|
| Sales  | 512.4 | 665.6 | -23.0         |
| EBITDA   | 28.9  | 44.7  | -35.4         |
| in % of sales  | 5.6   | 6.7   |               |
| EBIT   | 5.1   | 9.5   | -46.0         |
| in % of sales  | 1.0   | 1.4   |               |
| Research and development expenses (net) <sup>1</sup>   | 0.0   | 0.1   | -37.4         |
| in % of sales <sup>1</sup>                             | 0.0   | 0.0   |               |
| Depreciation and amortization <sup>2</sup>             | 23.8  | 35.2  | -32.5         |
| thereof impairment <sup>3</sup>                        | 0.3   | 0.0   | 1,254.0       |
| Capital expenditure <sup>4</sup>                       | 6.7   | 9.9   | -32.5         |
| in % of sales  | 1.3   | 1.5   |               |
| Operating assets as December 31                        | 395.6 | 531.2 | -25.5         |
| Operating assets (average)                             | 459.7 | 635.2 | -27.6         |
| ROCE in %  | 1.1   | 1.5   |               |
| Number of employees as at December 31 <sup>5</sup>     | 1,478 | 2,192 | -32.6         |
|  |       |       |               |
| Adjusted sales <sup>6</sup>                            | 512.4 | 665.6 | -23.0         |
| Adjusted operating result (adjusted EBIT) <sup>7</sup> | 8.0   | 2.9   | 177.3         |
| in % of adjusted sales                                 | 1.6   | 0.4   |               |

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2 Excluding impairment on financial investments.

3 Impairment also includes necessary reversals of impairment losses.

4 Capital expenditure on property, plant and equipment, and software.

5 Excluding trainees.

6 Before changes in the scope of consolidation.

# **EBITDA**

| EBITDA                      | € millions |         | in % of | fsales |
|-----------------------------|------------|---------|---------|--------|
|                             | 2023       | 2022    | 2023    | 2022   |
| Automotive                  | 982.1      | 962.5   | 4.8     | 5.3    |
| Tires                       | 2,585.8    | 2,644.7 | 18.5    | 18.9   |
| ContiTech                   | 693.0      | 486.4   | 10.1    | 7.4    |
| Contract Manufacturing      | 28.9       | 44.7    | 5.6     | 6.7    |
| Other/Holding/Consolidation | -210.8     | -172.3  | -       | -      |
| Continental Group           | 4,078.9    | 3,966.1 | 9.8     | 10.1   |

# EBIT

| EBIT                        | € millions |         | in % of sales |      |
|-----------------------------|------------|---------|---------------|------|
|                             | 2023       | 2022    | 2023          | 2022 |
| Automotive                  | -57.4      | -970.1  | -0.3          | -5.3 |
| Tires                       | 1,742.6    | 1,723.6 | 12.5          | 12.3 |
| ContiTech                   | 380.1      | 166.5   | 5.6           | 2.5  |
| Contract Manufacturing      | 5.1        | 9.5     | 1.0           | 1.4  |
| Other/Holding/Consolidation | -216.6     | -174.7  | -             | -    |
| Continental Group           | 1,853.8    | 754.8   | 4.5           | 1.9  |

# **Adjusted Operating Result** (Adjusted EBIT)<sup>1</sup>

| Adjusted operating result (adjusted EBIT) <sup>1</sup> | €mi     | llions  | in % of adju | isted sales <sup>2</sup> |
|--|---------|---------|--------------|--------------------------|
|  | 2023    | 2022    | 2023         | 2022                     |
| Automotive   | 388.2   | -62.6   | 1.9          | -0.3                     |
| Tires  | 1,887.0 | 1,831.3 | 13.5         | 13.1                     |
| ContiTech  | 448.3   | 312.8   | 6.7          | 4.7                      |
| Contract Manufacturing                                 | 8.0     | 2.9     | 1.6          | 0.4                      |
| Other/Holding/Consolidation                            | -214.3  | -171.8  | -            | -                        |
| Continental Group                                      | 2,517.2 | 1,912.6 | 6.1          | 4.9                      |

1 Before amortization of intangible assets from purchase price allocation (PPA), changes in the scope of consolidation, and special effects.

