

# Sustainability @Continental



# Our Group Vision

Creating value for a better  
tomorrow

**CREATING VALUE FOR  
A BETTER TOMORROW.**

OUR TECHNOLOGIES. YOUR SOLUTIONS.  
POWERED BY THE PASSION OF OUR PEOPLE.

# Our Group Strategy

Emerge as a Winner of the Transformation



## 1 Strengthen operational performance

- › Right-size cost structure
- › Commit to efficiency and quality

## 2 Differentiate our portfolio

- › Win in growth businesses
- › Manage value businesses for profitability and cash

## 3 Turn change into opportunity

- › **Embrace sustainability** 
- › Focus on passion to win and transparency and ownership

# Embracing Sustainability

## Ambitious

Create positive impact by committing to circular economy, carbon neutrality, emission-free mobility & industries and a responsible value chain

## Viabile

Develop sustainable and scalable business matching the speed of our markets to foster our economic resilience

## Compliant

Ensure compliance with applicable sustainability requirements based on systematic governance

## Passionate

Unleash the passion to contribute for a better tomorrow by inspiring people



**Embracing  
Sustainability**



# Our Sustainability Ambition

## Guiding rails in a complex environment

### OUR KEY AMBITIONS

 **100% carbon neutrality**  
along our entire value chain

 **100% emission-free mobility & industry**  
(no harmful emissions)

 **100% circular economy**

 **100% responsible value chain**

 **by 2050 at the latest**

 **and together with our value chain partners**



### + 8 ESSENTIALS

-  **Good working conditions**
-  **Green and safe factories**
-  **Innovations & digitalization**
-  **Benchmark in quality**
-  **Safe mobility**
-  **Long-term value creation**
-  **Sustainable management practices**
-  **Corporate citizenship**

**We will provide solutions matching the speed of our customers, industries and markets.**

# Implementation of the Sustainability Ambition

At all stages of the value chain

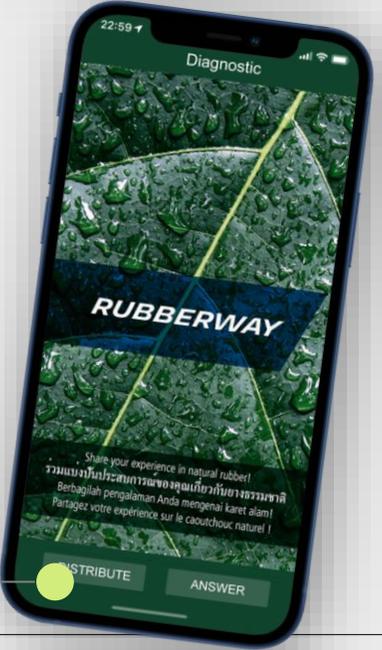


## Our Value Chain

	Supply Chain	Own Operations	Products & Customers	End of Life
Carbon neutrality	●	●	●	●
Emission-free mobility and industry	●	●	●	●
Closed product and resource cycles	●	●	●	●
Responsible sourcing and business partnerships	●	●	●	●



Product example: Components for ID.4



Supply chain initiative example: Rubberway



# 100%

Carbon neutrality  
along our entire value  
chain





## What Carbon Neutrality entails for Continental

Significantly limiting global warming is essential for mitigating climate change. For this, companies need to operate carbon-neutrally.

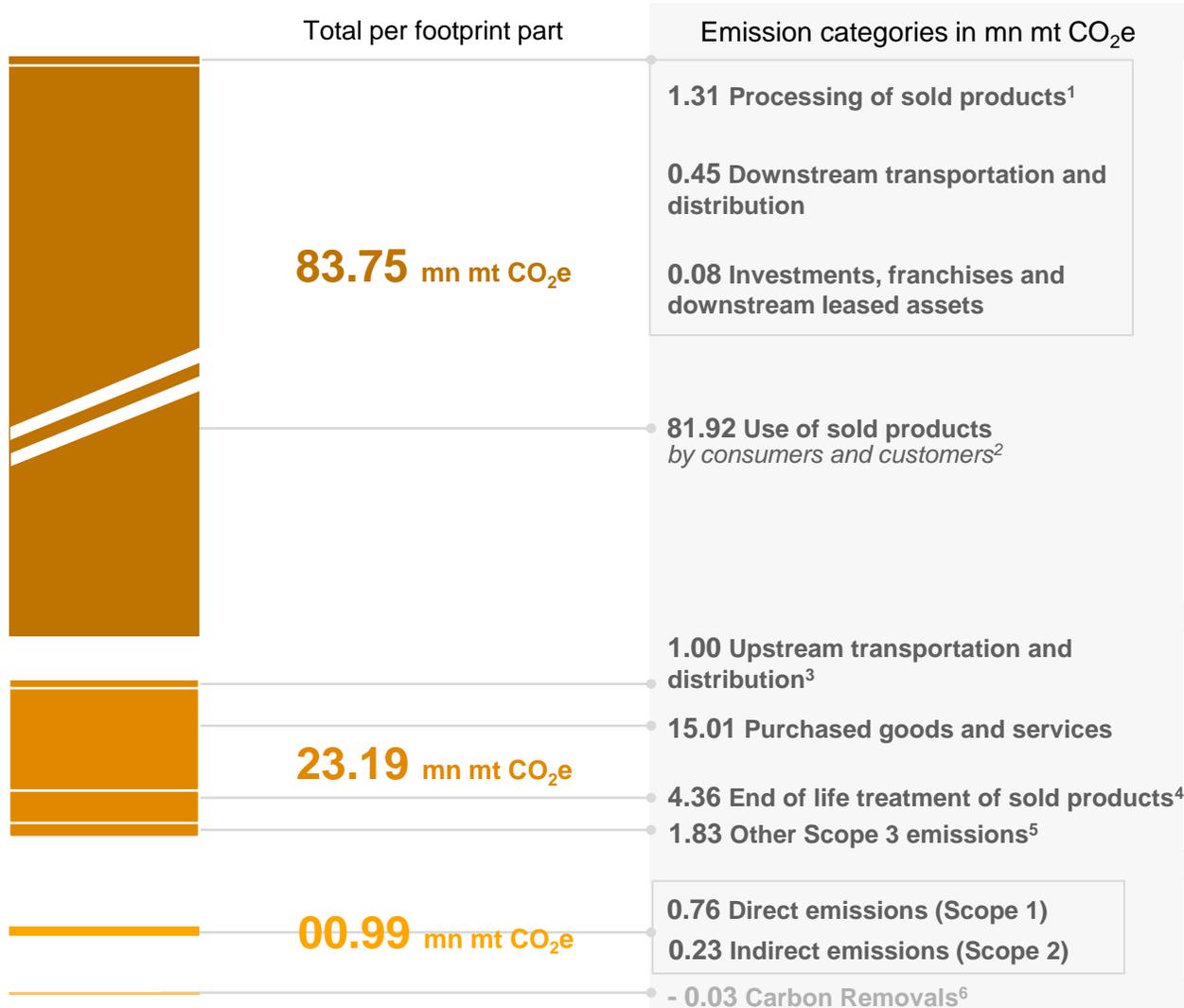
Continental is committed to the Paris Agreement and is aiming for

**100% carbon neutrality by 2050 at the latest – along its entire value chain.**



# Focus Topic Carbon Neutrality

Total gross carbon footprint in 2022: ~107 Mio CO<sub>2</sub>e



**Customer and product use-related (Scope 3)**

**Backpack (Scope 3)**

**Own CO<sub>2</sub> emissions (Scope 1+2)**

## Carbon Accounting logic:

- Own CO<sub>2</sub> emissions (Scope 1 and 2)
- + Scope 3 backpack
- + Scope 3 customer and product use-related
- = total gross carbon footprint**
- Scope 3 customer and product use-related
- Carbon removals
- = total net carbon backpack**



<sup>1</sup> Excluding ContiTrade and two-wheel business of the Tires group sector and the industrial business of the ContiTech due to an accounting approach that is currently missing. <sup>3</sup> Excluding the inbound logistics paid by the suppliers due to an accounting approach that is currently missing.

