Q2 2026 Results

Hanover – August 4, 2026

Ticker: CON
ADR-Ticker: CTTAY
http://www.continental-ir.com

Christian Kötz – CEO
Roland Welzbacher – CFO

Public

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ContiTech Sale Contractually Agreed, Fully in Line With Planned Timing

CONTITECH SIGNING

ContiTech FY 2025 (excl. OESL)

€4.4 bn
Sales

7.1%
Adj. EBIT[1] margin

~22 k
Employees

~80%
Industrial exposure

Transaction Details

- Continental **signed the sale agreement** for its ContiTech group sector to **Lone Star Funds** on **July 4, 2026**
- The transaction could be completed **by the end of 2026**
- The agreed **enterprise value amounts to €4.0 bn** plus potential performance-based components of up to €250 mn

Use of ~€3.1 bn Cash Proceeds

Options for **shareholder returns:**

- **Special dividend:** one-time distribution to shareholders in addition to 40-60% payout target
- **Share buybacks:** authorization to repurchase up to 10% of share capital

Deleveraging: reduce leverage from 2.0x to <1x target by 2029

Deleveraging
~€0.6 bn

Shareholder returns
~€2.5 bn

[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects.

› **Congratulations to Tadej Pogačar on his 5th Tour de France title** and cementing his place among cycling's all-time greatest.

› We're proud to ride alongside greatness and celebrate with him his historic win, **achieved on Continental tires**.

Solid Price/Mix and Raw Material Tailwind Resulted in Earnings and Adjusted FCF Improvements

EXECUTIVE SUMMARY

	Q2 2025	Q2 2026
Sales	€4,856 mn	**€4,413 mn**
Adjusted EBIT[1]	€422 mn	**€570 mn**
Adjusted EBIT[1] margin	9.6%	**12.9%**
PPA[2]	-€12 mn	**-€6 mn**
Special effects	-€72 mn	**-€111 mn**
Restructuring	-€36 mn	**-€1 mn**
Impairment	-	**-**
Carve-out	-€19 mn	**-€19 mn**
Disinvestment external	-	**-€82 mn**
Other effects	-€18 mn	**-€9 mn**
NIAT[3, 8]	€506 mn	**€274 mn**
Adjusted free cash flow[4]	-€46 mn	**€216 mn**
Leverage ratio[5]	2.1	**2.0[6]**
Equity ratio	14.6%	**25.0%**
Trailing ROCE[7]	17.6%	**3.6%**
Net indebtedness	€6,316 mn[9]	**€5,514 mn[10]**

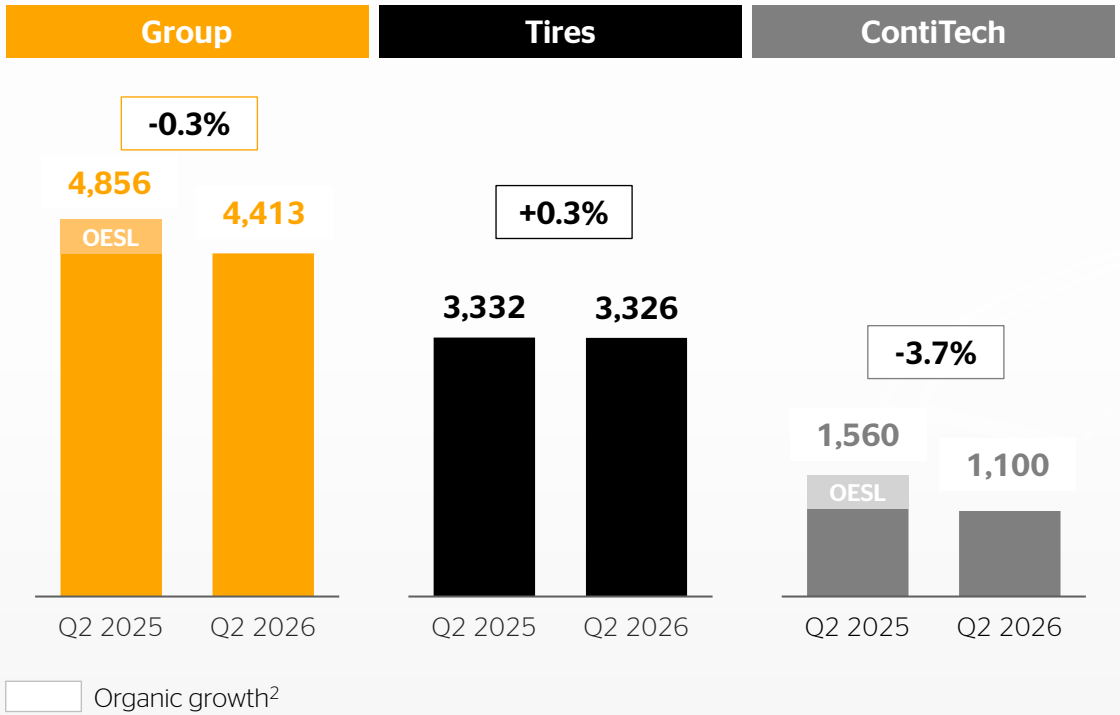
- Organic growth of -0.3%; impact from FX of +0.2%; sales decline mainly due to sale of OESL
- **Tires:** continued strong price/mix offset volume headwinds; mix supported by healthy UHP growth; tailwind from still lower raw-material costs
- **ContiTech:** markets remained subdued, weighing on profitability; portfolio measures, focus on mix, still lower raw-material costs and cost-saving measures supported profitability
- **Adjusted FCF[4]:** healthy operational performance, favorable working capital development and H2-weighted capex phasing resulted in a strong adjusted FCF
- **NIAT Q2 2025** still included contribution from Aumovio
- **Net indebtedness, equity ratio** and **trailing ROCE[7]** mainly impacted by effects of the Aumovio spin-off
- FY 2026 guidance reflects the planned ContiTech sale

[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. [2] Amortization of intangibles from PPA. [3] Net income attributable to the shareholders of the parent. [4] Free cash flow before acquisitions and divestments. [5] Calculated as net indebtedness divided by reported EBITDA for the last 12 months (LTM). [6] Pro-forma leverage ratio; EBITDA adjusted for impact from disinvestment external associated with the spin-off of AUMOVIO (-€680 mn) and valuation effects associated with the sale of OESL (-€156 mn). [7] Calculated as reported EBIT (LTM) divided by average operating assets for the LTM. [8] Continuing and discontinued operations. [9] Continuing and discontinued operations: €4,953 mn. [10] Includes continuing operations and discontinued operation ContiTech.

