

9M 2023 Results

Hanover – November 8, 2023

Ticker: CON ADR-Ticker: CTTAY

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Agenda

1	Group Highlights
2	Automotive
3	Tires
4	ContiTech
5	Cash Flow
6	2023 Outlook
	Back-up and Fact Sheets 2022 – 9M 2023

1 | Group Highlights

Most Important KPIs for Q3 2023

	Q3 2022	Q3 2023
Sales	€10.4 bn	€10.2 bn
Adjusted EBIT ¹	€595 mn	€637 mn
Adjusted EBIT ¹ margin	5.7%	6.2%
PPA ²	-€37 mn	-€29 mn
Special effects	-€550 mn	-€148 mn
Restructuring	€1 mn	-€90 mn
Impairment	-€503 mn	-€2 mn
Other effects	-€48 mn	-€56 mn
NIAT ^{3,4}	-€211 mn	€299 mn
Adjusted free cash flow ⁵	-€496 mn	€466 mn
Gearing ratio ⁴	40.8%	39.2%
Equity ratio ⁴	37.7%	37.9%
Trailing ROCE ⁶	2.6%	9.2%
Net indebtedness	€6,025 mn	€5,715 mn

Executive Summary

- > Further progress with price negotiations in the Automotive group sector; most of the agreements finalized
- Tires with solid results despite lower volumes; full-year margin guidance slightly increased
- ContiTech with resilient performance in challenging markets, on track to achieve full-year guidance
- > FX continues to be a burden in all group sectors
- Sales guidance slightly adjusted mainly due to continued FX headwinds
- > Free cash flow supported by incremental improvements in inventory
- New bond issued at solid financing conditions

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.

² Amortization of intangibles from PPA.

³ Net income attributable to the shareholders of the parent.

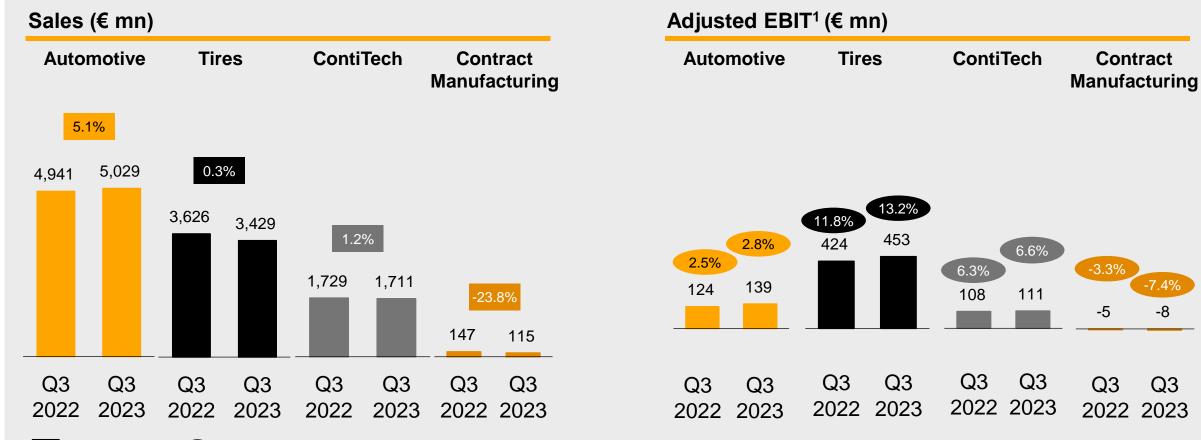
⁴ The methodology used in the consolidated financial statements for the recognition of uncertain tax positions has been changed. The comparative period has been adjusted accordingly.

⁵ Free cash flow before acquisitions and divestments.

⁶ Calculated as reported EBIT for the last twelve months (LTM) divided by average operating assets for the LTM.

1 | Group Highlights

Q3 2023 – Sales and Adjusted EBIT



Organic growth² | Adj. EBIT¹ margin

November 8, 2023

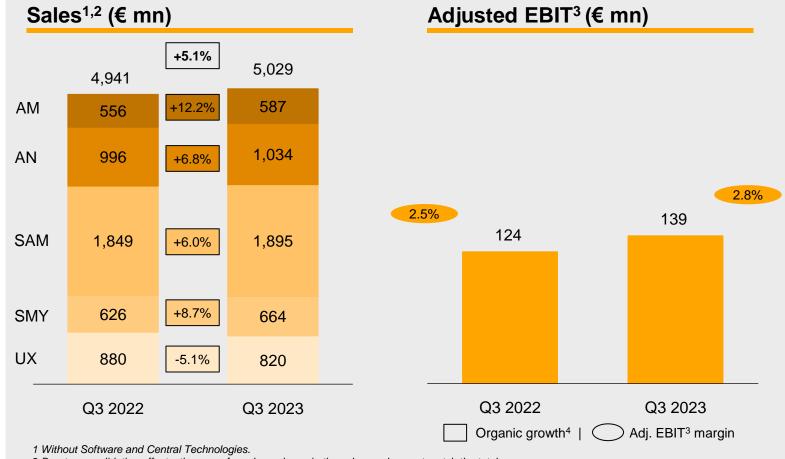
Q3

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.

