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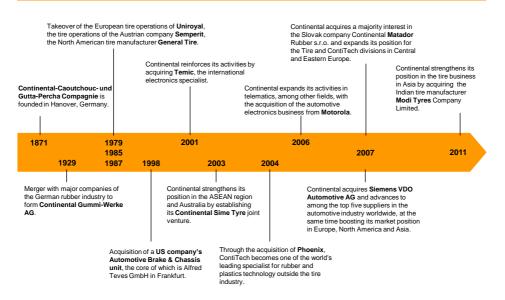


Topics

I.	Continental at a Glance	
П.	Continental Strategy	
III.	Continental Corporation	
IV.	Market Data	
V.	Automotive Group	
VI.	Rubber Group	
VII.	Sustainability at Continental	
VIII	Share & Bond Information	
IX.	Glossary	
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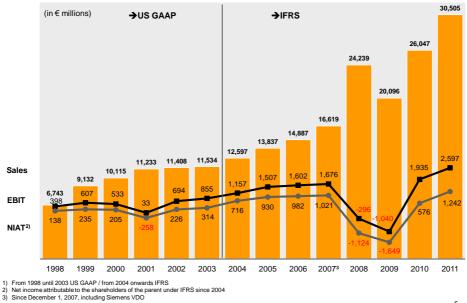
Continental at a Glance

140 Years of Progress and Achievement





Continental Corporation – Sales, EBIT & Net Income¹⁾



Continental at a Glance

Executive Board

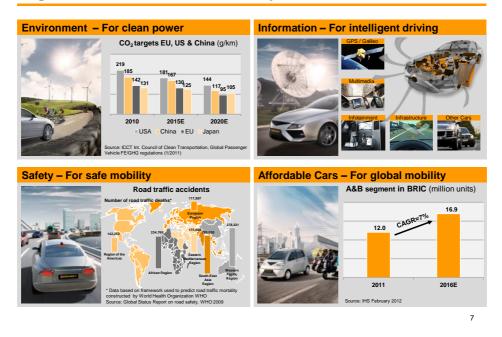




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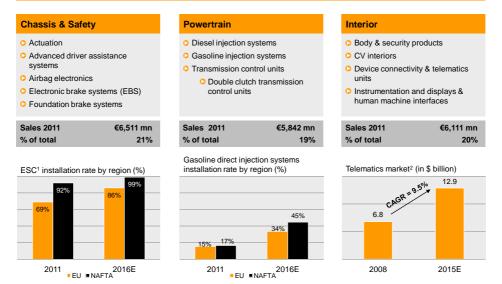
Continental Strategy

Megatrends in the Automotive Industry



Continental at a Glance

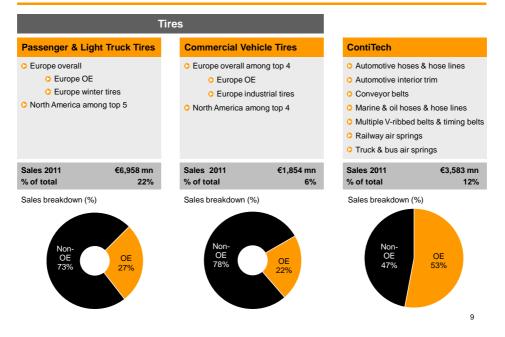
Among the Leading Global Suppliers in Key Automotive Electronics Applications



Source: Global Insight, The Freedonia Group 1) ESC: Electronic Stability Control is a type of electronic brake system 2) Source: Frost & Sullivan, December 2009



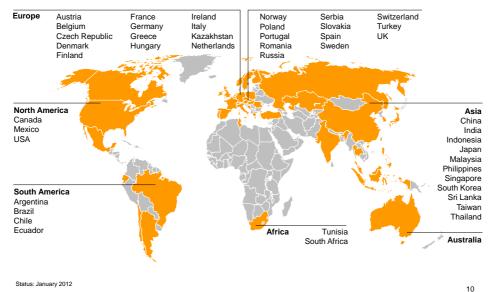
Among the Leading Global Suppliers in Tire and Non-Tire Rubber



Continental at a Glance

Continental Corporation Worldwide

More than 265 sites for production, R&D and sales in 46 countries. Headquarters in Hanover, Germany.