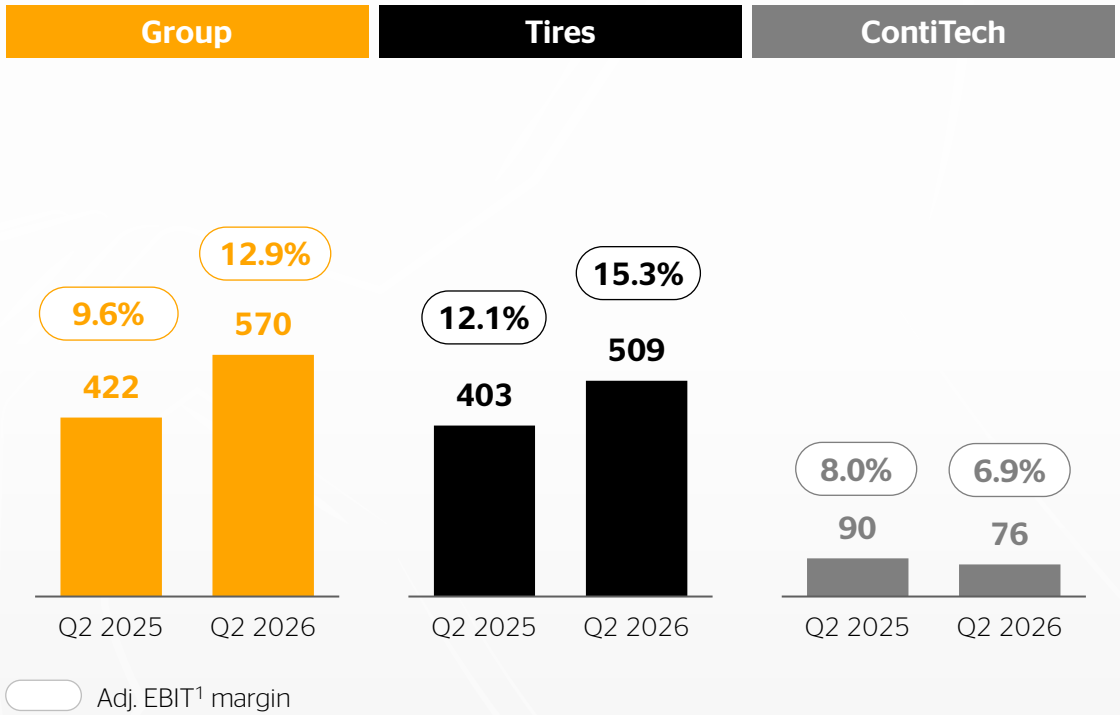
Margin Improvement Thanks to Strong Performance by Tires in a Challenging Market Environment

GROUP SECTOR SALES AND ADJUSTED EBIT[1] – Q2 2026

Sales (€ mn)



Adjusted EBIT[1] (€ mn)

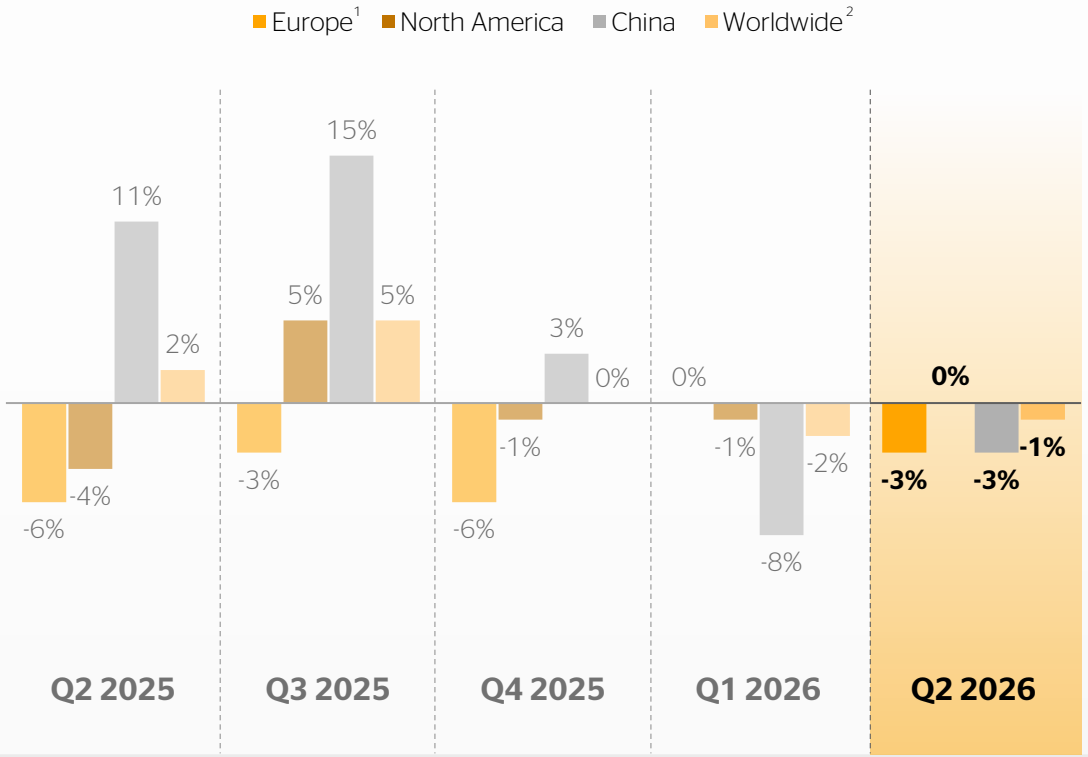


[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. [2] Before changes in the scope of consolidation and exchange-rate effects.

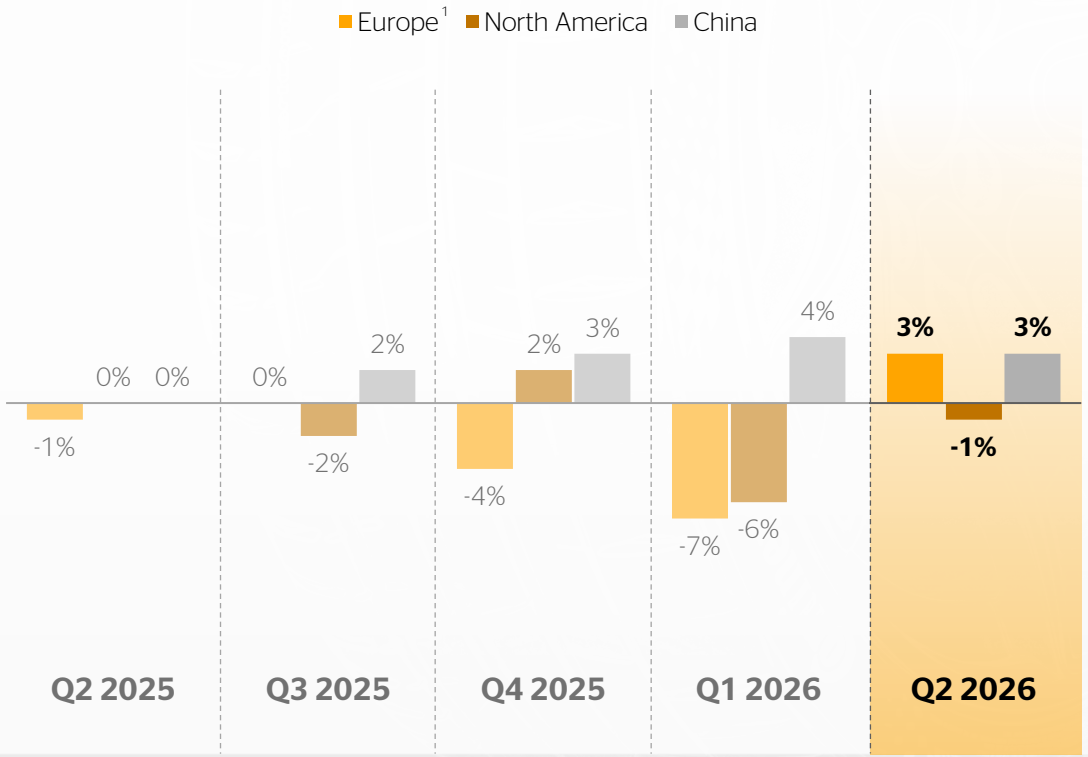
Light Vehicle OE Markets Remain Soft; European Replacement Growth Driven by Increasing Imports