² Before changes in the scope of consolidation and exchange-rate effects.

2 | Automotive

Q3 2023 - Sales and Adjusted EBIT



² Due to consolidation effects, the sum of numbers shown in the columns does not match the total sum.

Sales

- Sales impact from FX: -3.3%
- Organic growth mainly driven by volume increases and pricing
- Most of the pricing agreements finalized in Q3
- Temporary lower sales in UX due to product generation changes

Adjusted EBIT³

- Inflation effects amounted to ~ €250 mn
- Negative effects from currency translation on profitability
- Pricing carry-over supportive year-over-year
- Lower special freight costs contributing to earnings

³ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.

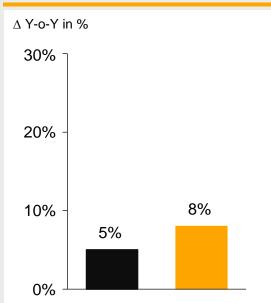
⁴ Before changes in the scope of consolidation and exchange-rate effects.

AM: Autonomous Mobility. AN: Architecture and Networking. SAM: Safety and Motion. SMY: Smart Mobility. UX: User Experience

2 | Automotive

Regional Production vs. Sales Growth in Q3 2023

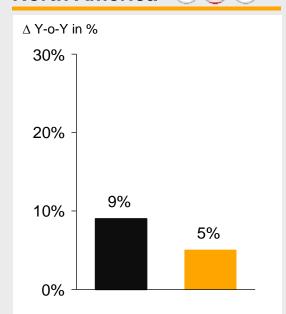
Europe¹



Europe: share of sales¹

Q3 2022	43%
Q3 2023	45%

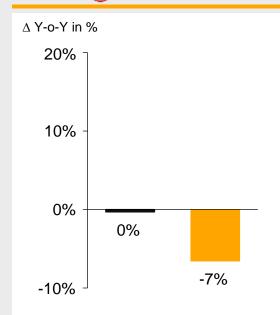
North America¹ (*)



North America: share of sales¹

Q3 2022	24%
Q3 2023	24%

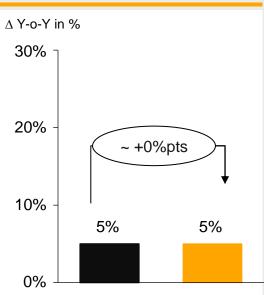
China¹



China: share of sales¹

Q3 2022	18%
Q3 2023	16%

Worldwide¹



PC< production weighted by regional sales share

Outperformance

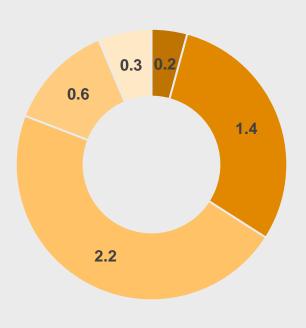
PC< production by region Automotive sales

1 Shown as change in organic sales Y-o-Y (adjusted for FX and consolidation effects).

2 | Automotive

Q3 2023 – Order Intake of €4.7 bn Lifetime Sales

Order Intake Q3 2023¹ (€ bn)



Highlights

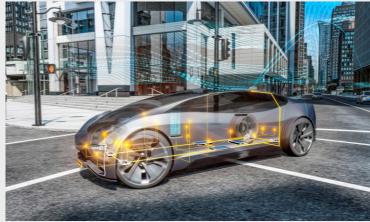
Safety and Motion: €2.2 bn

- Multiple awards for latest generation of one-box brake systems
- Airbag control unit systems for Asian OEMs