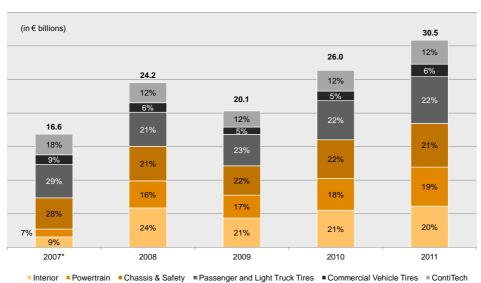


(in € billions) 30.5 5% 26.0 17% 24.2 5% 4% 16% 10% 20.1 19% 5% 19% 16.6 19% 14% 3% 8% 18% 21% 37% 31% 26% 27% 31% 29% 2007* 2008 2009 2010 2011 ■ Rest of Europe NAFTA Germany Asia Other countries

Development of Consolidated Sales by Region

* Since December 2007 including Siemens VDO

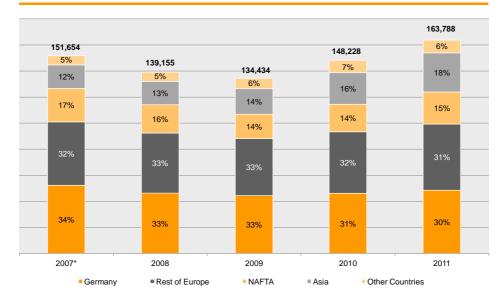
Continental at a Glance Development of Consolidated Sales by Division



* Since December 2007 including Siemens VDO



Number of Employees by Region

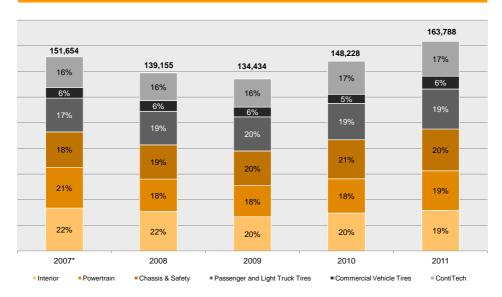


^{*} Since December 2007 including Siemens VDO

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Continental at a Glance

Number of Employees by Division



* Since December 2007 including Siemens VDO



Topics

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Continental Strategy

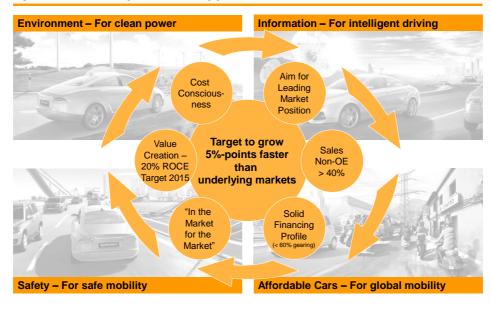
We Shape the Megatrends in the Automotive Industry