PLT MARKET DEVELOPMENT YEAR-ON-YEAR

Light Vehicle Production



PLT Replacement Market

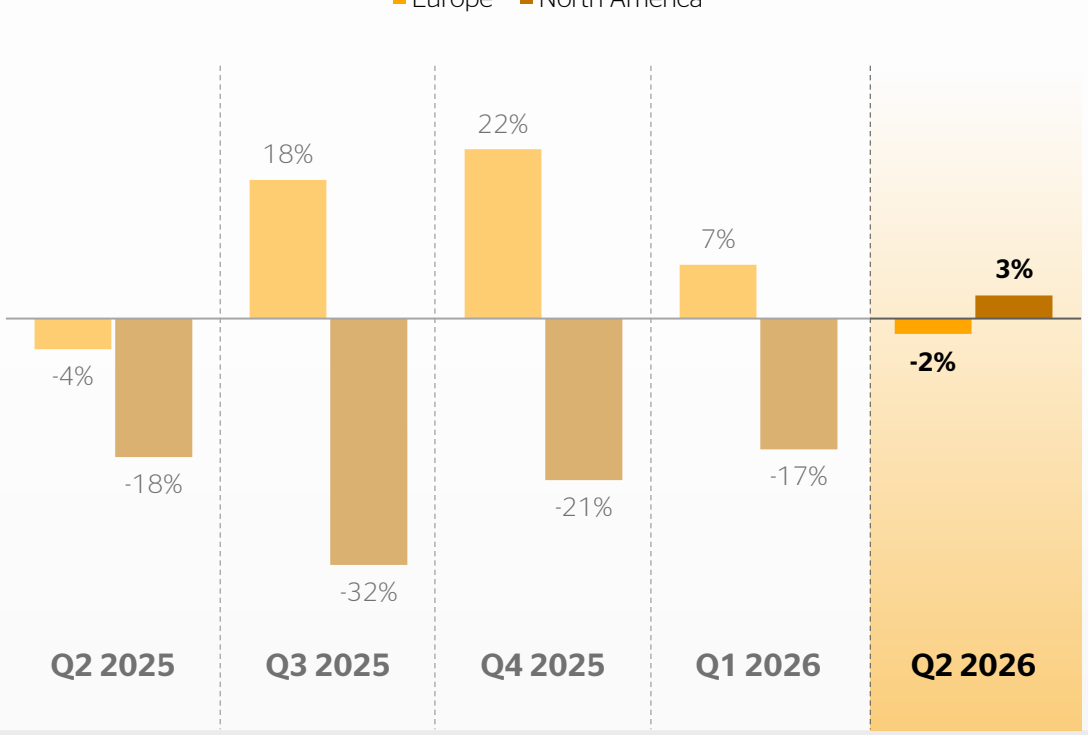


[1] Western and Central Europe (including Türkiye). [2] Worldwide includes Rest of World.
Sources: S&P Global, tire manufacturer associations, LMC International Ltd., latest available data and own estimates. PLT = passenger car and light truck tires.

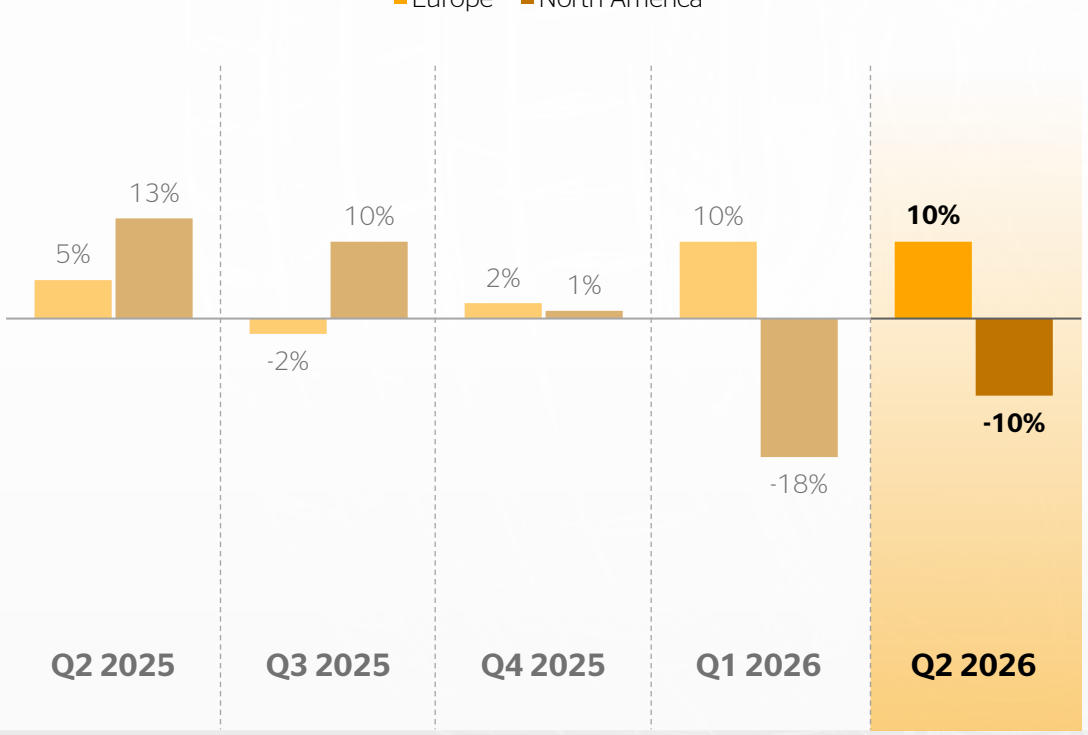
North American Commercial Vehicle Production Turns the Corner amid Mixed Market Developments