Architecture & Networking: €1.4 bn

- Main order wins for telematic control units
- Major award for body controllers



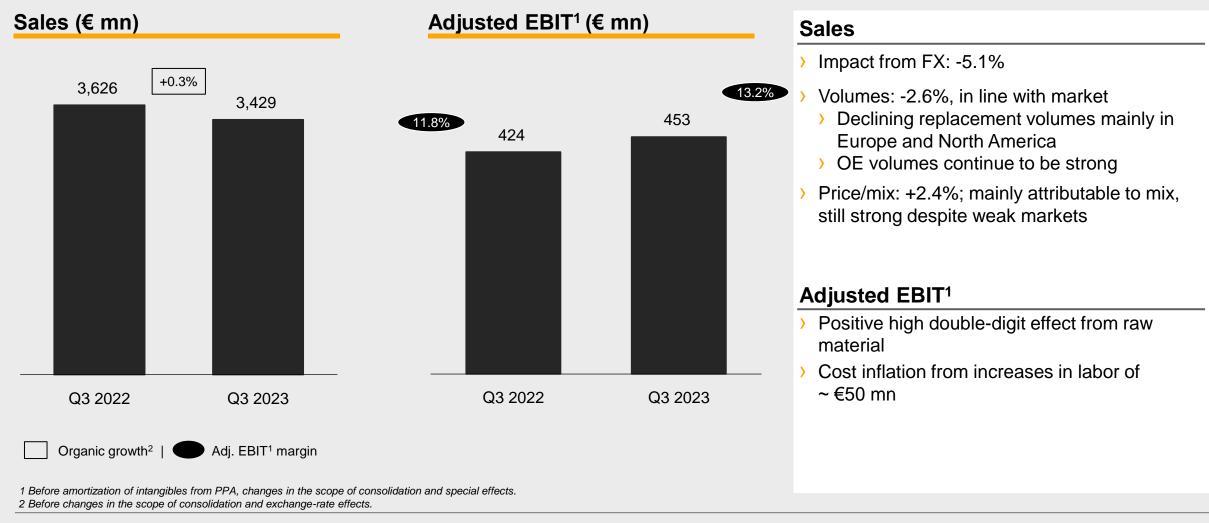


1 Without Software and Central Technologies.

AM AN SAM SMY UX

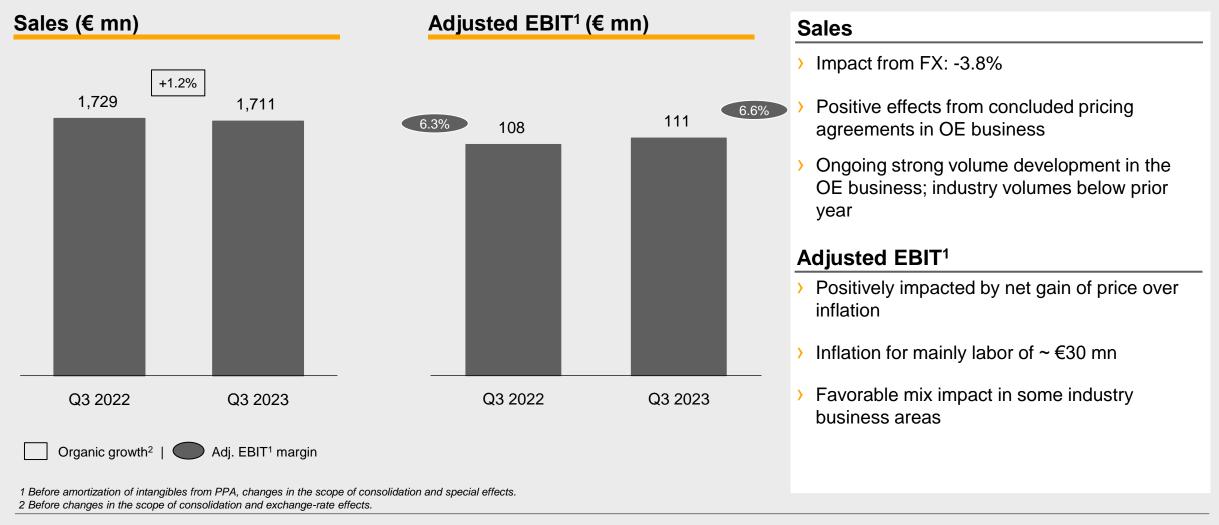
3 | Tires

Q3 2023 - Sales and Adjusted EBIT



4 | ContiTech

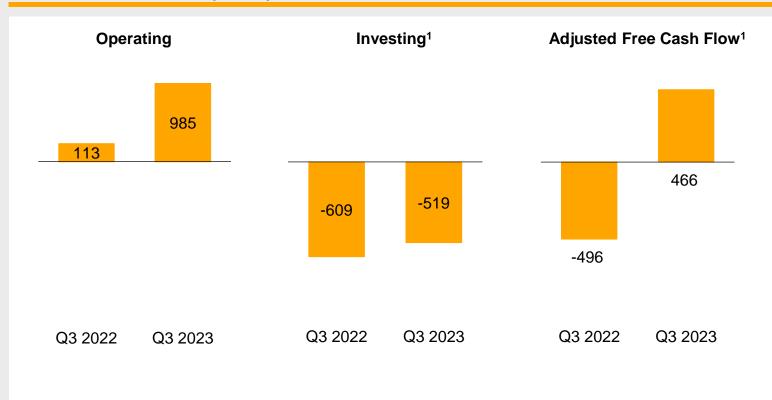
Q3 2023 - Sales and Adjusted EBIT



5 | Cash Flow

Adjusted Free Cash Flow Improved Due to Lower Inventory Levels

Cash Flow Q3 2023 (€ mn)