<sup>2</sup> Due to these scope limitations, this category covers 88% of Continental Group sales in 2022. Emissions do not include the effects of methane (CH<sub>4</sub>) and nitrogen oxide (N<sub>2</sub>O) due to an accounting approach that is currently missing. <sup>4</sup> End-of-life treatment for automotive parts is considered for car shredder but not beyond. Further treatments are not transparent. Large amounts of material mass, especially metals, are recycled.

<sup>5</sup> Excluding the industrial business of the ContiTech due to an accounting approach that is currently missing as well as individual business operations that are insignificant in terms of CO<sub>2</sub> in the group sectors Automotive (two-wheel business) and Tires (e.g. parts of the speciality tires business, non-tire products and sold products of ContiTrade). Due to these scope limitations, this category covers 86% of Continental Group sales in 2022. Emissions from passenger vehicles do not include the effects of methane (CH<sub>4</sub>) and nitrogen oxide (N<sub>2</sub>O) due to an accounting approach that is currently missing. <sup>6</sup> Other emissions include the reporting categories "Business travel," "Fuel- and energy-related activities (not included in Scope 1 or 2)," "Waste generated in operations," "Capital goods," "Employee commuting" and "Upstream leased assets." Details in Sustainability Report.

<sup>6</sup> Only those negative CO<sub>2</sub> emissions due to carbon removal that are purchased and used in the corresponding fiscal year as part of the Net[Zero]Now global customer program

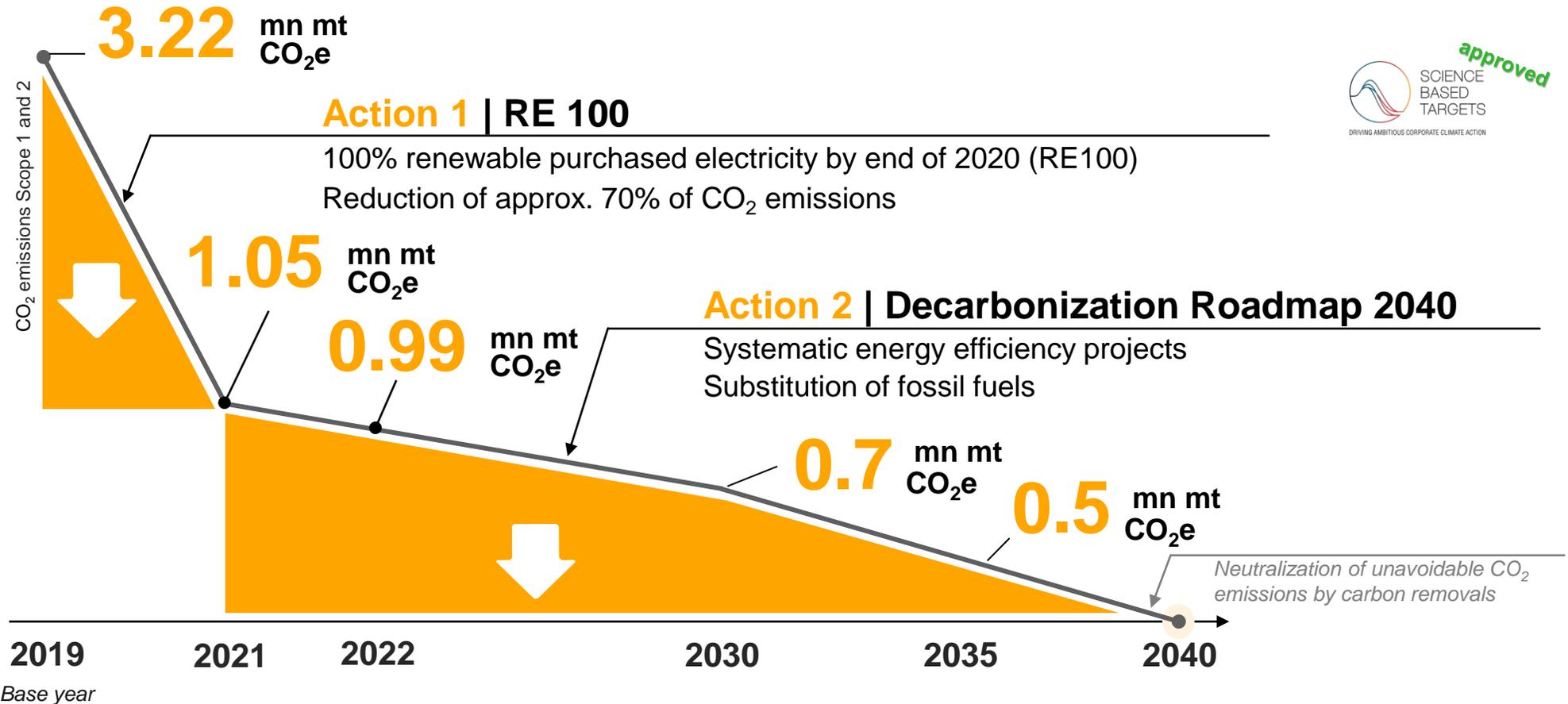
**100% carbon-neutrality along the entire value chain latest by 2050**

# Our goal 100% carbon-neutral own operations by 2040

Reduction path for own CO<sub>2</sub> emissions (Scope 1+2)