TT MARKET DEVELOPMENT YEAR-ON-YEAR

Commercial Vehicle Production



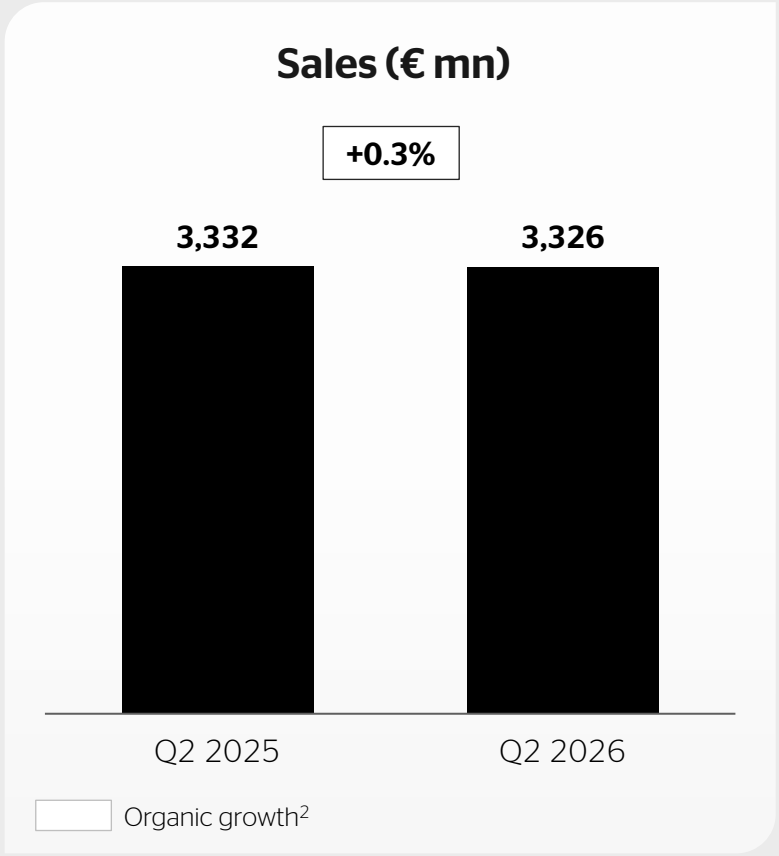
TT Replacement Market

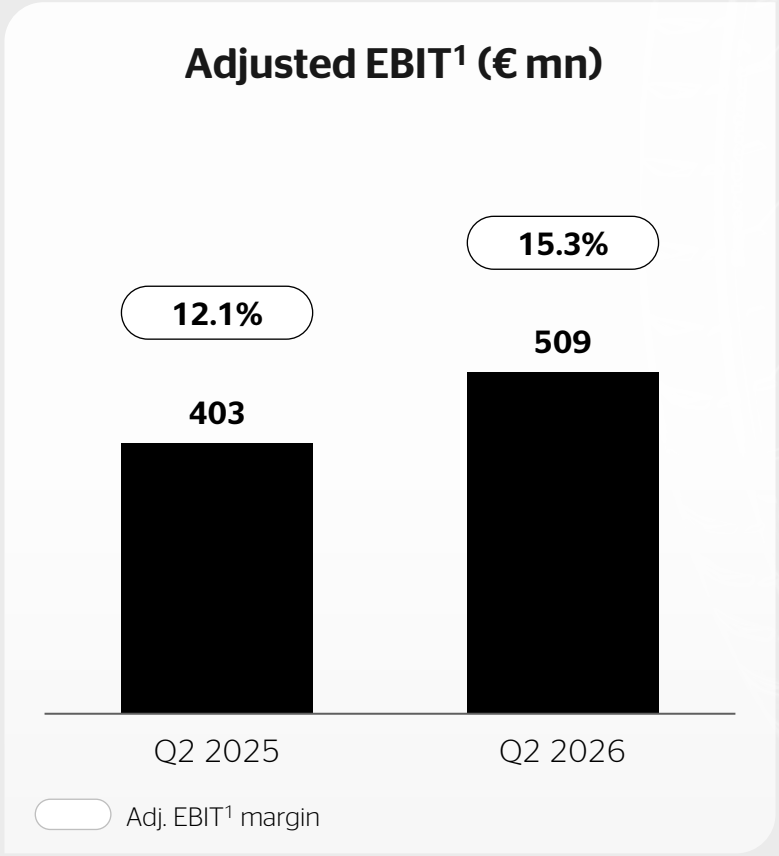


[1] Western and Central Europe (including Türkiye).
Sources: S&P Global, tire manufacturer associations, LMC International Ltd., latest available data and own estimates. TT = truck tires.

Robust Price/Mix and Raw Material Tailwind Resulted in Expected Margin Improvement in Soft Volume Environment

TIRES SALES AND ADJUSTED EBIT[1] – Q2 2026





Sales

- Impact from FX: 0.0%
- Volumes: -2.3%; subdued PLT OE demand in EMEA and soft markets in Americas, while healthy performance in weak Chinese OE market continued
- TT: strong growth in EMEA, while North America remained soft, especially in RE
- Price/mix: +2.6%; mainly driven by product and channel mix. Robust RE UHP performance, especially in EMEA and APAC

Adjusted EBIT[1]

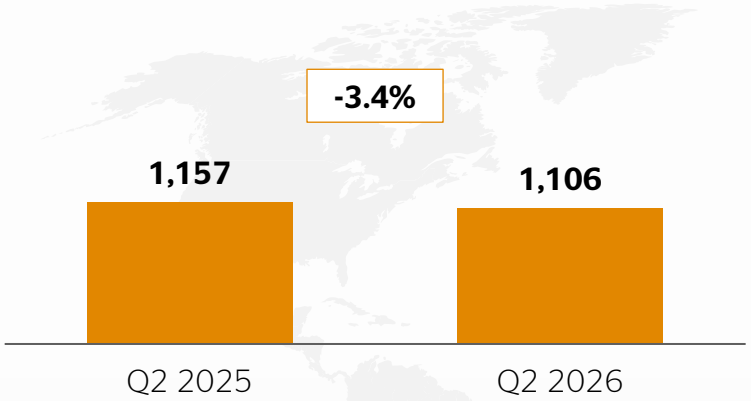
- Healthy price/mix overcompensated for negative volumes
- Still lower raw material costs resulted in a mid-double-digit million-euro tailwind
- PY materially impacted by tariff and FX headwinds

[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. [2] Before changes in the scope of consolidation and exchange-rate effects.
PLT = Passenger car and light truck tires. TT = Truck tires. RE = Replacement. OE = Original equipment.

Profitable Organic Growth in EMEA and APAC on Strong UHP Performance; Sequential Stabilization in Americas

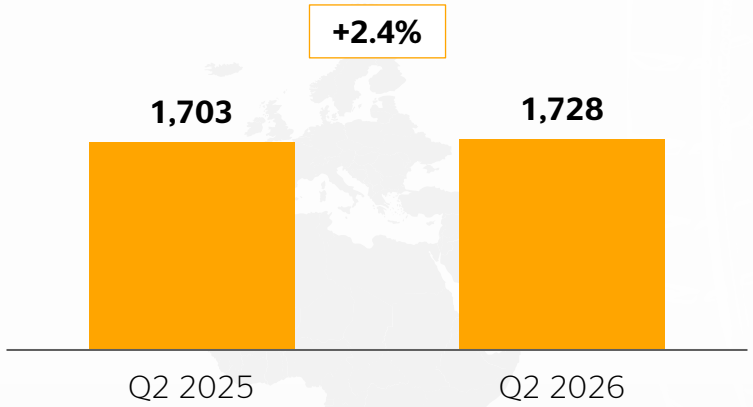
TIRES SALES (€ MN) BY REGION – Q2 2026

AMERICAS



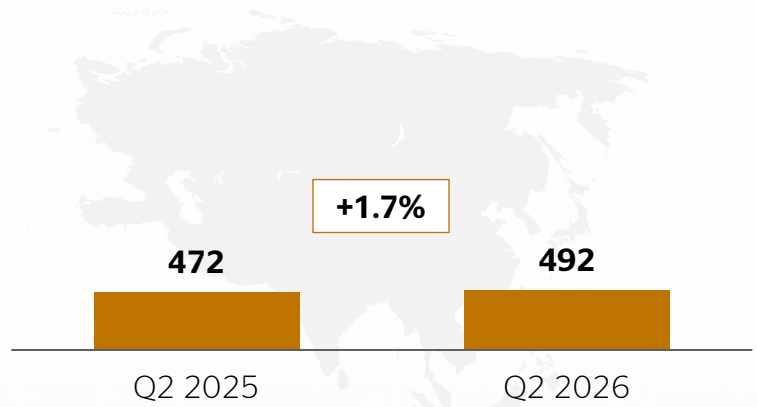
- Impact from FX: -1.0%
- PLT OE declined more than RE in softer markets; US/CAN RE volumes declined slightly while more pronounced weakness in South America persists
- TT OE volumes have been stabilizing and RE volumes are trending below PY
- Price/mix only partly offset negative volume effects