Operating Cash Flow

- Inventory improvements as the main driver for better operating cash generation
- Despite ongoing improvements, working capital levels remain elevated

Investing Cash Flow¹

- > Lower capital expenditure
- Higher order intake in Automotive requires according investments; Tires further increases capacity and mix

1 Before acquisitions and divestments.

6 | 2023 Outlook - Main Markets

Valetala Duaduatian

	Vehicle F	Production	Replacer	Replacement Tires ¹			Industrial Production		
Passenger Cars & Light Trucks	Q3 2023	2023E	Q3 2023	2023E			Q3 2023	2023E	
Europe	+5%	+9% to +11% +7% to +9%	-3%	-6% to -4% -5% to -3%	Eurozone	(-3.2%	-2% to 0% -1% to +1%	
North America (*)	+9%	+5% to +7%	+6%	-2% to 0% -3% to -1%	USA		+0.1%	-1% to +1% -2% to 0%	
China	0%	4% to +6% 0% to +2%	-2%	+10% to +12% +14% to +16%	China	<u></u>	+4.2%	+4% to +6%	
Worldwide	+4%	+5% to +7% +3% to +5%	-2%	-2% to 0%					
Commercial Vehicles	Q3 2023	2023E	Q3 2023	2023E					
Europe	+6	+7% to +10% +3% to +7%	-4%	-13% to -11% -8% to -6%					
North America (*)	+1	+3% to +7	-21%	-19% to -17% -10% to -8%	-			New estimate Prev. estimate	

1 Europe excluding Russia.

Calculated against the corresponding period of prior year. E = Estimates. Sources: S&P Global, Bloomberg, preliminary data and own estimates.

6 | 2023 Outlook - Update

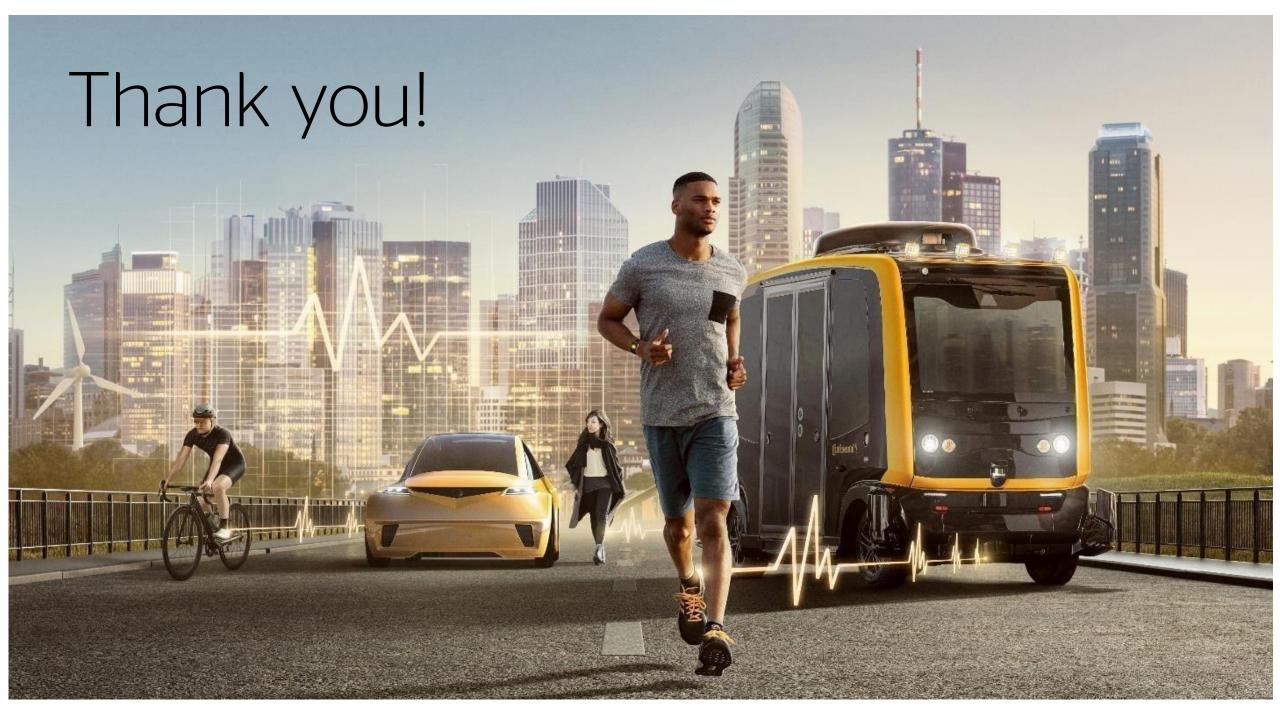
	2023E
Continental Group consolidated sales Adj. EBIT¹ margin	Around €41.0 bn – €43.0 bn (prev. ~ €41.5 bn – €44.5 bn) Around 5.5% – 6.5%, incl. cost inflation (materials, labor, energy, logistics) headwind of ~ €1.4 bn
Automotive sales Adj. EBIT ¹ margin	Around €20.0 bn – €21.0 bn (prev. ~ €20.5 bn – €21.5 bn) Around 2% – 3%, incl. cost inflation (materials, labor, logistics) headwind of ~ €1 bn
Tires sales Adj. EBIT ¹ margin	Around €14.0 bn – €15.0 bn Around 12.5% – 13.5% (prev. ~ 12% – 13%), incl. cost inflation (labor) headwind of ~ €200 mn
ContiTech sales Adj. EBIT¹ margin	Around €6.8 bn – €7.2 bn Around 6% – 7%, incl. cost inflation (materials, labor, energy) headwind of ~ €200 mn
Contract Manufacturing sales Adj. EBIT ¹ margin	Around €400 mn – €600 mn Around 0%
Adjusted free cash flow ²	Around €0.8 bn – €1.2 bn
PPA amortization Special effects	Below -€150 mn Around -€350 mn
Financial result Tax rate	Around -€350 mn ³ Around 27%
Capex before financial investments in % of sales	Around 6%