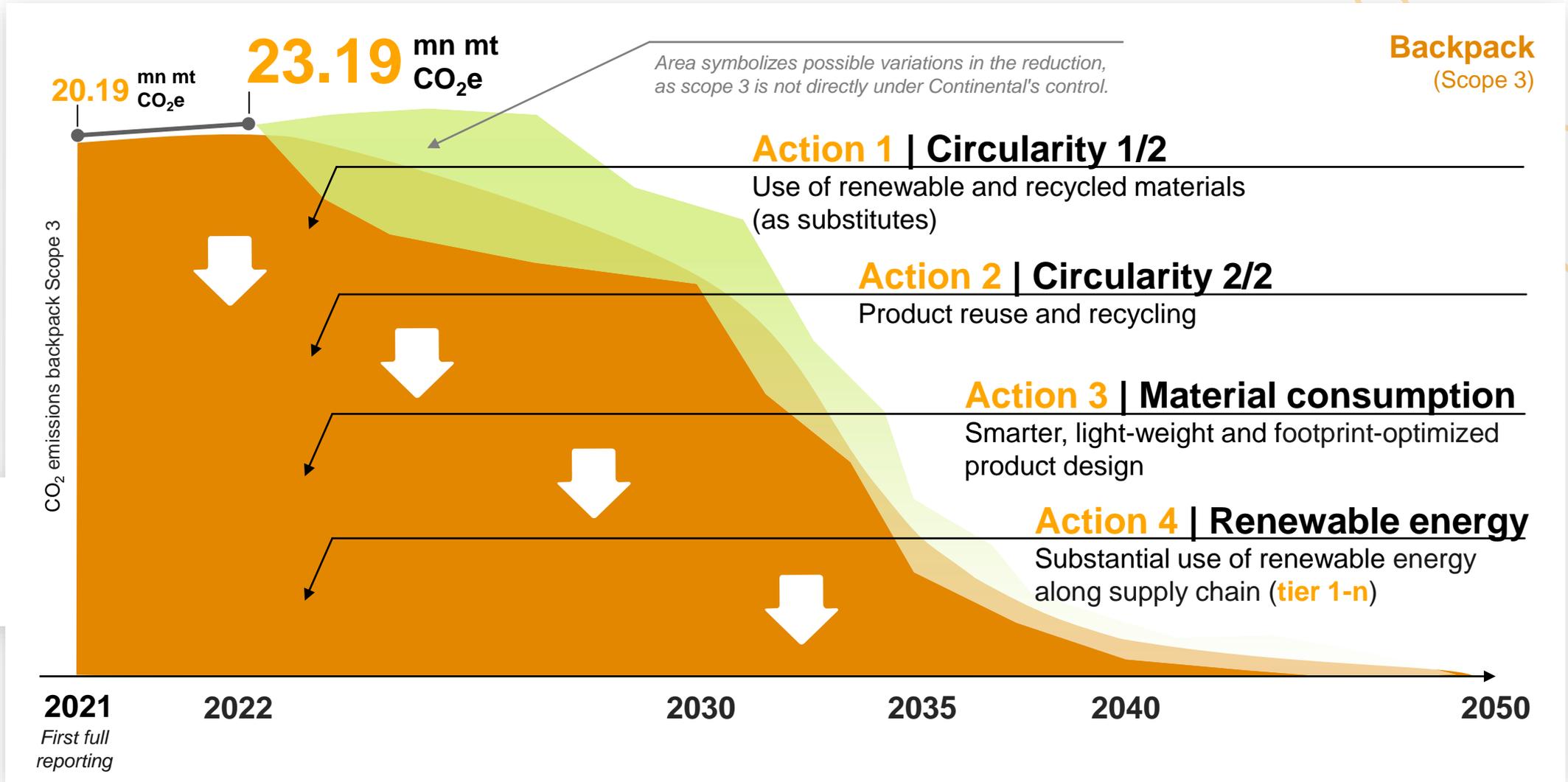


## Own CO<sub>2</sub> emissions (Scope 1+2)



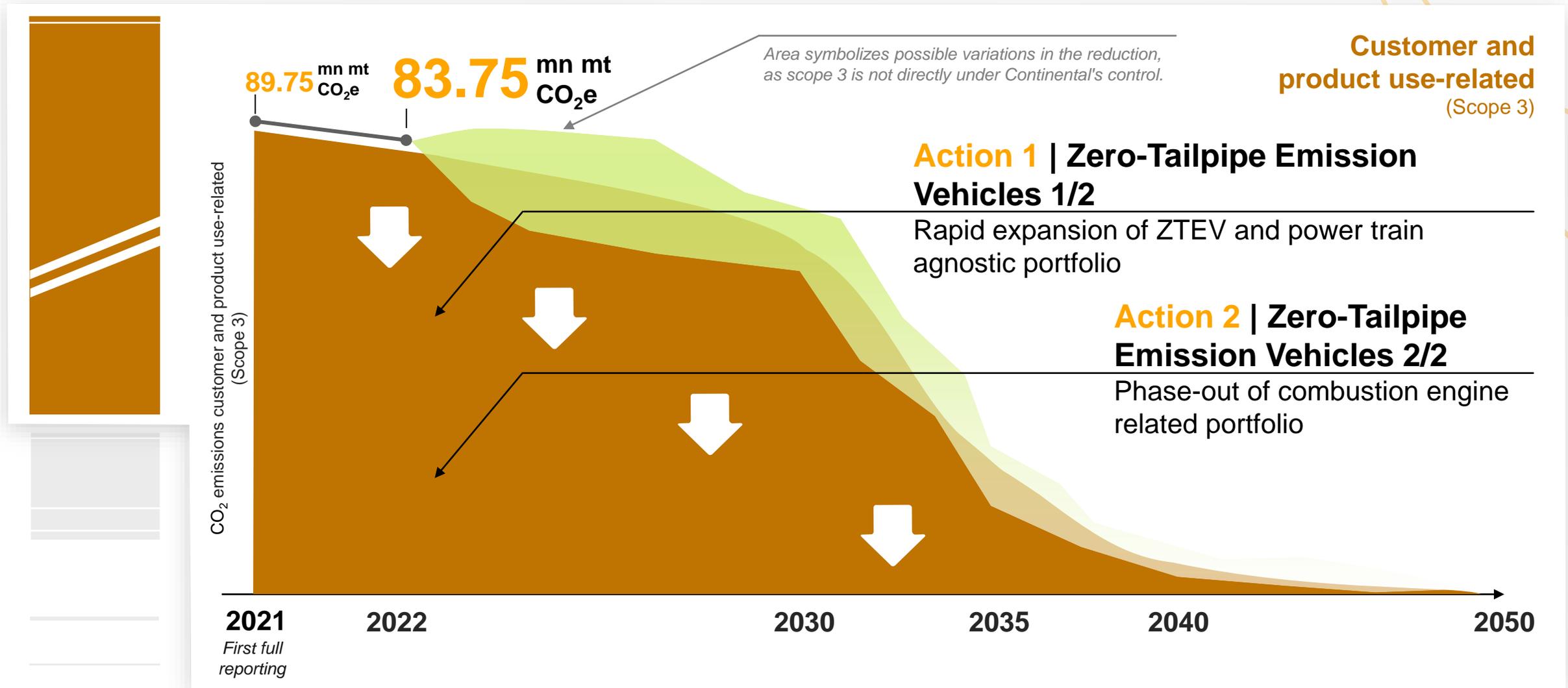
# Our goal 100% along the entire value chain by 2050 at the latest

## Reduction levers for Continentals gross CO<sub>2</sub> backpack (Scope 3)



# Our goal 100% along the entire value chain by 2050 at the latest

## Reduction levers for customer and product use-related CO<sub>2</sub> emissions (Scope 3)



# On the road to 100% carbon neutrality

Examples contributing to our ambition



## Self-generated renewable energy: Hefei, China – Tires Plant

- › Photovoltaic Installation:  
installed capacity 13.9 MW in 2020, 13 million kilowatt hours generated annually
- › Reduction in carbon emissions of 12,000 tons per year



## H2-generation: Weißbach, Germany – ContiTech SSL

- › Pilot approved in 2022:  
H2-generation and -use



# 100%

Emission-free\*  
mobility and industries

\*no harmful emissions





## What emission-free mobility and industries entails for Continental

With the world's population growing, the demand for mobility and industrial production is also increasing. Given climatic developments and impact on human health, it is crucial that these avoid producing harmful emissions.

Together with our partners in the value chain, we want to achieve

**100% emission-free mobility and industry by 2050 at the latest.**



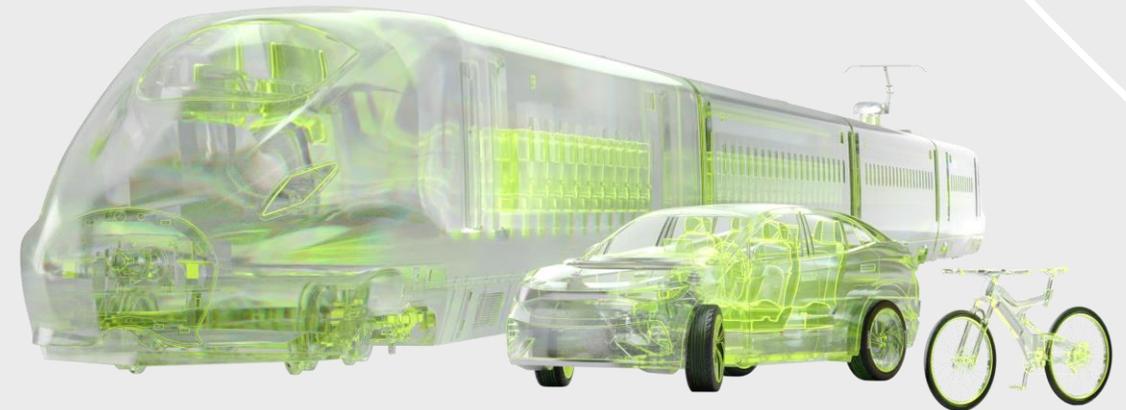
# Focus Topic Emission-free mobility and industries