2 Before changes in the scope of consolidation.

# **Key Figures of the Continental Share**

| € (unless otherwise specified)                               | 2023              | 2022  |
|--|-------------------|-------|
| Basic earnings per share                                     | 5.78              | 0.33  |
| Diluted earnings per share                                   | 5.78              | 0.33  |
| Dividend per share   | 2.20 <sup>1</sup> | 1.50  |
| Dividend payout ratio (%)                                    | 38.1 <sup>1</sup> | _2    |
| Dividend yield <sup>3</sup> (%)                              | 3.2 <sup>1</sup>  | 2.3   |
| Share price at year end                                      | 76.92             | 55.98 |
| Annual average share price                                   | 67.70             | 66.01 |
| Share price at year high                                     | 78.26             | 99.80 |
| Share price at year low                                      | 59.20             | 44.31 |
| Number of outstanding shares, average (in millions)          | 200.0             | 200.0 |
| Number of outstanding shares as at December 31 (in millions) | 200.0             | 200.0 |

All market prices are quotations of the Continental share in the Xetra system of Deutsche Börse AG. Data source: Bloomberg.

1 Subject to the approval of the Annual Shareholders' Meeting on April 26, 2024.

2 Not applied.

3 Dividend per share at the annual average share price.

### **Consolidated Statement of Income**

| € millions  | 2023      | 2022      |
|---|-----------|-----------|
| Sales   | 41,420.5  | 39,408.9  |
| Cost of sales <sup>1,2</sup>  | -32,612.6 | -31,827.6 |
| Gross margin on sales <sup>1, 2</sup>   | 8,808.0   | 7,581.3   |
| Research and development expenses <sup>1, 2</sup>   | -4,125.7  | -4,056.8  |
| Selling and logistics expenses <sup>1, 2</sup>  | -2,527.7  | -2,412.4  |
| Administrative expenses <sup>1</sup>  | -1,354.9  | -1,091.7  |
| Other income <sup>1</sup>   | 1,837.0   | 1,851.2   |
| Other expenses <sup>1</sup>   | -829.2    | -1,145.9  |
| Income from equity-accounted investees  | 45.3      | 28.3      |
| Other income from investments   | 1.2       | 0.8       |
| EBIT  | 1,853.8   | 754.8     |
| Interest income   | 103.4     | 83.6      |
| Interest expense  | -419.4    | -234.8    |
| Effects from currency translation   | 78.8      | -59.6     |
| Effects from changes in the fair value of derivative instruments, and other valuation effects | 1.4       | 12.8      |
| Financial result  | -235.8    | -198.0    |
| Earnings before tax   | 1,618.0   | 556.8     |
| Income tax expense  | -424.1    | -444.6    |
| Net income  | 1,193.9   | 112.2     |
| Non-controlling interests   | -37.5     | -45.5     |
| Net income attributable to the shareholders of the parent                                     | 1,156.4   | 66.6      |
|   | 5.78      | 0.33      |
|   | 5.78      | 0.33      |

1 In the year under review, the presentation of income and expenses in connection with specific warranties, restructuring measures, severance payments, as well as impairment and reversal of impairment losses on intangible assets and property, plant and equipment was changed. They are now assigned to the relevant functional areas. The comparative period has been adjusted accordingly.

period has been adjusted accordingly. 2 The assignment of income and expenses from certain business activities within the functional areas has been adjusted. The comparative period has been adjusted accordingly.