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.

Public

² Free cash flow before acquisitions and divestments.

³ Before effects of currency translation, effects from changes in the fair value of derivative instruments, and other valuation effects.

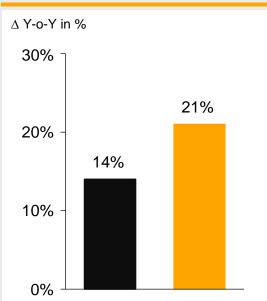


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- > Unless otherwise stated, all amounts are shown in millions of euro. Please note that differences may arise as a result of the use of rounded amounts and percentages.
- The methodology used in the consolidated financial statements for the recognition of uncertain tax positions has been changed. For more information, see Note 2 (General Information and Accounting Principles) of the notes to the consolidated financial statements in the 2022 annual report. The comparative period has been adjusted accordingly.

Automotive: Regional Production vs. Sales Growth in 9M 2023

Europe¹

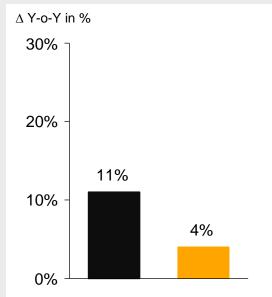


Europe: share of sales¹

9M 2022	45%
9M 2023	48%

PC< production by region Automotive sales

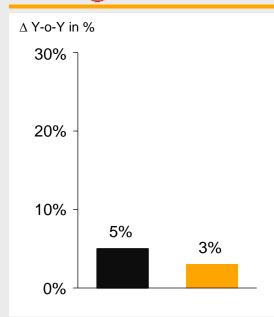
North America¹ (*)



North America: share of sales¹

_	
9M 2022	24%
9M 2023	22%

China¹

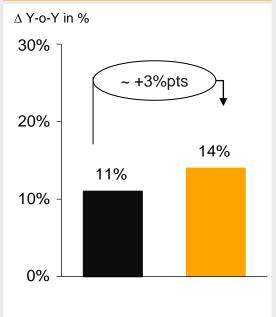


China: share of sales1

9M 2022	16%
9M 2023	14%

Worldwide¹





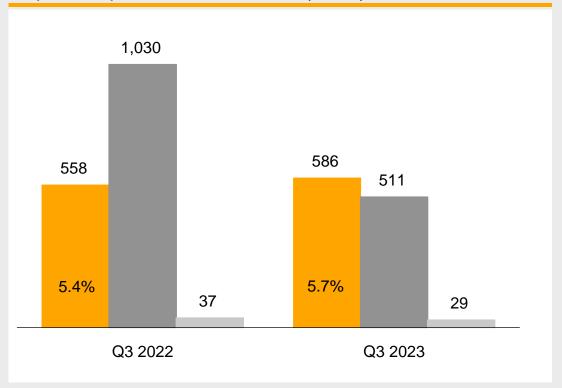
■ PC< production weighted by regional sales share