EMEA



- Impact from FX: 0.0%
- PLT OE and RE volumes declined modestly while UHP volumes increased
- In TT, both OE and RE volumes increased vs PY
- Price/mix continuously positive, mix mainly driven by product and channel
- French retail network sale starting to impact revenue

APAC



- Impact from FX: +2.4%
- Solid organic growth especially in UHP; positive volumes in OE and stable volumes in RE, especially due to robust performance in China
- Price/mix continuously positive
- Low double-digit million-euro sales headwind from portfolio adjustments

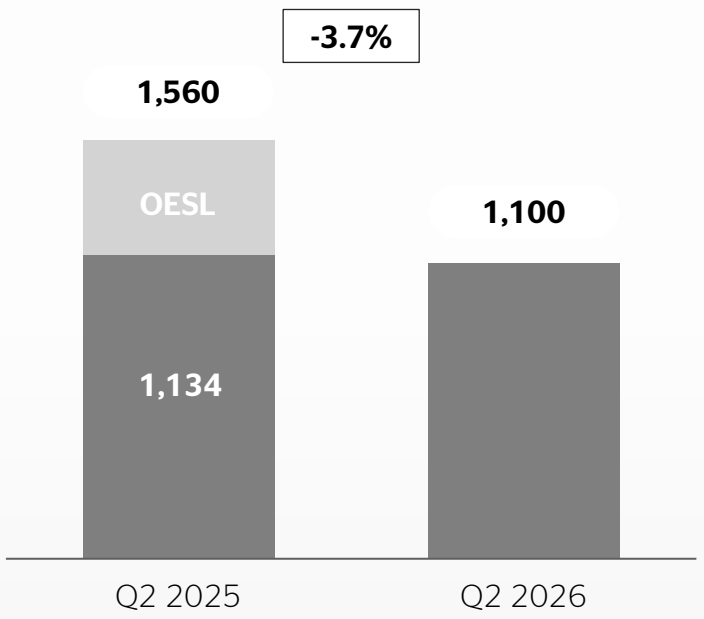
Organic growth[1]

[1] Before changes in the scope of consolidation and exchange-rate effects.

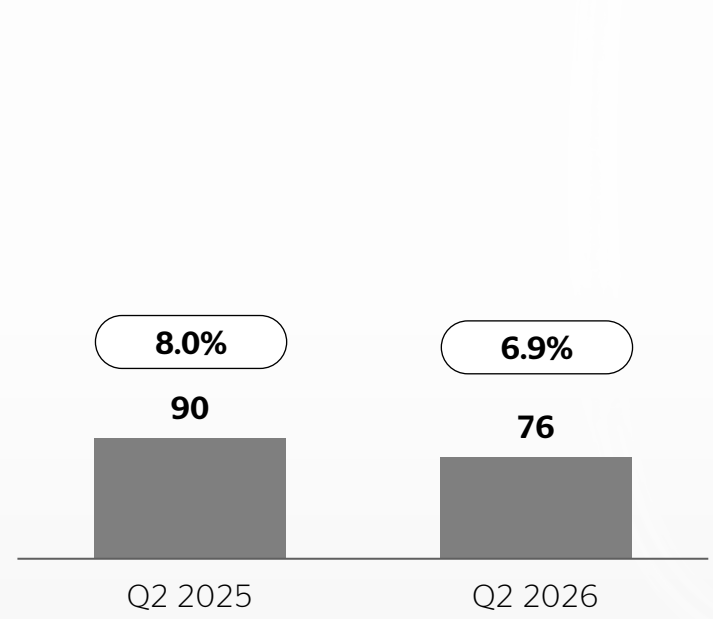
ContiTech Delivers Solid Results in Difficult Markets Thanks to Improvement Measures

CONTITECH SALES AND ADJUSTED EBIT[1] – Q2 2026

Sales (€ mn)



Adjusted EBIT[1] (€ mn)



Sales

- Impact from FX: +0.5%
- Decrease mainly driven by sale of OESL as well as the continuously challenging volume environment
- Solid finish to the quarter, especially in EMEA and Americas, mainly driven by solid execution in project-related business

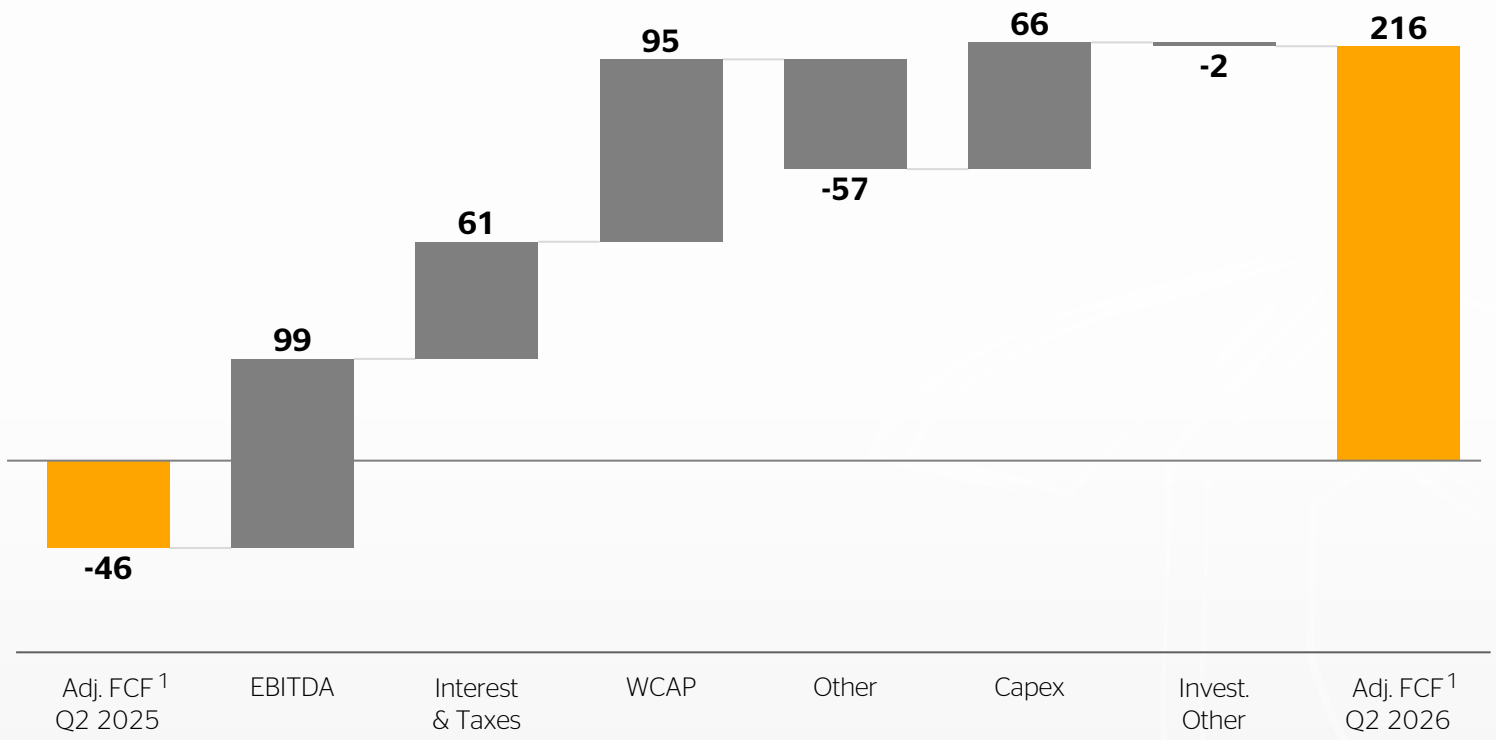
Adjusted EBIT[1]

- Safeguarding measures supported profitability in continued softer demand environment
- Slightly unfavorable product mix
- First negative impacts of material price inflation; implemented mitigation expected to unfold from Q3 onwards
- IFRS 5 applied starting end of Q2

[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. [2] Before changes in the scope of consolidation and exchange-rate effects.