Continental Strategy

Systematic Entrepreneurial Approach



Continental Strategy – Megatrend Environment

Initiatives in EU, USA and Japan - Towards Cleaner Mobility

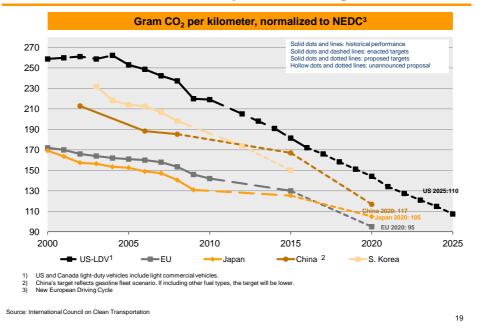
EU ¹	USA ^{2,3}	Japan⁴						
EU aims to reduce CO ₂ emissions by improvement in vehicle technology:	NHTSA ⁶ and EPA ⁷ to establish a National Fuel Efficiency Policy (NFEP):	ECCJ ¹⁰ aims to improve fuel efficiency standards by 23.5% by 2015 vs. 2004:						
 For passenger cars, EU targets average CO₂ emissions at: 130 g/km* from 2015⁵ 95 g/km from 2020 	 For passenger cars and light trucks combined, CAFE⁸ set to increase to: 35.5 mpg* by 2016⁹ 54.5 mpg by 2025⁹ 	 For passenger cars and light duty trucks (<3.5 tonnes), the aim is to increase average level of fuel efficiency to: 16.8 km/l* by 2015¹¹ 						
• For passenger cars, excess emissions premiums will be implemented in steps from 2012 onwards (100% penalty only in 2015) if not meeting targets								
 For light commercial vehicles, EU targets average CO₂ emissions at: 175 g/km from 2017 147g/km from 2020 								
Test Cycle: NEDC (New European Driving Cycle)	Test Cycle: CAFE (Corporate Average Fuel Economy)	Test Cycle: JC08 (Japanese Cycle)						
* Gram per kilometer	* Miles per gallon	* Kilometers per liter						
Emerging markets likely to follow Europe/USA/Japan on fuel efficiency standards								
Regulations (EC) No. 443/2009 and (EU) No. 510/2011 Refers to the joint proposal of NHTSA and EPA, May 2009, and President Obama's NFPE; The White House, May 19, 2009 Refers to the joint proposal of NHTSA and EPA, November 2011 Refers to "Act on the Rational Use of Energy" of the Ministry of Economics, Trade and Industry (METI) and Ministry of Land, Infrastructure, Transport and Tourism (MLIT) Corresponds to the EU6 emission standard HITSA: National Highway Traffic Safety Administration FPA: Environmental Portection Agency								

- 7) EPA: Environmental Protection Agency
 SO CAFE: Corporate Average Fuel Economy
 So CAFE: Corporate Average Fuel Economy
 So Sngp CAFE = 250g/mile CAFE = 171 g/km NEDC; 54.5 mpg CAFE =162g/mile CAFE = 110 g/km NEDC
 O ECCJ: Energy Conservation Center Japan
 10 16.8 km/J UC08 = 140 g/km JC08 = 125 g/km NEDC



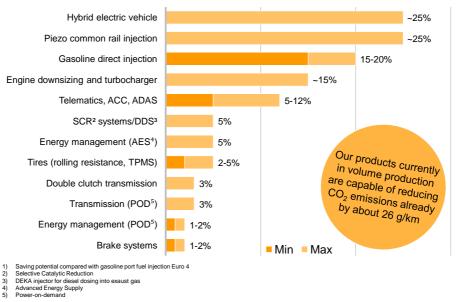
Continental Strategy – Megatrend Environment

Initiatives Towards Cleaner Mobility in Different Regions



Continental Strategy – Megatrend Environment

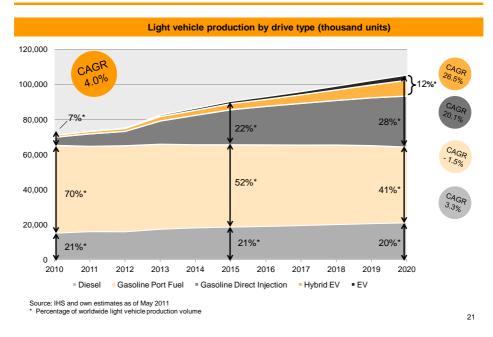
Reduction of CO₂ Emissions¹: Solutions by Continental



1) 2) 3) 4) 5)