Outperformance

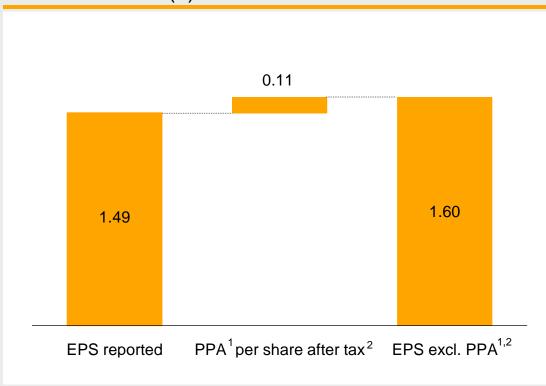
1 Shown as change in organic sales Y-o-Y (adjusted for FX and consolidation effects).

Capex, Depreciation and Earnings per Share – Q3 2023

Capex, Depreciation and PPA¹ (€ mn)







Capex (PPE & software), percentage of sales | ■ Depreciation, w/o PPA¹ | ■ PPA¹

1 Amortization of intangibles from PPA.

2 Assuming corporate tax rate of 28%.

Public

Relevant Bonds

Issuer	Conti-Gummi Finance B.V., Netherlands ¹	Conti-Gummi Finance B.V., Netherlands ¹	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG
Issue				Senior Notes			
Principal amount	€750 mn	€625 mn	€600 mn	€750 mn	€500 mn	€625 mn	€750 mn
Offering price	99.559%	99.589%	99.802%	98.791%	99.658%	100.000%	99.445%
Rating Baa2 (Moody's) Baa2 (Moody's) Baa1 (Moody's) at issue date BBB (Fitch) BBB (Fitch) BBB+ (Fitch)		Baa2 (Moody's) BBB (Fitch)	` ' BBB (Fitch)		Baa2 (Moody's) BBB (Fitch) BBB (S&P)		
Current rating (Group)	t rating BBB (S&P²) BBB (Fitch³) Baa2 (Moody's⁴)						
Coupon	2.125% p.a.	1.125% p.a.	0.375% p.a.	2.500% p.a.	4.000% p.a.	3.625% p.a.	4.000% p.a.
Issue date	May 27, 2020	June 25, 2020	Sept. 27, 2019	May 27, 2020	Aug. 31, 2023	Nov. 30, 2022	June 1, 2023
Maturity	Nov. 27, 2023	Sept. 25, 2024	June 27, 2025	Aug. 27, 2026	Mar. 1, 2027	Nov. 30, 2027	June 1, 2028
Interest payment	nterest Annual Annual Annual		Annual Aug. 27	Annual Aug. 31	Annual Nov. 30	Annual June 1	
WKN	A28XTQ	A28YEC	A2YPAE	A28XTR	A35138	A30VQ4	A351PU
ISIN	XS2178585423	XS2193657561	XS2056430874	XS2178586157	XS2672452237	XS2558972415	XS2630117328
				C1 000 with resimination			

Denomination

©ntinental**⅓** 9M 2023 Results

¹ Guaranteed by Continental AG. 2 Contracted rating since May 19, 2000.

³ Contracted rating since November 7, 2013.

⁴ Contracted rating since January 1, 2019.

Fact Sheets 2022 – 9M 2023

Fact Sheets

Sales and Adjusted EBIT¹ by Quarter

Sales in Mill. EUR	2022					2023				
Sales in Will. EUR	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Automotive	4,246.0	4,315.1	4,941.3	4,819.3	18,321.6	5,015.2	5,132.9	5,029.2		
Tires	3,295.2	3,380.9	3,626.0	3,703.0	14,005.2	3,462.5	3,459.2	3,429.1		
ContiTech	1,570.4	1,613.3	1,728.5	1,682.1	6,594.3	1,730.8	1,741.9	1,710.5		
Contract Manufacturing	209.9	179.0	147.4	129.3	665.6	154.3	136.3	114.7		
Other / Consolidation	-43.2	-44.1	-47.7	-42.8	-177.8	-56.7	-44.3	-43.4		
Group	9,278.3	9,444.2	10,395.6	10,290.8	39,408.9	10,306.1	10,425.9	10,240.1		