Positive Adj. Free Cash Flow Driven by Improved Operational Performance, WCAP Development and Capex Phasing

ADJUSTED FREE CASH FLOW[1] BRIDGE – Q2 2026



Operating Cash Flow

- EBITDA improved, mainly driven by a better operational performance by Tires
- Working capital tailwind resulted from favorable developments in receivables and payables, partly offset by slightly higher increases in inventory

Investing Cash Flow[1]

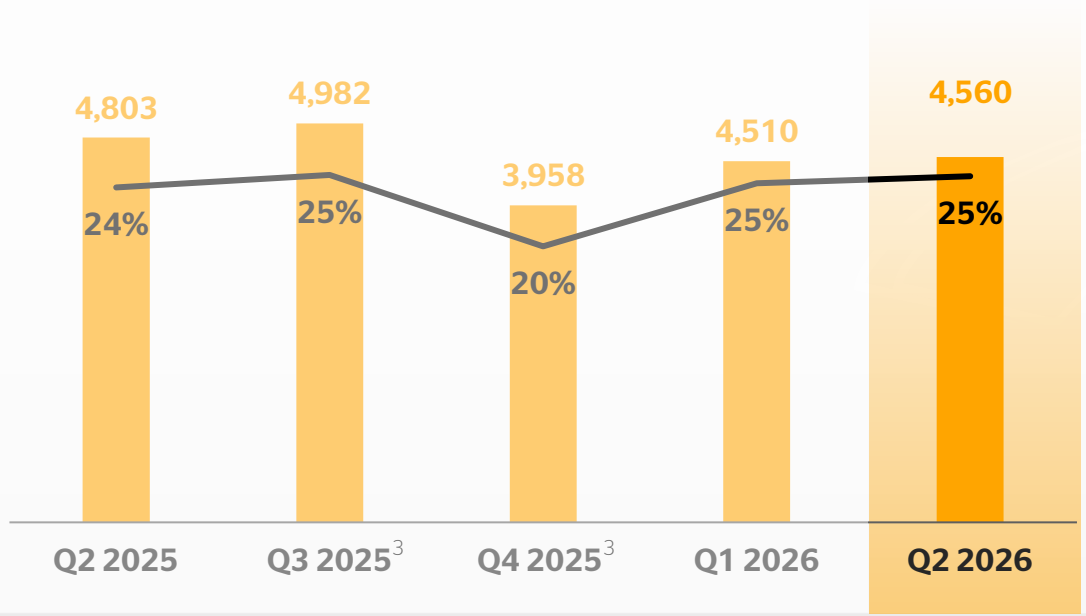
- Capex was lower in Q2, reflecting planned H2-weighted investment phasing while PY capex was more balanced

[1] Before acquisitions and divestments.

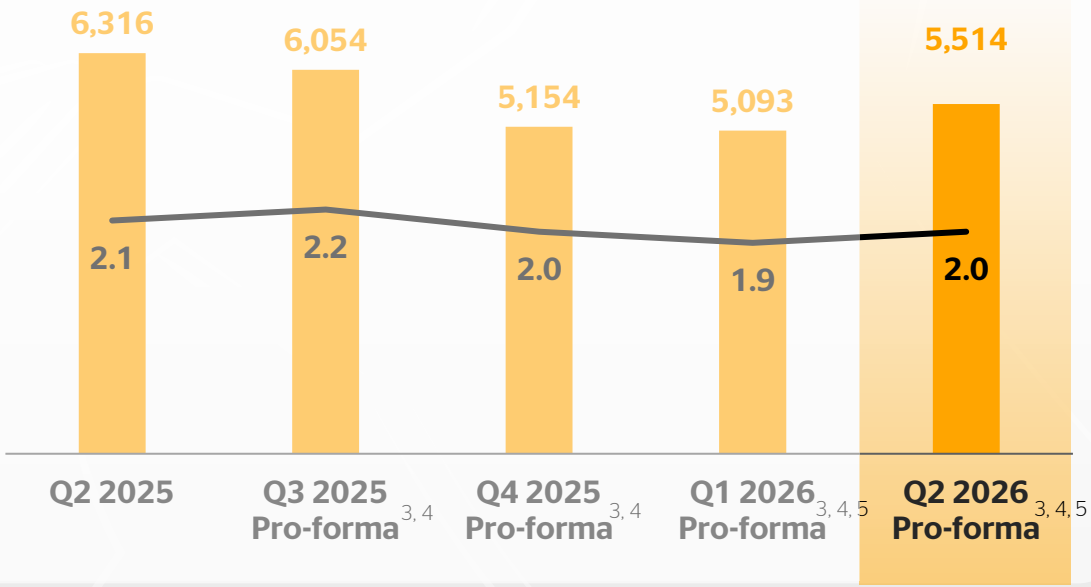
Working Capital in Line with Typical Seasonality and Sales Development; Net Debt Slightly Up Due to Dividend Payment

BALANCE SHEET DEVELOPMENT

Working Capital (absolute and as % of Sales)



Net Indebtedness and Leverage Ratio[1, 2]



[1] Considers continuing operations and discontinued operation ContiTech. [2] Calculated as net indebtedness divided by reported EBITDA for the last 12 months (LTM). [3] IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped. [4] Pro-forma leverage ratio; EBITDA adjusted for impact of -€680 mn from disinvestment external associated with the spin-off of AUMOVIO. [5] Pro-forma leverage ratio; EBITDA adjusted for valuation effects associated with the sale of OESL (Q2 2026: -€156 mn, Q1 2026: -€157 mn).

Volumes Expected to Remain Unsupportive in Challenging and Uncertain Market Conditions

MARKET OUTLOOK 2026

Passenger Cars & Light Trucks

Commercial Vehicles

Industrial Production

in units (vs. prior year)	Light Vehicle Production		PLT RE		Commercial Vehicle Production		TT RE	
	6M	2026E	6M	2026E	6M	2026E	6M	2026E
Europe[1]	-1%	-3% to -1%	-3%	-3% to -1% Prev. 0% to +2%	3%	+4% to +6%	+10%	+3% to +6% Prev. +1% to +3%
North America	-1%	-3% to -1%	-3%	-2% to 0% Prev. 0% to +2%	-7%	+6% to +8% Prev. +2% to +6%	-14%	-14% to -10% Prev. -7% to -3%
China	-5%	-5% to -3% Prev. -2% to 0%	+3%	0% to +2%				
Worldwide[2]	-1%	-3% to -1% Prev. -2% to 0%	0%	-2% to +1% Prev. -1% to +2 %				

	6M	2026E
Eurozone	-0.8%	-1% to +1% Prev. 0% to +2%
USA	+1.1%	+1% to +3%
China	+5.2%	+4% to +6%

[1] Western and Central Europe (including Türkiye). [2] Worldwide includes Rest of World. Calculated against the corresponding period of prior year. E = estimates. PLT = passenger car and light truck tires. TT = truck tires. RE = replacement.
Sources: S&P Global, Bloomberg, tire manufacturer associations, LMC International Ltd., latest available data and own estimates.