# **Consolidated Statement of Financial Position**

#### Assets

| € millions   | Dec. 31, 2023 | Dec. 31, 2022 |
|--|---------------|---------------|
| Goodwill   | 3,187.5       | 3,218.2       |
| Other intangible assets  | 820.3         | 973.7         |
| Property, plant and equipment                                      | 11,722.1      | 11,467.2      |
| Investment property  | 11.3          | 11.5          |
| Investments in equity-accounted investees                          | 298.6         | 305.1         |
| Other investments  | 117.6         | 170.0         |
| Deferred tax assets  | 2,511.8       | 2,059.2       |
| Defined benefit assets   | 110.7         | 93.1          |
| Long-term derivative instruments and interest-bearing investments  | 88.8          | 105.8         |
| Long-term other financial assets                                   | 272.5         | 270.0         |
| Long-term other assets   | 23.9          | 114.8         |
| Non-current assets   | 19,165.0      | 18,788.7      |
| Inventories  | 6,276.5       | 6,729.6       |
| Trade accounts receivable  | 7,569.0       | 7,767.7       |
| Short-term contract assets   | 102.9         | 99.8          |
| Short-term other financial assets                                  | 135.7         | 140.0         |
| Short-term other assets  | 1,143.5       | 1,034.0       |
| Income tax receivables   | 305.2         | 277.6         |
| Short-term derivative instruments and interest-bearing investments | 120.4         | 101.5         |
| Cash and cash equivalents  | 2,923.2       | 2,988.0       |
| Assets held for sale   | 11.4          | -             |
| Current assets   | 18,587.8      | 19,138.0      |
| Total assets   | 37,752.8      | 37,926.7      |

#### **Equity and liabilities**

| € millions  | Dec. 31, 2023 | Dec. 31, 2022 |
|---|---------------|---------------|
| Subscribed capital                                    | 512.0         | 512.0         |
| Capital reserves                                      | 4,155.6       | 4,155.6       |
| Retained earnings                                     | 10,766.9      | 9,910.5       |
| Other comprehensive income                            | -1,758.6      | -1,319.0      |
| Equity attributable to the shareholders of the parent | 13,675.9      | 13,259.1      |
| Non-controlling interests                             | 449.2         | 475.8         |
| Total equity  | 14,125.1      | 13,735.0      |
| Long-term employee benefits                           | 3,147.9       | 2,623.5       |
| Deferred tax liabilities                              | 71.6          | 57.5          |
| Long-term provisions for other risks and obligations  | 703.5         | 624.1         |
| Long-term indebtedness                                | 4,211.9       | 4,006.0       |
| Long-term other financial liabilities                 | 8.4           | 10.0          |
| Long-term contract liabilities                        | 6.4           | 7.8           |
| Long-term other liabilities                           | 27.7          | 31.0          |
| Non-current liabilities                               | 8,177.4       | 7,359.9       |
| Short-term employee benefits                          | 1,390.5       | 1,274.7       |
| Trade accounts payable                                | 6,875.1       | 7,637.0       |
| Short-term contract liabilities                       | 195.0         | 232.4         |
| Income tax payables                                   | 541.3         | 525.7         |
| Short-term provisions for other risks and obligations | 1,081.3       | 1,036.8       |
| Short-term indebtedness                               | 2,958.3       | 3,688.7       |
| Short-term other financial liabilities                | 1,670.0       | 1,763.8       |
| Short-term other liabilities                          | 738.7         | 672.8         |
| Current liabilities                                   | 15,450.3      | 16,831.8      |
| Total equity and liabilities                          | 37,752.8      | 37,926.7      |