Changes V a V in 0/			2022			2023						
Changes Y-o-Y in %	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	3.2	13.7	42.1	21.4	19.3	18.1	19.0	1.8				
Tires	20.1	17.1	21.8	15.7	18.6	5.1	2.3	-5.4				
ContiTech	3.3	8.2	20.4	14.8	11.5	10.2	8.0	-1.0				
Contract Manufacturing	-20.7	-20.5	-27.2	-34.3	-25.2	-26.5	-23.9	-22.2				
Group	8.2	13.0	29.3	17.0	16.7	11.1	10.4	-1.5				

edi EDITI in Mill EUD			2022			2023						
adj. EBIT¹ in Mill. EUR	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	-172.6	-107.0	123.7			38.5	-31.6	139.4				
Tires	565.0	464.8	424.0			468.6	474.3	453.1				
ContiTech	83.3	79.4	108.4			109.2	109.2	111.1				
Contract Manufacturing	12.1	4.1	-4.8			9.5	5.9	-8.5				
Other / Consolidation	-59.3	-40.6	-55.9			-47.5	-60.7	-57.7				
Group	428.4	400.7	595.3			578.3	497.2	637.4				

adi EDITI marain in 0/			2022			2023						
adj. EBIT¹ margin in %	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	-4.1	-2.5	2.5			0.8	-0.6	2.8				
Tires	17.1	13.8	11.8			13.5	13.7	13.2				
ContiTech	5.3	4.9	6.3			6.4	6.4	6.6				
Contract Manufacturing	5.8	2.3	-3.3			6.2	4.4	-7.4				
Group	4.6	4.3	5.7			5.6	4.8	6.2				

Changes Y-o-Y in %
Automotive
Tires
ContiTech
Contract Manufacturing
Group

		2023		
Q1	Q2	Q3	Q4	Year
122.3	70.5	12.7		
-17.1	2.1	6.9		
31.1	37.5	2.5		
-21.6	45.9	-75.2		
35.0	24.1	7.1		

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.



Fact Sheets

EBITDA and EBIT by Quarter

EBITDA in Mill. EUR			2022			2023						
EBITDA IN MIII. EUR	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	60.1	127.9	331.7	442.8	962.5	269.3	218.1	251.3				
Tires	765.2	671.7	629.1	578.8	2,644.7	659.9	576.2	637.0				
ContiTech	144.3	76.3	170.4	95.4	486.4	172.0	174.0	170.3				
Contract Manufacturing	21.2	12.5	3.2	7.8	44.7	16.4	12.5	-3.2				
Other / Consolidation	-58.6	-39.9	-55.7	-18.2	-172.3	-47.4	-61.0	-55.4				
Group	932.3	848.6	1,078.7	1,106.5	3,966.1	1,070.1	919.8	1,000.0				

EDITOA marain in 9/			2022			2023						
EBITDA margin in %	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	1.4	3.0	6.7	9.2	5.3	5.4	4.2	5.0				
Tires	23.2	19.9	17.3	15.6	18.9	19.1	16.7	18.6				
ContiTech	9.2	4.7	9.9	5.7	7.4	9.9	10.0	10.0				
Contract Manufacturing	10.1	7.0	2.2	6.0	6.7	10.6	9.2	-2.8				
Group	10.0	9.0	10.4	10.8	10.1	10.4	8.8	9.8				

Changes V a V in 9/			2022			2023					
Changes Y-o-Y in %	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year	
Automotive	-80.2	-12.9	230.3	309.7	46.0	348.2	70.5	-24.2			
Tires	17.6	-7.1	5.2	4.4	4.7	-13.8	-14.2	1.3			
ContiTech	-33.7	-57.1	17.1	-67.4	-41.7	19.2	128.0	-0.1			
Contract Manufacturing	-72.6	-41.6	-95.9	-54.9	-77.0	-22.8	0.2	-199.1			
Group	-23.2	-17.8	10.6	25.3	-3.4	14.8	8.4	-7.3			

EBIT in Mill. EUR			2022			2023						
EBIT III WIII. EUR	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	-204.3	-509.9	-426.2	170.4	-970.1	15.6	-39.5	-2.6				
Tires	557.9	389.7	410.7	365.3	1,723.6	457.7	373.4	440.0				
ContiTech	69.3	-7.4	89.1	15.5	166.5	96.4	97.7	89.8				
Contract Manufacturing	11.7	3.6	-5.3	-0.5	9.5	9.5	5.9	-8.8				
Other / Consolidation	-59.4	-40.6	-56.1	-18.7	-174.7	-48.1	-60.8	-57.9				
Group	375.3	-164.7	12.2	532.0	754.8	531.1	376.7	460.7				