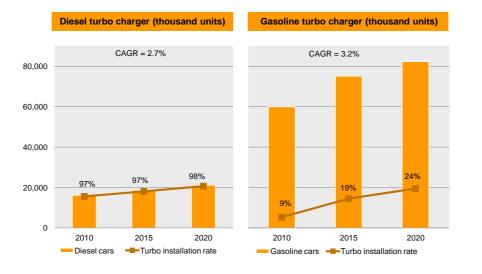


Continental Strategy – Megatrend Environment

Engine Development Roadmap

Continental Strategy – Megatrend Environment

Development of Worldwide Turbo Charger Volumes

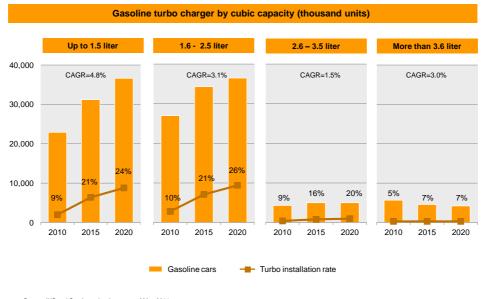


Source: IHS and Continental estimates as of May 2011



Continental Strategy – Megatrend Environment

Development of Worldwide Gasoline Turbo Charger Volumes

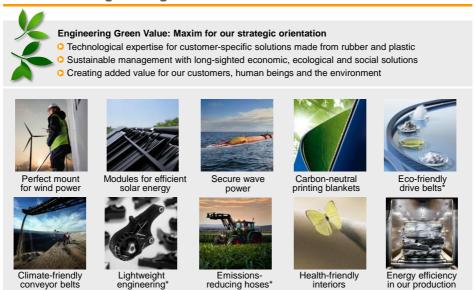


Source: IHS and Continental estimates as of May 2011

conveyor belts * Technologies supplied to the automotive industry 23

Continental Strategy – Megatrend Environment

ContiTech – Engineering Green Value



Energy efficiency in our production



Continental Strategy – Megatrend Safety

Regional Initiatives – Towards Safer Mobility

- EU **USA** Japan Electronic stability control (ESC) mandatory since 2011 for all new light vehicles⁴ Electronic stability control (ESC)

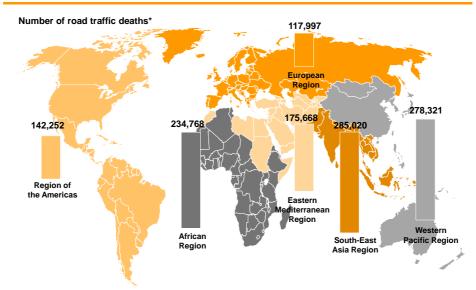
 mandatory since November 2011 for all new types of vehicles
 mandatory by November 2014 for all new

 Electronic stability control (ESC) • mandatory by October 2012 for all new types of passenger cars • mandatory by October 2014 for all new Tire pressure monitoring system (TPMS) mandatory since September 2007 for all vehicles1 passenger cars Advanced emergency braking system and lane departure warning expected to be mandatory for all new heavy commercial vehicles and buses following the EU decision ⁸ Tire pressure monitoring system (TPMS)
 mandatory by November 2012 for all new new light vehicles⁵ types of passenger cars • mandatory by November 2014 for all new passenger cars² Advanced emergency braking system and lane departure warning
 mandatory by November 2013 for all new
 types of heavy commercial vehicles and
 buses Brazil **South Korea** mandatory by November 2015 for all new Anti-lock brake system (ABS) mandatory by January 2014 for all new passenger cars, after phase-in which began in 2010⁶ heavy commercial vehicles and buses Electronic stability control (ESC) mandatory since January 2012 for all new light vehicles⁹ Brake assist system mandatory since November 2009 for all new types of passenger cars mandatory since November 2011 for all new passenger cars³ Tire pressure monitoring system (TPMS) mandatory by January 2013 for all new passenger cars Other emerging markets likely to follow EU/USA on ESC regulation Regulation (EC) No. 661/2008; refers to all vehicles of category M and N
 Regulation (EC) No. 661/2008; refers to all vehicles of category M and N
 Regulation (EC) No. 78/2009; refers to passenger cars for maximum 8 passengers plus driver
 Federal Moor Vehicle Safety Standard (FMVSS) No. 126 of the National Highway Traffic Safety Administration (NHTSA); refers to vehicles with a gross vehicle weight of s4.536 t
 CONTRAN 3122009
 Source: Ministry of Land, Infrastructure, Transport and Tourism (MLIT) in Japan
 Japan expected to adopt EU regulation. Fail decision on timing pending
 G/BT/N/KOR/286 and MLTM Notification 2010-631 (Ministry of Land, Transport and Maritime Affairs)

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Continental Strategy – Megatrend Safety

Road Traffic Deaths

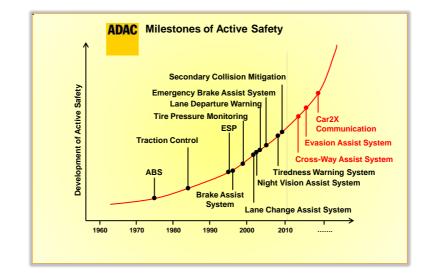


* Data based on framework used to predict road traffic mortality constructed by World Health Organization (WHO) Source: Global Status Report on road safety, World Health Organization (WHO) 2009