# **Consolidated Statement of Cash Flows**

| € millions   | 2023     | 2022     |
|--|----------|----------|
| Net income   | 1,193.9  | 112.2    |
| Income tax expense   | 424.1    | 444.6    |
| Financial result   | 235.8    | 198.0    |
| EBIT   | 1,853.8  | 754.8    |
| Interest paid  | -279.5   | -151.9   |
| Interest received  | 115.8    | 61.5     |
| Income tax paid  | -725.5   | -597.2   |
| Dividends received   | 46.0     | 31.4     |
| Depreciation, amortization, impairment and reversal of impairment losses   | 2,225.2  | 3,211.2  |
| Income from equity-accounted investees and other investments, incl. impairment and reversal of impairment losses | -46.5    | -29.1    |
| Gains/losses from the disposal of assets, companies and business operations                                      | 43.9     | -16.2    |
| Changes in   |          |          |
| inventories  | 377.9    | -1,644.9 |
| trade accounts receivable  | 50.6     | -821.9   |
| trade accounts payable   | -692.9   | 1,732.9  |
| employee benefits and other provisions   | 333.2    | -165.7   |
| other assets and liabilities   | 25.6     | -69.4    |
| Cash flow arising from operating activities  | 3,327.6  | 2,295.5  |
| Cash flow from the disposal of assets  | 107.4    | 73.4     |
| Capital expenditure on property, plant and equipment, and software   | -2,124.4 | -2,132.8 |
| Capital expenditure on intangible assets from development projects and miscellaneous                             | -18.3    | -36.3    |
| Cash flow from the disposal of companies and business operations   | 42.2     | -0.6     |
| Acquisition of companies and business operations   | -175.5   | -108.5   |
| Cash flow arising from investing activities  | -2,168.6 | -2,204.9 |
| Cash flow before financing activities (free cash flow)   | 1,159.0  | 90.6     |
| Issuance of bonds  | 1,250.0  | 625.0    |
| Redemption of bonds  | -1,250.0 | -        |
| Repayment of lease liabilities   | -306.9   | -323.6   |
| Change in other indebtedness   | -451.8   | 822.2    |
| Change in derivative instruments and interest-bearing investments  | -27.2    | 22.9     |
| Other cash changes   | -19.6    | -36.1    |
| Dividends paid   | -300.0   | -440.0   |
| Dividends paid to and cash changes from equity transactions with non-controlling interests                       | -23.9    | -16.9    |
| Cash flow arising from financing activities  | -1,129.4 | 653.5    |
| Change in cash and cash equivalents  | 29.6     | 744.1    |
| Cash and cash equivalents at the beginning of the reporting period   | 2,988.0  | 2,269.1  |
| Effect of exchange-rate changes on cash and cash equivalents   | -94.5    | -25.2    |
|  | 2,923.2  |          |