We are already a relevant player in emission-free mobility



**Around 3 bn €**  
allocated ZTEV an low-carbon  
business in 2022

- › High-performance computer
- › Advanced surface materials
- › Drum brakes with electromechanical parking brake function
- › Sophisticated thermal management
- › High performance tires
- › And many more



# Our ZTEV components for emission-free mobility

## Exemplary Overview



- 1 Traction Links
- 2 Bearings for Powertrain
- 3 Primary and Secondary Suspension Systems for Railway Applications
- 4 Radar
- 5 Head-up Display
- 6 Driver Monitoring Camera
- 7 Actuators for Pantographs
- 8 Seat Upholstery
- 9 Folding Bellow Material
- 10 Pedestrian Protection System
- 11 Long-Range Radar for Intelligent Driving Functions
- 12 BEV Coolant Lines
- 13 Acceleration Sensors for Crash Detection
- 14 Electric Vehicle Engine Mounts
- 15 Air Conditioning (Heating and Cooling System)
- 16 Acella® Lux Surface Material for Instrument Panel, Door Panel, Seat Covers
- 17 Radio Frequency Transceiver
- 18 Chassis Position Sensor
- 19 Spring Seat
- 20 Linear Passive Dampers
- 21 Wheel Speed Sensors
- 22 Summer and Winter Tires
- 23 Strut Mount
- 24 Bluetooth and UWB Transceiver
- 25 Full Digital Cluster-Silverbox (IC-Box)
- 26 Integrated Brake System MK C1
- 27 Smartphone Terminal/NFC Reader
- 28 Inertial Measurement Unit
- 29 Airbag Control Unit
- 30 Intelligent Glass Control
- 31 Door Control Units
- 32 Pressure Sensors for Side Crash Detection
- 33 Control Unit for Passenger Seat
- 34 Chassis Control Unit
- 35 Intelligent Battery Sensor
- 36 Broadcast Window Antennas
- 37 UWB Transceivers
- 38 ContiMobilityKit
- 39 Bicycle Tires
- 40 Bicycle Tubes
- ...



# On the road to 100% emission-free mobility and industries

## Examples contributing to our ambition



Green Caliper



One Box System  
(MK C2)

- › Green Brake Caliper: Tailored to requirements of electrified vehicles. It significantly reduces residual braking torque, contributing to the reduction of CO<sub>2</sub> emissions in manufacturing and operation.
- › MK C2: Second generation of electrohydraulic integrated braking system. 30 percent higher regenerative efficiency compared to conventional hybrid braking systems resulting in up to 5 grams less CO<sub>2</sub> emissions per kilometer traveled.



- › Urban Taraxagum bicycle tire: It is the first serial product made of dandelion rubber combining local production with minimal transport distances in the supply chain. As a bicycle tire, it is a ZTEV component



# 100%

Closed product  
and resource cycles





## What a circular economy entails for Continental

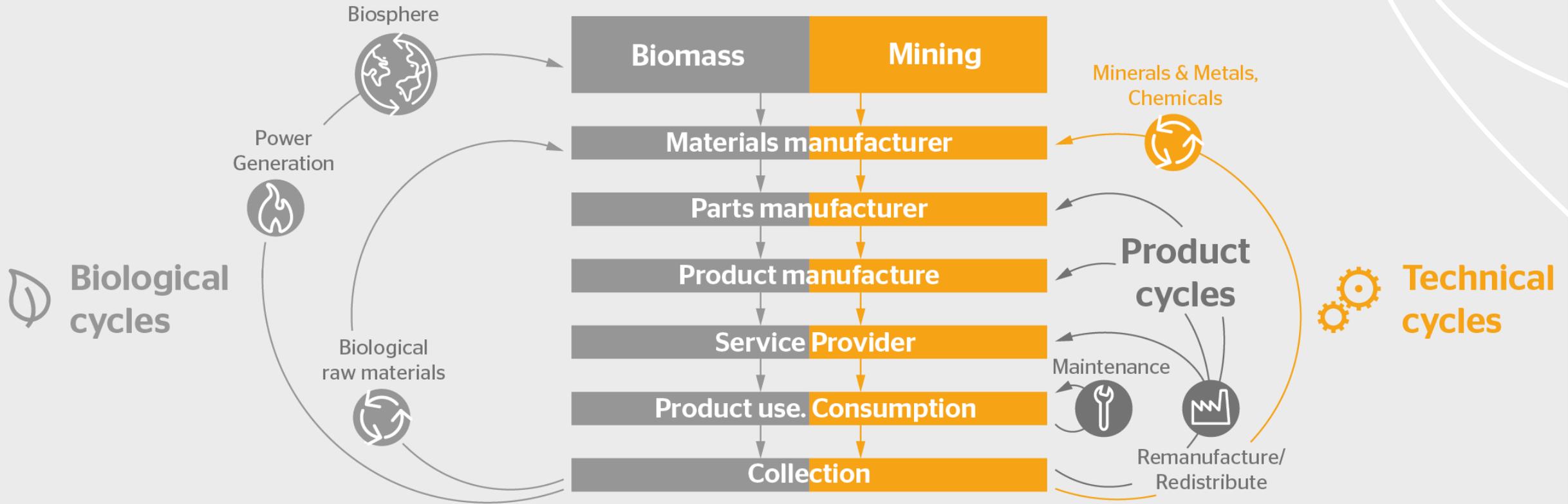
A circular economy will be the business model of the future. It can help to make limited resources infinitely usable and shape the economy in a way that treats resources sustainably. The aim is to close product and resource cycles and avoid waste at the end of a product's life.

By **2050 at the latest, we want to fully close our product and resource cycles** together with our partners – and make circular economy a reality.



