

Continental Decides to Make ContiTech Independent

April 8, 2025

Continental Undergoes the Most Profound Transformation in its History

Transformation

Spin-off of
Automotive Group Sector

Transfer of Group Functions
to Group Sectors

New

Tires

ContiTech

€20.2bn
Sales
'24A

~96.3k
Employees
'24A

Rating:
**investment
grade**

Frankfurt
listing
location

Automotive

Safety & Motion

User Experience

Autonomous Mobility

Architecture &
Networking Solutions

€19.6bn
Sales
'24A

~92.3k
Employees
'24A

Strong
**balance
sheet**

Frankfurt
listing
location

Spin-off of the Automotive Group Sector Remains of Highest Priority in 2025 ...

Announcement to start spin-off preparation August 5, 2024

Board decision on New Continental structure and spin-off after detailed evaluation Q4 2024

Supervisory Board approval on spin-off March 12, 2025

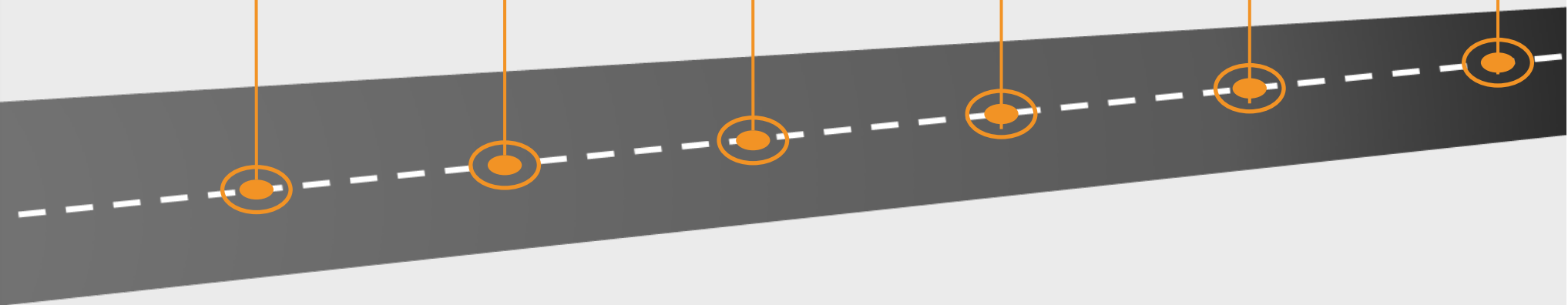
Shareholder approval to be obtained at AGM April 25, 2025

Capital market days for Automotive and New Continental June 24-25, 2025

Listing on Frankfurt Stock Exchange targeted by September 2025

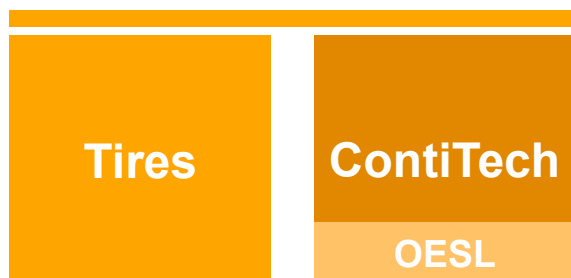


Automotive	
Safety & Motion	
User Experience	
Autonomous Mobility	
Architecture & Networking Solutions	
€19.6bn Sales '24A	~92.3k Employees '24A
Strong Balance Sheet	Frankfurt Listing location



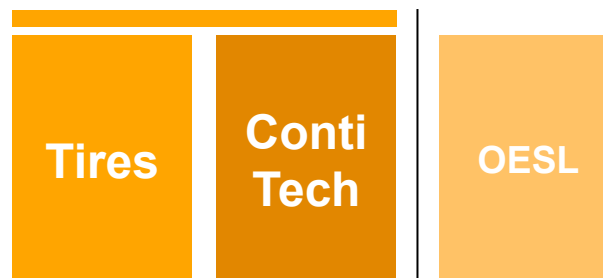
... While We Are Also Actively Shaping the Future for New Continental

Step 1: “Lean Holding” and OESL carve-out



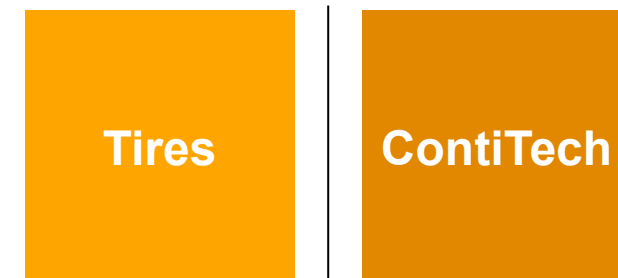
- › Creation of two strong and independent group sectors
- › Legal and physical independence of OESL

Step 2: Completion of OESL transaction



- › Focus ContiTech on industrial business with sale of OESL
- › Increase ContiTech industry share to ~80%

Step 3: Independence of ContiTech



- › Different market and customer focus
- › Limited, non-business-critical synergies
- › Evaluation of transaction form – sale as most probable option

Note: Shape size not indicating relative size of Group Sectors

Independence of ContiTech as Logical Next Step Since Business Profile Has Materially Changed



Both Companies Will Be Agile, Fast and Among the Top Players in Their Respective Fields

Tires



Resilient Champion

- › **Top player** in highly attractive tire markets
- › **Customer-centric** business with **attractive brand, technology portfolio** and **test-winning products**
- › High-performing and **cost-efficient operations** with **globally local** setup and **world class supply chain**
- › High **capital efficiency** and **resilient, cash-generating business model** delivering **attractive shareholder returns**
- › Short- and mid-term **margin upside** through **price/mix opportunities** and **portfolio management**

Sales '24A
€13.9bn

Adj. EBIT¹
Margin '24A
13.7%

Employees
'24A
~57k

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.

ContiTech



Material Solution Powerhouse

- › Global player in **rubber and thermoplastic solutions**
- › **Customer-centric business model** with high degree of **material expertise** providing **tailor-made solutions** for **diverse customer base**
- › **Focus on industrial businesses** with large addressable markets, fueled by clearly defined growth engines
- › **Broad and stable revenue streams** across various channels incl. **growing aftermarket share**
- › **Attractive margin upside** in core industry business through **self-help** and **portfolio measures**

Sales² '24A
€4.5bn

Adj. EBIT^{1,2}
Margin '24A
8.1%

Employees²
'24A
~23k

² Pro-forma figures for ContiTech excl. OESL, before carve-out effects and further adjustments.

Plan to Already Start With Preparatory Measures to Allow for Seamless Execution Post Spin-off and OESL Sale



Transfer of Group Functions

INDICATIVE

Spin-Off Automotive Group Sector

OESL Carve-Out and Transaction

Transaction of ContiTech:

Assessment

Preparation

Execution

Details of Planned Independence and Transaction Process

Full independence and transaction of ContiTech business targeted

Evaluation of transaction form and concept – sale as most probable option

Plan to already start preparation while executing Automotive spin-off and OESL sale

Structural adjustments already initiated as part of the “Transfer of Group Functions”

More details to be provided during the Capital Market Day on June 25

Summary

1

Continental actively realizes its future value creation potential

2

Clear target picture with a pure-play strategy, creating individual champions

3

Priority-based execution, ensuring goal achievement



Thank you!

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