Guidance Reflects Continuing Operations with Unchanged Underlying Expectations for Operational Business

GUIDANCE – FY 2026

		2026E	Adjusted to continuing operations
Continuing Operations	**Continental Group** consolidated sales	Around **€13.2 bn – €14.2 bn**	●
	Adj. EBIT[1] margin	Around **12.0% – 13.5%**	●
	Tires sales	Around **€13.2 bn – €14.2 bn**	
	Adj. EBIT[1] margin	Around **13.0% – 14.5%**	
	Adjusted free cash flow[2]	Around **€0.7 bn – €1.1 bn**	●
	PPA amortization	No longer material	●
	Special effects	Around **-€200 mn**	●
	Financial result[3]	Around **-€300 mn**	
	Tax rate	Around **24%**	
	Capex before financial investments in % of sales	Around **7.0% – 8.0%**	●
Discontinued Operations	**ContiTech**[4] sales	Around **€4.2 bn – €4.8 bn**	
	Adj. EBIT[1] margin	Around **7.0% – 8.5%**	

Guidance based on FX at current level. Currently effective tariffs considered in guidance. Continental Group guidance includes OESL business up until February 2, 2026.
[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. [2] Free cash flow before acquisitions and divestments. [3] Before effects of currency translation, effects from changes in the fair value of derivative instruments, and other valuation effects. [4] The ContiTech guidance reflects the outlook for the ContiTech group sector, not considering IFRS 5 implications.

Q&A

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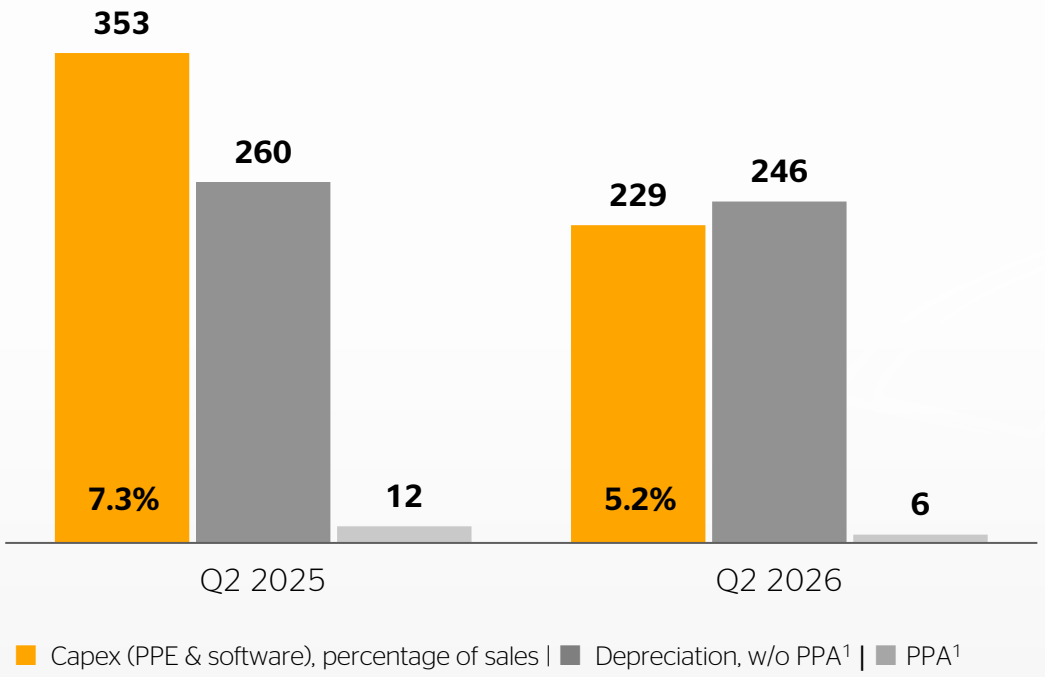
- The financial information and financial data included in this presentation are prepared in accordance with IFRS and relate to Continental Group.
- Unless otherwise stated, all amounts are shown in millions of euro. Please note that differences may arise as a result of the use of rounded amounts and percentages.

Back-Up

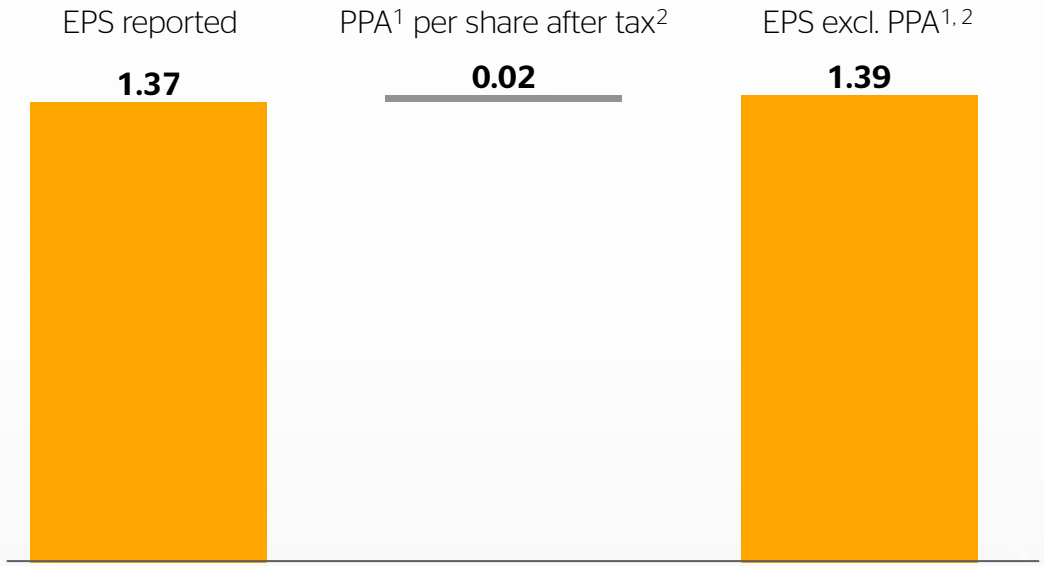
Back-Up

CAPEX, DEPRECIATION AND EARNINGS PER SHARE – Q2 2026

Capex, Depreciation and PPA[1] (€ mn)



EPS excl. PPA[1, 2] (€)



[1] Amortization of intangibles from PPA. [2] Assuming corporate tax rate of 28%.