EDIT morain in 0/			2022			2023						
EBIT margin in %	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	-4.8	-11.8	-8.6	3.5	-5.3	0.3	-0.8	-0.1				
Tires	16.9	11.5	11.3	9.9	12.3	13.2	10.8	12.8				
ContiTech	4.4	-0.5	5.2	0.9	2.5	5.6	5.6	5.3				
Contract Manufacturing	5.6	2.0	-3.6	-0.4	1.4	6.1	4.3	-7.7				
Group	4.0	-1.7	0.1	5.2	1.9	5.2	3.6	4.5				

Changes Y-o-Y in %			2022			2023						
Changes 1-0-1 III /6	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year		
Automotive	-471.6	-388.6	-167.9	198.1	-153.9	107.6	92.3	99.4				
Tires	24.7	-25.1	3.9	8.2	1.4	-18.0	-4.2	7.1				
ContiTech	-49.0	-107.6	32.7	-92.7	-67.7	39.1	1,413.1	0.9				
Contract Manufacturing	-81.5	275.2	-108.4	-109.0	-92.7	-19.4	65.1	-65.4				
Group	-43.4	-134.8	-97.1	82.2	-59.1	41.5	328.8	3,676.1				

Fact Sheets

Reported and Adjusted 9M 2023 Results

Mill. EUR	Automo	tive	Tire	s	ContiT	ech	Contract Man	ufacturing	Cons. / (Corr.	Grou	ip
	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023
Sales	13,502.3	15,177.4	10,302.2	10,350.8	4,912.2	5,183.2	536.3	405.3	-135.0	-144.4	29,118.0	30,972.2
EBIT	-1,140.4	-26.4	1,358.3	1,271.1	150.9	284.0	10.0	6.6	-156.0	-166.8	222.9	1,368.5
in % of sales	-8.4%	-0.2%	13.2%	12.3%	3.1%	5.5%	1.9%	1.6%			0.8%	4.4%
Amortization of intangible assets from PPA	53.8	43.6	10.8	4.8	48.7	40.2					113.3	88.6
Total special effects	931.0	129.1	91.1	120.1	72.6	12.0	1.4	0.4	0.2	0.9	1,096.3	262.5
Total consolidation effects	-0.4		-6.5		-1.2	-6.8					-8.1	-6.8
Total consolidation and special effects	930.6	129.1	84.6	120.1	71.4	5.2	1.4	0.4	0.2	0.9	1,088.2	255.7
Adjusted operating result (adj. EBIT) 1	-156.0	146.3	1,453.7	1,396.0	271.1	329.5		7.0	-155.8	-165.9	1,424.4	1,712.9
in % of adjusted sales	-1.2%	1.0%	14.2%	13.5%	5.5%	6.5%	2.1%	1.7%			4.9%	5.5%

1 Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.

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Financial Calendar and Upcoming Investor Meetings

2023

Annual Press Conference	March 8, 2023
Annual Shareholders' Meeting	April 27, 2023
Q1 Quarterly Statement	May 10, 2023
Half-Year Financial Report	August 9, 2023
Nine-Month Quarterly Statement	November 8, 2023

2024

Annual Press Conference	March 7, 2024
Annual Shareholders' Meeting	April 26, 2024
Q1 Quarterly Statement	May 8, 2024
Half-Year Financial Report	August 7, 2024
Nine-Month Quarterly Statement	November 11, 2024

Upcoming Roadshows and Conferences

- Deutsche Bank AutoTech Conference (CFO)
 - November 9, virtual
- Q3 Roadshow (CFO)
 - November 9/10, virtual
- > UBS European Conference
 - November 14/15, London
- Capital Market Day (Executive Board)
 - December 4, Hanover
- > CEO Roadshow (CEO)
 - December 5+11, virtual
- Goldman Sachs Automotive Conference (CFO)
 - December 6/7, London
- > Berenberg European Conference
 - December 7, London
- > Kepler Cheuvreux CEO/CFO Tour (CEO)
 - December 11, virtual

References

Useful Links to Continental Websites

9M 2023 Results

Investor Relations	Investor Relations	
Reports and Investor Presentation (Fact Book)	Investor Presentation (Fact Book)	
Latest Presentations	<u>Presentations</u>	
Events	<u>Events</u>	
Sustainability	<u>Sustainability</u>	
2022 Integrated Sustainability Report	2022 Integrated Sustainability Report	
Corporate Governance Principles	Corporate Governance Principles	
Shares	<u>Shares</u>	
Debt and Rating	Debt and Rating	

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