# Focus topic circular economy

The concept of a circular economy



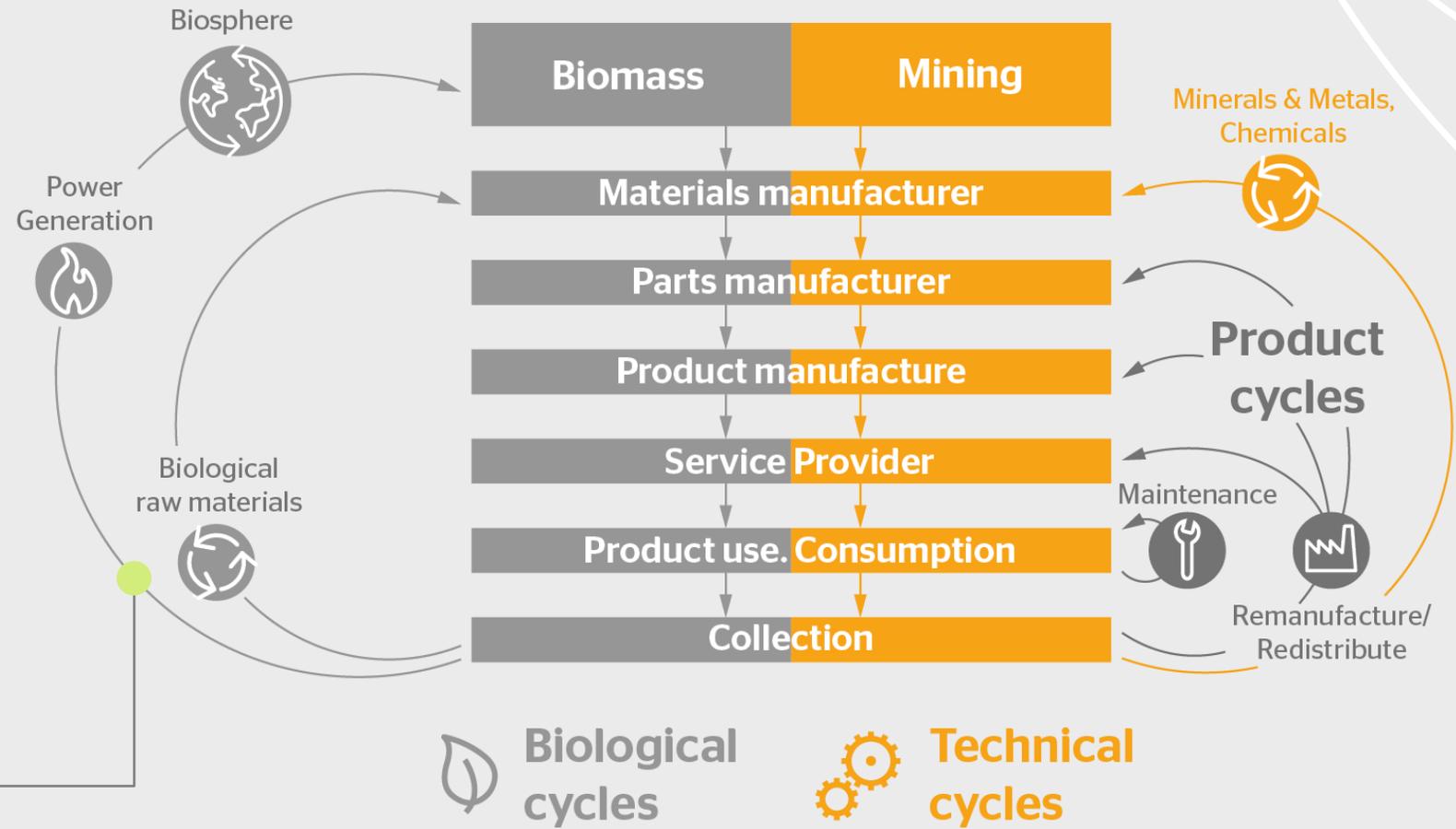
**In a Circular Economy There is No Waste – Just Material in the Wrong Place**

# The concept of a circular economy

## Examples for biological cycles

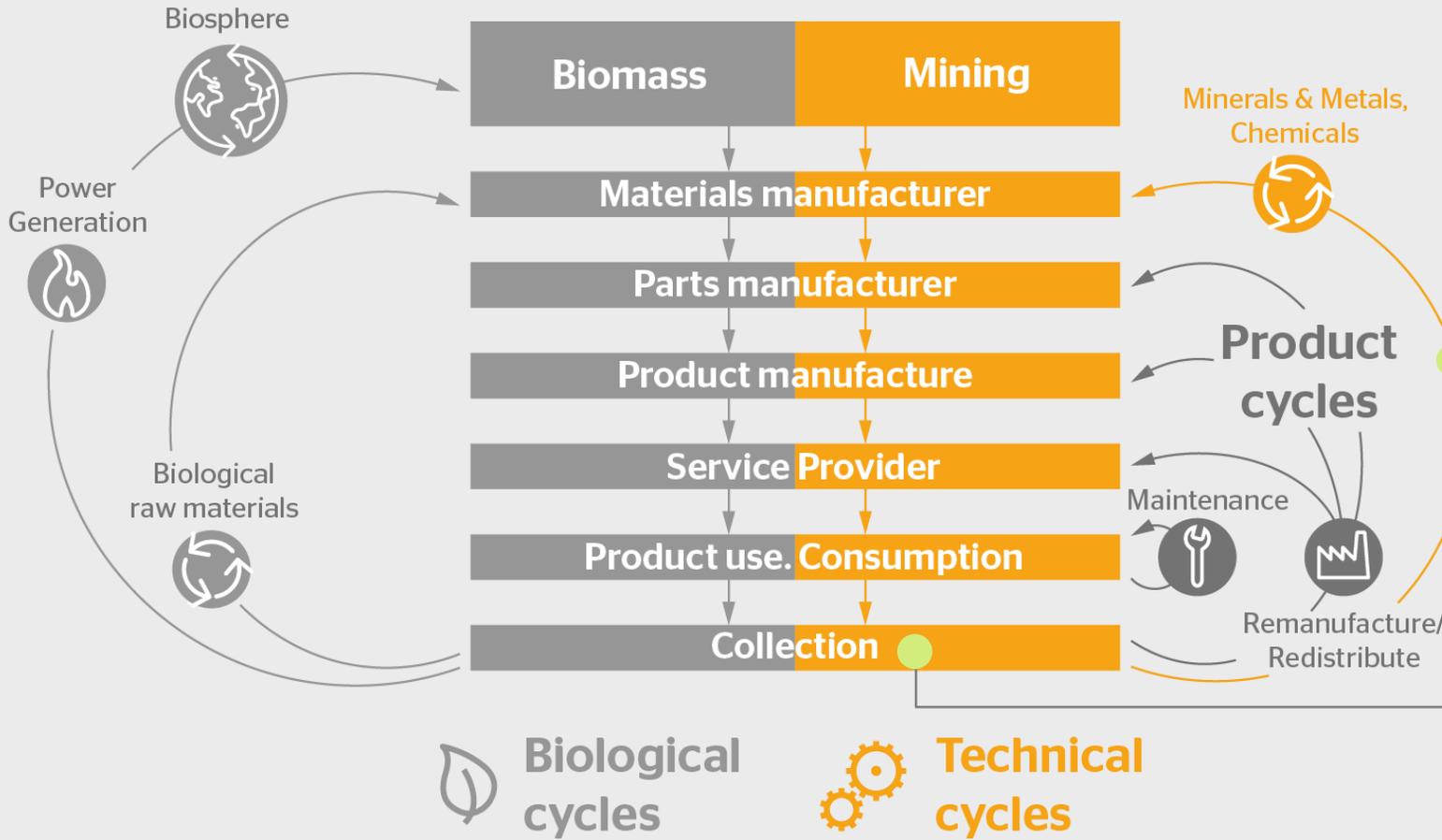


-  **Eco rubber garden hose**  
made of sugar cane ethylene
-  **Bicycle tires**  
made of natural rubber from dandelions
-  **Upholstery fabric**  
made from coffee grounds