# **Segment Reporting**

#### Segment report for 2023

| € millions   | Automotive | Tires    | ContiTech | Contract<br>Manufacturing | Other/<br>Holding/<br>Consolidation | Continental<br>Group |
|--|------------|----------|-----------|---------------------------|-------------------------------------|----------------------|
| External sales   | 20,288.2   | 13,855.5 | 6,765.8   | 511.0                     | -                                   | 41,420.5             |
| Intercompany sales                                     | 7.2        | 102.4    | 75.7      | 1.4                       | -186.8                              | -                    |
| Sales (total)  | 20,295.4   | 13,958.0 | 6,841.5   | 512.4                     | -186.8                              | 41,420.5             |
| EBIT (segment result)                                  | -57.4      | 1,742.6  | 380.1     | 5.1                       | -216.6                              | 1,853.8              |
| in % of sales  | -0.3       | 12.5     | 5.6       | 1.0                       | -                                   | 4.5                  |
| thereof income from equity-accounted investees         | 36.9       | 6.6      | 0.8       | -                         | 1.0                                 | 45.3                 |
| Depreciation and amortization <sup>1</sup>             | 1,039.5    | 843.2    | 312.9     | 23.8                      | 5.8                                 | 2,225.2              |
| thereof impairment <sup>2</sup>                        | 13.1       | 42.4     | 1.5       | 0.3                       | -                                   | 57.3                 |
| Capital expenditure <sup>3</sup>                       | 1,226.3    | 966.6    | 209.6     | 6.7                       | 27.6                                | 2,436.9              |
| in % of sales  | 6.0        | 6.9      | 3.1       | 1.3                       | -                                   | 5.9                  |
| Internally generated intangible assets                 | 17.6       | _        | -         | -                         | -                                   | 17.6                 |
| Significant non-cash expenses/income                   | -81.2      | 0.6      | -27.4     | -3.6                      | 1.9                                 | -109.6               |
| Segment assets   | 15,608.7   | 10,276.6 | 4,556.6   | 536.2                     | 309.5                               | 31,287.7             |
| thereof investments in equity-accounted investees      | 182.7      | 80.6     | 23.1      | -                         | 12.2                                | 298.6                |
| Segment liabilities                                    | 6,764.6    | 3,202.0  | 1,431.2   | 140.6                     | 199.0                               | 11,737.4             |
| Operating assets as at December 31                     | 8,844.1    | 7,074.6  | 3,125.5   | 395.6                     | 110.6                               | 19,550.4             |
| Operating assets (average)                             | 9,221.1    | 7,596.5  | 3,284.4   | 459.7                     | 152.4                               | 20,714.2             |
| ROCE in %  | -0.6       | 22.9     | 11.6      | 1.1                       | _                                   | 8.9                  |
| Number of employees as at December 31 <sup>4</sup>     | 102,413    | 56,349   | 41,949    | 1,478                     | 574                                 | 202,763              |
| Adjusted sales <sup>5</sup>                            | 20,295.4   | 13,958.0 | 6,723.2   | 512.4                     | -186.8                              | 41,302.2             |
| Adjusted operating result (adjusted EBIT) <sup>6</sup> | 388.2      | 1,887.0  | 448.3     | 8.0                       | -214.3                              | 2,517.2              |
| in % of adjusted sales                                 | 1.9        | 13.5     | 6.7       | 1.6                       | -                                   | 6.1                  |

1 Excluding impairment on financial investments.

Impairment also includes necessary reversals of impairment losses.
Gapital expenditure on property, plant and equipment, and software.
Excluding trainees.
Before changes in the scope of consolidation.

#### Segment report for 2022

| € millions   | Automotive | Tires    | ContiTech | Contract<br>Manufacturing | Other/<br>Holding/<br>Consolidation | Continental<br>Group |
|--|------------|----------|-----------|---------------------------|-------------------------------------|----------------------|
| External sales   | 18,323.1   | 13,900.5 | 6,520.2   | 665.1                     | _                                   | 39,408.9             |
| Intercompany sales                                     | -1.5       | 104.7    | 74.1      | 0.5                       | -177.8                              | -                    |
| Sales (total)  | 18,321.6   | 14,005.2 | 6,594.3   | 665.6                     | -177.8                              | 39,408.9             |
| EBIT (segment result)                                  | -970.1     | 1,723.6  | 166.5     | 9.5                       | -174.7                              | 754.8                |
| in % of sales  | -5.3       | 12.3     | 2.5       | 1.4                       | _                                   | 1.9                  |
| thereof income from equity-accounted investees         | 25.2       | 1.8      | 0.2       | -                         | 1.1                                 | 28.3                 |
| Depreciation and amortization <sup>1</sup>             | 1,932.6    | 921.1    | 319.9     | 35.2                      | 2.3                                 | 3,211.2              |
| thereof impairment <sup>2</sup>                        | 880.9      | 82.3     | 3.4       | 0.0                       | -                                   | 966.6                |
| Capital expenditure <sup>3</sup>                       | 1,342.0    | 818.6    | 199.8     | 9.9                       | 56.1                                | 2,426.4              |
| in % of sales  | 7.3        | 5.8      | 3.0       | 1.5                       | -                                   | 6.2                  |
| Internally generated intangible assets                 | 24.4       | _        | -         | -                         | -                                   | 24.4                 |
| Significant non-cash expenses/income                   | -177.7     | -26.0    | -61.2     | -4.7                      | 4.4                                 | -265.1               |
| Segment assets   | 15,350.7   | 10,780.0 | 4,676.5   | 758.5                     | 325.4                               | 31,891.1             |
| thereof investments in equity-accounted investees      | 190.1      | 82.8     | 21.2      | -                         | 11.0                                | 305.1                |
| Segment liabilities                                    | 7,028.8    | 3,410.7  | 1,507.1   | 227.3                     | 161.7                               | 12,335.6             |
| Operating assets as at December 31                     | 8,321.9    | 7,369.3  | 3,169.4   | 531.2                     | 163.8                               | 19,555.6             |
| Operating assets (average)                             | 8,746.7    | 7,508.2  | 3,275.8   | 635.2                     | 107.0                               | 20,272.9             |
| ROCE in %  | -11.1      | 23.0     | 5.1       | 1.5                       | _                                   | 3.7                  |
| Number of employees as at December 31 <sup>4</sup>     | 97,575     | 56,987   | 41,798    | 2,192                     | 486                                 | 199,038              |
| Adjusted sales <sup>5</sup>                            | 18,321.2   | 13,933.6 | 6,593.0   | 665.6                     | -177.8                              | 39,335.6             |
| Adjusted operating result (adjusted EBIT) <sup>6</sup> | -62.6      | 1,831.3  | 312.8     | 2.9                       | -171.8                              | 1,912.6              |
| in % of adjusted sales                                 | -0.3       | 13.1     | 4.7       | 0.4                       | _                                   | 4.9                  |