Back-Up

RELEVANT BONDS

Issuer	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG	Continental AG
Current rating (issuer)	**BBB (S&P[1]), BBB (Fitch[2]), Baa2 (Moody's[3])**						
Issue	Senior Notes						
Principal amount	€750 mn	€500 mn	€625 mn	€750 mn	€750 mn	€600 mn	€600 mn
Offering price	98.791%	99.658%	100.000%	99.445%	99.610%	99.494%	99.946%
Bond rating at issue date	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)	Baa2 (Moody's) BBB (Fitch)
Coupon	2.500% p.a.	4.000% p.a.	3.625% p.a.	4.000% p.a.	2.875% p.a.	2.875% p.a.	3.500% p.a.
Issue date	May 27, 2020	Aug. 31, 2023	Nov. 30, 2022	Jun. 1, 2023	May 22, 2025	Sep. 9, 2025	Oct. 1, 2024
Maturity	**Aug. 27, 2026**	**Mar. 1, 2027**	**Nov. 30, 2027**	**Jun. 1, 2028**	**Nov. 22, 2028**	**Jun. 9, 2029**	**Oct. 1, 2029**
Interest payment	Annual Aug. 27	Annual Mar. 1	Annual Nov. 30	Annual Jun. 1	Annual Nov. 22	Annual Jun. 9	Annual Oct. 1
WKN	A28XTR	A35138	A30VQ4	A351PU	A4DFM0	A4DFW3	A383VK
ISIN	XS2178586157	XS2672452237	XS2558972415	XS2630117328	XS3075393499	XS3173656243	XS2910509566
Denomination	€1,000 with minimum tradable amount €1,000						

[1] Contracted rating since May 19, 2000. [2] Contracted rating since November 7, 2013. [3] Contracted rating since January 1, 2019.

Fact Sheets
2025 - Q2 2026

Fact Sheets

SALES AND ADJUSTED EBIT[1,2] BY QUARTER

Sales in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	3,412	3,332	3,495	3,558	13,798	3,253	3,326			
ContiTech	1,534	1,560	1,482	1,424	6,000	1,159	1,100			
Other/ Hold./ Cons.	-40	-37	-28	-17	-122	-16	-13			
Group	**4,905**	**4,856**	**4,950**	**4,965**	**19,676**	**4,396**	**4,413**			

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires	-4.7	-0.2			
ContiTech	-24.4	-29.5			
Group	**-10.4**	**-9.1**			

adj. EBIT[1] in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	457	403	512	519	1,892	467	509			
ContiTech	78	90	90	47	306	92	76			
Other/ Hold./ Cons.	-43	-71	-33	-3	-150	-37	-15			
Group	**492**	**422**	**569**	**563**	**2,047**	**522**	**570**			

adj. EBIT[1] margin in %	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	13.4	12.1	14.9	14.6	13.8	14.4	15.3			
ContiTech	6.2	8.0	8.5	4.5	6.8	7.9	6.9			
Group	**10.7**	**9.6**	**12.7**	**12.3**	**11.3**	**11.9**	**12.9**			

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires	2.2	26.4			
ContiTech	17.2	-15.9			
Group	**6.1**	**35.1**			

[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. [2] IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Fact Sheets

EBITDA AND EBIT[1] BY QUARTER

EBITDA in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	650	563	688	694	2,595	662	621			
ContiTech	82	124	117	-126	197	36	115			
Other/ Hold./ Cons.	-42	-82	-774	-36	-934	-49	-31			
Group	**689**	**606**	**31**	**532**	**1,858**	**648**	**705**			

EBIT in € millions	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	449	364	488	474	1,776	462	419			
ContiTech	8	55	-400	-217	-553	-24	68			
Other/ Hold./ Cons.	-46	-86	-777	-42	-951	-53	-34			
Group	**412**	**334**	**-689**	**215**	**272**	**385**	**453**			

EBITDA margin in %	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	19.1	16.9	19.7	19.5	18.8	20.3	18.7			
ContiTech	5.3	8.0	7.9	-8.8	3.3	3.1	10.4			
Group	**14.0**	**12.5**	**0.6**	**10.7**	**9.4**	**14.7**	**16.0**			

EBIT margin in %	2025					2026				
	Q1	Q2	Q3	Q4	Year	Q1	Q2	Q3	Q4	Year
Tires	13.2	10.9	14.0	13.3	12.9	14.2	12.6			
ContiTech	0.5	3.5	-27.0	-15.2	-9.2	-2.1	6.2			
Group	**8.4**	**6.9**	**-13.9**	**4.3**	**1.4**	**8.8**	**10.3**			

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires	1.8	10.2			
ContiTech	-56.0	-8.0			
Group	**-6.0**	**16.3**			

Changes Y-o-Y in %	2026				
	Q1	Q2	Q3	Q4	Year
Tires	2.9	14.9			
ContiTech	-389.0	22.3			
Group	**-6.4**	**35.5**			

[1] IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Fact Sheets

REPORTED AND ADJUSTED Q2 2026 RESULTS

€ millions	Tires		ContiTech		Other/ Hold./ Cons.		Group	
	Q2 2025	Q2 2026	Q2 2025	Q2 2026	Q2 2025	Q2 2026	Q2 2025	Q2 2026
Sales	**3,332**	**3,326**	**1,560**	**1,100**	**-37**	**-13**	**4,856**	**4,413**
EBIT[2]	**364**	**419**	**55**	**68**	**-86**	**-34**	**334**	**453**
in % of sales	10.9%	12.6%	3.5%	6.2%			6.9%	10.3%
Amortization of intangible assets from PPA [2]	1	1	11	5	0	0	12	6
Total special effects	35	90	23	3	13	19	72	111
Total consolidation effects	2	0	1	0	1	0	4	0
Total consolidation and special effects	**38**	**90**	**24**	**3**	**14**	**19**	**76**	**111**
Adjusted operating result (adj. EBIT) [1,2]	**403**	**509**	**90**	**76**	**-71**	**-15**	**422**	**570**
in % of adjusted sales	12.1%	15.3%	8.0%	6.9%			9.6%	12.9%

[1] Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects. [2] IFRS 5 for OESL applied starting August 26, 2025. OESL balance sheet items were reclassified to "assets held for sale" and "liabilities held for sale" and depreciation has been stopped.

Calendar

FINANCIAL CALENDAR AND UPCOMING INVESTOR MEETINGS

2026

Full-Year Results	March 4, 2026
Annual Shareholders' Meeting	April 30, 2026
Q1 Quarterly Statement	May 6, 2026
Half-Year Financial Report	August 4, 2026
Nine-Month Quarterly Statement	**November 4, 2026**

2027

Full-Year Results	**March 2027**
Annual Shareholders' Meeting	**April 29, 2027**
Q1 Quarterly Statement	**May 2027**
Half-Year Financial Report	**August 2027**
Nine-Month Quarterly Statement	**November 2027**

- **Virtual Roadshow Q2 2026 (CEO)**
  August 5, virtual
- **Commerzbank and ODDO BHF Corporate Conference**
  September 2, Frankfurt
- **Kepler Cheuvreux Autumn Conference (CFO)**
  September 9, Paris
- **Morgan Stanley CEO Conference (CEO)**
  September 10, London
- **UBS German Autos Trip (CFO)**
  September 14, Hanover
- **Baader Investment Conference**
  September 21, Munich
- **Berenberg and Goldman Sachs GCC**
  September 22, Munich
- **Credit Agricole Auto Credit Day**
  September 22, Paris
- **Roadshow Intesa Sanpaolo**
  September 28, Milan / September 29, Madrid

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References

USEFUL LINKS TO CONTINENTAL WEBSITES

- Investor Relations
- Presentations
- Events
- Finance Calendar
- Sustainability
- Integrated Sustainability Report
- Corporate Governance Principles
- Corporate Governance Presentation
- Financial Reports
- Shares
- Debt and Rating