# The concept of a circular economy

## Examples for technical cycles



- 

**Recycled carbon black**  
recovered from end-of-life tires
- 

**Retreaded tires**  
for commercial vehicles
- 

**Remanufactured displays**  
for longer use of the components
- 

**Refurbished air springs**  
for urban trains in Hamburg
- 

**95% waste recovery quota**  
in own operations until 2030

# Circular economy in our own operations

## Responsible handling of water and waste



	Challenges	Approach	Objective										
<b>Saving Water</b> 	<ul style="list-style-type: none"> <li>Water is an existential and important resource</li> <li>Water scarcity and water scarcity risks in the value chain must be mitigated effectively</li> </ul>	Risk-based targets for water security and a global framework for water programs:  	<table border="0"> <tr> <td style="text-align: center;"><b>4 %</b></td> <td style="text-align: center;"><b>2 %</b></td> </tr> <tr> <td style="text-align: center;">reduction of water withdrawal per year based on sales in water stress high risk areas</td> <td style="text-align: center;">reduction of water withdrawal per year based on sales in water stress medium and low risk areas</td> </tr> </table>	<b>4 %</b>	<b>2 %</b>	reduction of water withdrawal per year based on sales in water stress high risk areas	reduction of water withdrawal per year based on sales in water stress medium and low risk areas						
<b>4 %</b>	<b>2 %</b>												
reduction of water withdrawal per year based on sales in water stress high risk areas	reduction of water withdrawal per year based on sales in water stress medium and low risk areas												
<b>Reducing Waste</b> 	<ul style="list-style-type: none"> <li>Globally around 90 billion tons of materials are used each year to fuel our economy</li> <li>Most of the resources follow a linear value chain model.</li> <li>Closed material cycles are necessary to mitigate negative impact on our business.</li> </ul>	<b>The waste hierarchy</b> <table border="0"> <tr> <td style="background-color: #4CAF50; color: white; padding: 5px;"><b>Avoid</b></td> <td style="padding: 5px;"><b>1</b> Maximum conservation of resources</td> </tr> <tr> <td style="background-color: #009688; color: white; padding: 5px;"><b>Reuse</b></td> <td style="padding: 5px;"><b>2</b> Reusing materials</td> </tr> <tr> <td style="background-color: #0070C0; color: white; padding: 5px;"><b>Recycle</b></td> <td style="padding: 5px;"><b>3</b> Recycling and reprocessing materials</td> </tr> </table>	<b>Avoid</b>	<b>1</b> Maximum conservation of resources	<b>Reuse</b>	<b>2</b> Reusing materials	<b>Recycle</b>	<b>3</b> Recycling and reprocessing materials	<table border="0"> <tr> <td style="text-align: center;"><b>2 %</b></td> <td style="text-align: center;"><b>95 %</b></td> </tr> <tr> <td style="text-align: center;">reduction of waste generation per year based on sales</td> <td style="text-align: center;">waste recovery quota by 2030</td> </tr> </table>	<b>2 %</b>	<b>95 %</b>	reduction of waste generation per year based on sales	waste recovery quota by 2030
<b>Avoid</b>	<b>1</b> Maximum conservation of resources												
<b>Reuse</b>	<b>2</b> Reusing materials												
<b>Recycle</b>	<b>3</b> Recycling and reprocessing materials												
<b>2 %</b>	<b>95 %</b>												
reduction of waste generation per year based on sales	waste recovery quota by 2030												

100%

Responsible sourcing and  
business partnerships





## What a Responsible Value Chain entails for Continental

Responsibility along the value chain means that each partner creates ecological, economic and social value for society - Referring both to our supply chain and customer relationships as well as to our own operations.

Continental strives for a **100% responsible value chain – together with our business partners and by 2050 at the latest.**



# Building a Responsible Value Chain

Embracing our responsibility towards human rights



*OHCHR | What are human rights?*

**Human rights** are rights we simply have because we exist as human beings - they are not granted by any state. These universal rights are **inherent to us all**, regardless of nationality, sex, national or ethnic origin, color, religion, language, or any other status.



- › Human rights reach from the very basic as the **right to life** to those making life **worth living**
- › As the environment affects the lives of humans, **environmental protection** is key for protecting human rights

# Responsible Value Chain Due Diligence System (RVCDDS)

## Areas of RVC Commitments



**Our Responsible Value Chain Due Diligence System aims to protect humans & the environment as detailed in our RVC commitments via roles, responsibilities & tasks along 7 core processes:**



### Labor Standards

- 1. No child labor
- 2. Fair payment
- 3. Equal treatment & anti-discrimination
- 4. No forced labor & modern slavery
- 5. Freedom of association
- 6. Working conditions



### Security Practices

- 10. Responsible security practices



### Environment

- 11. Environmental impacts
- 12. Waste handling



### Safety and Health

- 7. Health and safety
- 8. Mercury
- 9. Persistent organic pollutants



### Land Rights

- 13. Land rights



**These rights must be protected in our own operations and supply chain**

# Responsible Value Chain Due Diligence System (RVCDDS)

## Core Processes



Our Responsible Value Chain Due Diligence System aims to protect humans & the environment as detailed in our RVC commitments via roles, responsibilities & tasks along 7 core processes:



### 1 Strategy Development & Implementation

Define, implement and improve groupwide RVC strategy



### 2 Regulations Management

Monitor RVC regulations with groupwide relevance and act accordingly



### 3 Risk Management

Analyze RVC risks and mitigate by preventive measures



### 4 Incident Management

Monitor potential RVC incidents and end violations



### 5 Training

Guide and train employees and suppliers regarding RVC



### 6 System Review

Review and consequently improve the system



### 7 Reporting

Report in- & externally on the system and its findings

# Sustainability Governance and Reporting at Continental

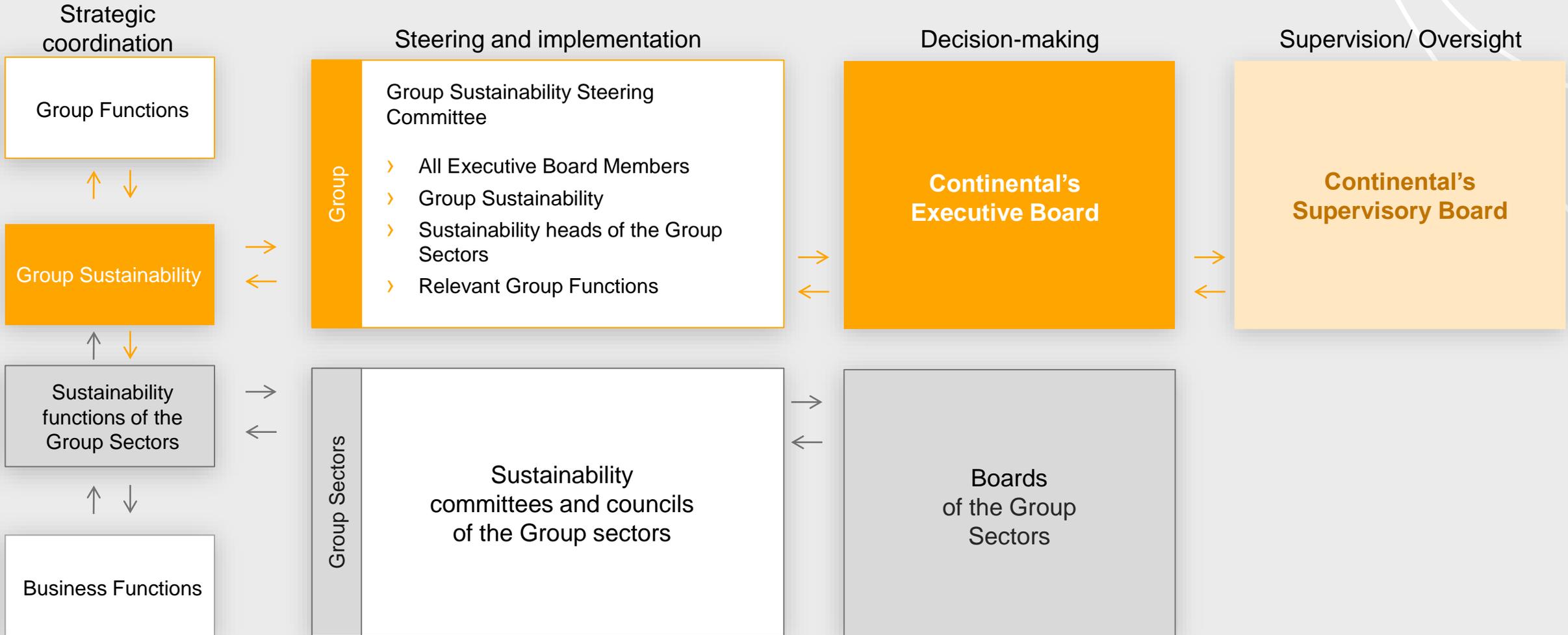
To drive sustainability forward, we have designed our internal structure accordingly. In this way, we aim to become as sustainable as possible, as quickly as possible, across all levels of the Continental Group.