Excluding impairment on financial investments.
Impairment also includes necessary reversals of impairment losses.
Capital expenditure on property, plant and equipment, and software.
Excluding trainees.
Before changes in the scope of consolidation.

# **Reconciliation of EBIT to Net Income**

| € millions  | 2023    | 2022    | $\Delta$ in % |
|---|---------|---------|---------------|
| Automotive  | -57.4   | -970.1  | 94.1          |
| Tires   | 1,742.6 | 1,723.6 | 1.1           |
| ContiTech   | 380.1   | 166.5   | 128.3         |
| Contract Manufacturing                                    | 5.1     | 9.5     | -46.0         |
| Other/Holding/Consolidation                               | -216.6  | -174.7  | -24.0         |
| EBIT  | 1,853.8 | 754.8   | 145.6         |
| Financial result  | -235.8  | -198.0  | -19.1         |
| Earnings before tax                                       | 1,618.0 | 556.8   | 190.6         |
| Income tax expense  | -424.1  | -444.6  | 4.6           |
| Net income  | 1,193.9 | 112.2   | 964.3         |
| Non-controlling interests                                 | -37.5   | -45.5   | 17.7          |
| Net income attributable to the shareholders of the parent | 1,156.4 | 66.6    | 1,635.3       |

# **Continental AG**

| € millions   | 2023    | 2022    |
|--|---------|---------|
| Net income   | -423.4  | 983.4   |
| Accumulated profits brought forward from the previous year | 2,834.9 | 2,151.5 |
| Retained earnings  | 2,411.5 | 3,134.9 |

A proposal will be made to the Annual Shareholders' Meeting on April 26, 2024, to distribute a dividend of €2.20 per share.

# **Financial Calendar**

| Annual Press Conference                        | March 7     |
|--|-------------|
| Analyst and Investor Conference Call           | March 7     |
| Annual Shareholders' Meeting                   | April 26    |
| Quarterly Statement as at March 31, 2024       | May 8       |
| Half-Year Financial Report as at June 30, 2024 | August 7    |
| Quarterly Statement as at September 30, 2024   | November 11 |

| 2025   |          |
|--|----------|
| Annual Press Conference                        | March    |
| Analyst and Investor Conference Call           | March    |
| Annual Shareholders' Meeting                   | April 25 |
| Quarterly Statement as at March 31, 2025       | Мау      |
| Half-Year Financial Report as at June 30, 2025 | August   |
| Quarterly Statement as at September 30, 2025   | November |

#### **Continental Aktiengesellschaft**

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