We systematically pursue our ambition and monitor our progress with a sustainability scorecard. Our reports create transparency for our stakeholders about where we stand on this journey.



# Sustainability Governance at Continental

Our company structure ensuring effectiveness of oversight and decision making



# Group Sustainability Scorecard (I)

## Performance Indicators for Sustainability Strategy



	2022	2021
<b>Carbon neutrality<sup>1, 2</sup></b>		
Direct CO <sub>2</sub> emissions (Scope 1) in millions of metric tons of CO <sub>2</sub>	0.76	0.82
Indirect CO <sub>2</sub> emissions (Scope 2) in millions of metric tons of CO <sub>2</sub> <sup>3</sup>	0.23	0.23
Total own CO <sub>2</sub> emissions (Scope 1 and 2) in millions of metric tons of CO <sub>2</sub>	0.99	1.05
Use of negative CO <sub>2</sub> emissions (CO <sub>2</sub> removal) in millions of metric tons of CO <sub>2</sub> <sup>4</sup>	0,03	n.a.
<b>Emission-free mobility and industries</b>		
Allocated business with zero-tailpipe-emission vehicles in millions of € <sup>5, 6</sup>	1.657	986
Allocated low-carbon business beyond business with zero-tailpipe-emission vehicles in millions of € <sup>7</sup>	1.148	6
Allocated business with emission-free mobility and industries in millions of €	2.805	991
<b>Circular economy</b>		
Waste recycling quota in % <sup>2, 8</sup>	85	81
<b>Responsible value chain</b>		
Number of available, valid supplier self-assessment questionnaires (as at Dec. 31) <sup>9</sup>	1.009	631
<b>Good working conditions</b>		
OUR BASICS Live Sustainable Engagement index in % <sup>10, 11</sup>	80	80
Sickness rate in % <sup>12, 13</sup>	3.7	3.7
Unforced fluctuation rate in % <sup>13, 14</sup>	7.8	7

# Group Sustainability Scorecard (II)

## Performance Indicators for Sustainability Strategy



	2022	2021
<b>Green and safe factories</b>		
Environmental management system certifications (ISO 14001)		
Employee coverage (as at Dec. 31) in % <sup>15</sup>	76	76
Energy management system certifications (ISO 50001)		
Employee coverage (as at Dec. 31) in % <sup>15</sup>	40	40
Occupational safety and health management system certifications (ISO 45001 or similar)		
Employee coverage (as at Dec. 31) in % <sup>15</sup>	62	62
Accident rate (number of accidents per million working hours) <sup>13, 16</sup>	2.5	2.6
<b>Benchmark in quality</b>		
Quality management system certifications (ISO 9001 or similar)		
Employee coverage (as at Dec. 31) in % <sup>15</sup>	83	84
New field quality events (as at Dec. 31) <sup>17</sup>	30	36
<b>Sustainable management practice</b>		
Gender diversity – share of female executives and senior executives (as at Dec. 31) in %	19.1	17.8
of which share of female executives and senior executives excluding the USA (as at Dec 31) in %	18.8	n.a.
<b>Innovation and digitalization</b>		
Research and development expenses (net) in millions of €	2871.4	2586.8
In % of sales	7.3	7.7

# Group Sustainability Scorecard

## Footnotes



<sup>1</sup> Definitions in accordance with the GHG Protocol. Scope 1 includes emissions from the burning of fossil fuels as part of Continental's own processes, and Scope 2 includes emissions from purchased electricity, steam and heat. CO<sub>2</sub> emission factors correspond to CO<sub>2</sub> equivalents (CO<sub>2</sub>e).

<sup>2</sup> Contains a small amount of imputed data for parts of the Continental Group that did not report data directly.

<sup>3</sup> Calculated using the market-based calculation method of the GHG Protocol. Where contract-specific emission factors were not available, the standard emission factors from Defra (September 2021) were used.

<sup>4</sup> Generated through voluntary carbon credits. These are obtained solely from reforestation and afforestation projects and are reserved exclusively for Continental in the Gold Standard, VCS, American Carbon Registry and Climate Action Reserve registries.

<sup>5</sup> Definition: allocated business with zero-tailpipe-emission vehicles comprises all business with products for vehicles transporting goods and people that count as Taxonomy-eligible low-carbon technologies for transport under the delegated regulation (2021/2800) for climate change mitigation and adaptation of the Taxonomy Regulation (2020/852).

<sup>6</sup> The business can be allocated via the vehicle manufacturer, the vehicle platform or the product specification, for example. The data includes both pure business and attributable business, such as in the case of combined vehicle platforms. For the Tires, ContiTech and Contract Manufacturing group sectors, the sales reported at the end of the year were included. For Contract Manufacturing, this was based on an estimation by the customer Vitesco Technologies. In the case of the Automotive group sector, a calculation was carried out for passenger cars and light commercial vehicles using internal, vehicle-specific planning data for sales and external data for production quantities, and for medium and heavy commercial vehicles this was based on the relevant customer portfolio.

<sup>7</sup> Definition: allocated low-carbon business beyond business with zero-tailpipe-emission vehicles measures business that enables our customers to significantly contribute to climate change mitigation and is considered Taxonomy-eligible under the delegated regulation (2021/2800) for climate change mitigation and adaptation of the Taxonomy Regulation (2020/852), excluding low-carbon technologies for transport and the replacement business with highly efficient tires with low rolling resistance (label classes A and B) for the existing fleet of vehicles already on the market, which is included for the first time for 2022<sup>9</sup> Definition: proportion of waste that has been sent for material recycling, thermal recovery or any other form of recycling or reuse.

<sup>8</sup> Definition: proportion of waste that has been sent for material recycling, thermal recovery or any other form of recycling or reuse

<sup>9</sup> Based on the self-assessment questionnaires via the sustainability platforms EcoVadis and NQC by suppliers selected for this process.

<sup>10</sup> Definition: employee agreement on topics relating to sustainable engagement in the employee survey OUR BASICS Live.

<sup>11</sup> This is based on the responses of 46,199 participants (PY: 47,472 participants) as a representative random sample of Continental's group sectors and countries. The participation rate was 75% (PY: 75%)

<sup>12</sup> Definition: sickness-related absence relative to contractual worktime.

<sup>13</sup> Excluding leasing personnel (i.e. permanent staff only).

<sup>14</sup> Definition: voluntary departure of employees from the company relative to the average number of employees.

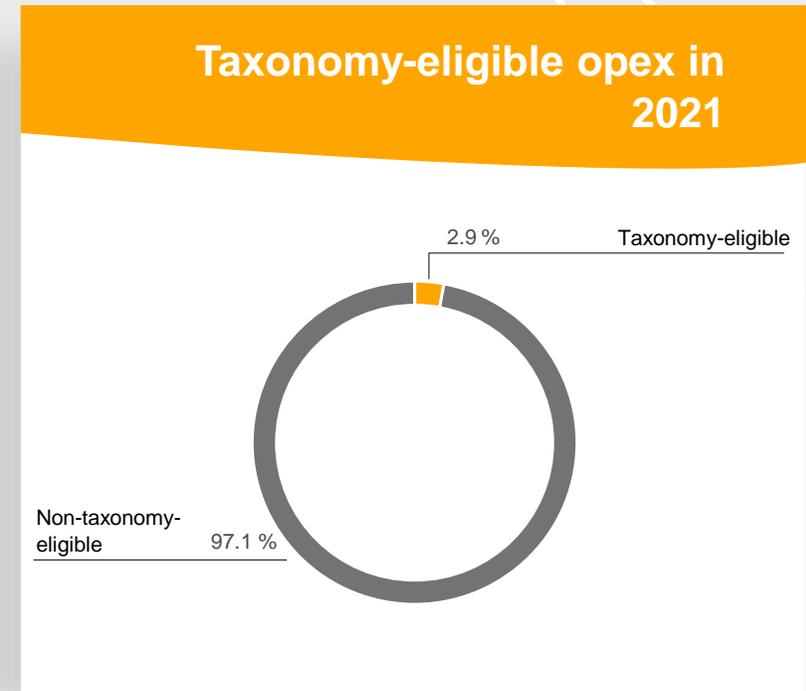
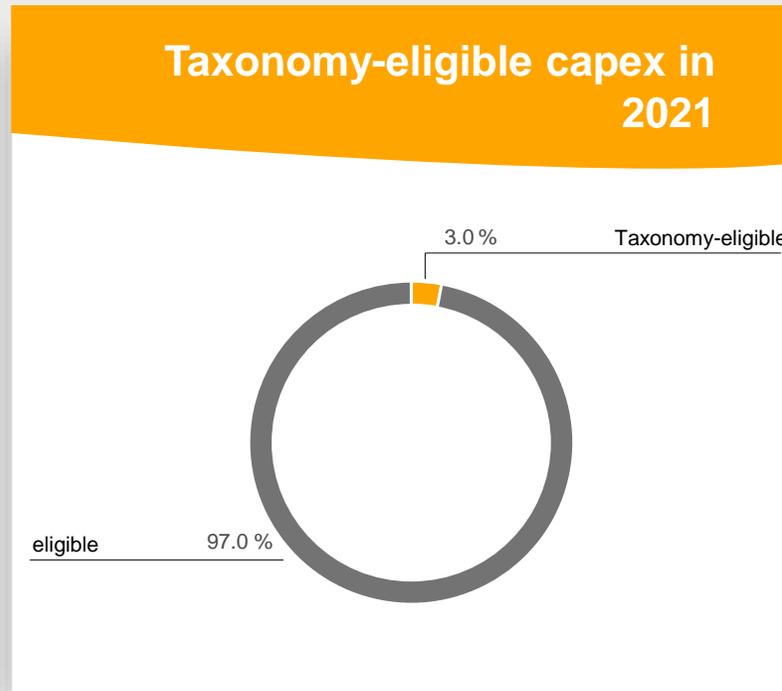
<sup>15</sup> Valid certifications and concluded recertification processes were counted, as well as ongoing recertification processes, if the achievement of recertification was considered highly probable.

<sup>16</sup> Definition: number of accidents during working hours per million paid working hours. Counted from more than one lost day, i.e. with at least one lost day beyond the day of the accident.

<sup>17</sup> Definition: a field quality event is a risk-minimizing measure for a product manufactured and/or sold by Continental based on a safety-related defect and/or non-compliance with regulations that was initiated by Continental, a customer and/or an authority.

# Legal Disclosures acc. to EU Taxonomy Regulation

Turnover, Capex and Opex Associated with Eligible Business Activities

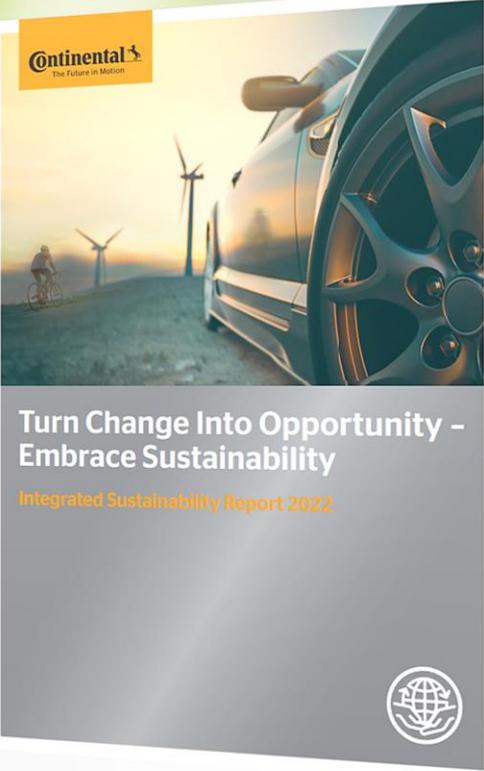


Continental's eligible business activities include:

- > the allocated ZTEV business
- > the allocated low-carbon business beyond ZTEV (e.g. business with products for renewable energy production, wastewater and waste recycling and infrastructure for low-carbon water transport)

# Integrated Sustainability Reporting

## Non-financial Statement and Sustainability Report



**Download**  
Non-financial Statement and Sustainability Report:  
[www.continental-sustainability.com/downloads](http://www.continental-sustainability.com/downloads)

- › Long history in sustainability reporting since FY 2011
- › Combined non-financial statement in accordance with Sections 315b and 315c in conjunction with Sections 289b to 289e HGB for the Continental Group and Continental AG which has been issued an unqualified opinion by the independent auditor (reasonable assurance)
- › Additional Integrated Sustainability Report in orientation towards GRI Standards, TCFD, UN Global Compact, SDG, SASB

# Sustainability Reporting

## Memberships and Initiatives



Please click on the logos for more information.

**UN Global Compact**



**econsense**

Forum Nachhaltige Entwicklung  
der Deutschen Wirtschaft

**RBA**



**LUXEMBURGER  
DEKLARATION**

ZUR BETRIEBLICHEN  
GESUNDHEITSFÖRDERUNG



**UN Diversity Charter**

In support of

**WOMEN'S  
EMPOWERMENT  
PRINCIPLES**

Established by UN Women and the  
UN Global Compact Office

# Sustainability Reporting

## Ratings and rankings

Continental is listed in the following indexes:



## Rating:

February 2022:  
› Prime (C+)

March 2023:  
› Climate: Score A-  
› Water: Score B  
› Supply chain: Score A  
› Supplier engagement leader board

February 2023:  
› Score: 67/100  
› 91st percentile

November 2023:  
› A

May 2023:  
› 16.4 (low risk)  
› Auto Components: Rank 50/237  
› Auto Parts: Rank 42/208

# Disclaimer

- › This presentation has been prepared by Continental Aktiengesellschaft based on the Annual Report 2022 and the Integrated Sustainability Report 2022. It has not been independently verified. It does not constitute an offer, invitation or recommendation to purchase or subscribe for any shares or other securities issued or to be issued by Continental AG or any subsidiary and neither shall any part of it form the basis of, or be relied upon in connection with, any contract or commitment concerning the purchase or sale of such shares or other securities whatsoever.
- › Neither Continental Aktiengesellschaft nor any of its affiliates, advisors or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss that may arise from any use of this presentation or its contents or otherwise arising in connection with this presentation.
- › This presentation includes assumptions, estimates, forecasts and other forward-looking statements, including statements about our beliefs and expectations regarding future developments as well as their effect on the results of Continental. These statements are based on plans, estimates and projections as they are currently available to the management of Continental. Therefore, these statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events. Furthermore, although the management is of the opinion that these statements, and their underlying beliefs and expectations, are realistic as of the date they are made, no assurance can be given that the expected developments and effects will actually occur. Many factors may cause the actual development to be materially different from the expectations expressed here. Such factors include, for example and without limitation, changes in general economic and business conditions, fluctuations in currency exchange rates or interest rates, the introduction of competing products, the lack of acceptance for new products or services and changes in business strategy.
- › All statements with regard to markets or market position(s) of Continental or any of its competitors are estimates of Continental based on data available to Continental. Such data are neither comprehensive nor independently verified. Consequently, the data used are not adequate for and the statements based on such data are not meant to be an accurate or proper definition of regional and/or product markets or market shares of Continental and any of the participants in any market.

**Continental**



The Future in Motion