Continental Strategy – Megatrend Safety

ADAC – Milestones of Active Safety

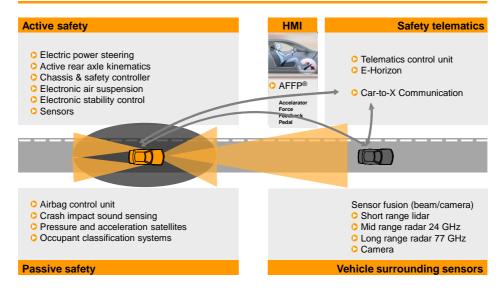


Source: ADAC May 2011

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Continental Strategy – Megatrend Safety

ContiGuard®: Comprehensive Vehicle Safety





Continental Strategy – Megatrend Safety

Winter Tire Regulation¹



Continental Strategy – Megatrends Safety & Environment

Initiatives in EU, USA, Jap and SK on Labeling of Tires¹

Fuel EU ²	USA ³		
 Mandatory from November 2012 Passenger and van tires (produced after June 30, 2012) must be classified and labeled for fuel efficiency (> rolling resistance), wet grip and noise performance (external rolling noise) EU member states are responsible for the market surveillance and specification of penalties for non-compliance and can provide incentives for tires of class C or better (wet grip and fuel efficiency) Noise performance 	 Contended and the second second		
Japan⁴	South Korea ⁵		
 Rolling resistance Voluntary since 2010 Introduced by JATMA⁴ Applies to replacement summer tres for passenger cars; includes information on rolling resistance and wet grip performance Tires with a grading of A and above for rolling resistance and wet grip performance Tires with a grading of A and above for rolling resistance and wet grip performance Interview of the state of	 Mandatory from November 2012 Introduced by MKE⁵ Applies to all tires sold in South Korea (OE and replacement) for passenger cars and light trucks; includes information on rolling resistance and wet grip performance The label has to be attached to the tread of each tire; for OE tires the information has to be provided in the car manual Certification carried out by three authorities Source: National Hiohway Traffic Safety Administration (NHTSA) 		

Similar initiatives present in China, Brazil
 Regulation (EC) No. 1222/2009 of the European Parliament and of the Council and Commission Regulations (EU) No. 228/2011 and (EU) No. 1235/2011

Source: National Highway Traffic Safety Administration (NH ISA)
 Source: Japan Automobile Tyre Manufacturers Association (JATMA)
 Source: South Korean Ministry of Knowledge Economy (MKE)

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Continental Strategy – Megatrends Safety & Environment

Truck Tire Technology for Lowest Overall Driving Costs



* Compared to previous truck tire generation of the Continental brand

Continental Strategy – Megatrend Information

Interior – Regional Initiatives and Projects¹

Environment	Safety	Information	
Regional initiatives on	Regional initiatives on	Regional initiatives on	
 Tire pressure monitoring system (TPMS)^{2,3,4,5} Electric Vehicle Market Push^{6,7} 	 eCall^{6.8} Test field "HeERO" Hands-free telephony⁹ Stolen Vehicle Tracking¹⁰ Deep detection content¹¹ 	 Digital Tachograph (DTCO)¹² Electronic OnBoard Recorder (EOBR)¹³ Intelligent Transport ERTICO 	
Poingmore. For clean power.	• Rear detection system ¹¹	Systems (ITS) ^{6,7} Sin-TD For intelligent driving,	
1) Non-exhaustive enumeration 2) Regulation (EC) No. 661/2009		by the European Commission September 2011	

ation (EC) No. 661/2009

European Projects

 Federal Motor Vehicle Safety Standard No. 138 of NHTSA
 Source: Ministry of Land, Infrastructure, Transport and Tourism (MLIT) in Japan 5) Korean Motor Vehicle Safety Standard (KMVSS) - MLTM Notification 2010-631 6) Directive 2010/40/EU of the European Parliament and of the Council of July 2010 7) COM(2011) 144 final

al Laws and Regulations in Asia/ Europe/ NAFTA/ Africa

CONTRAN 245/2007 – no final rule in place
 For single-unit trucks. FMVSS 111 – no final rule in place
 Regulation (EC) No. 561/2006

13) FMCSA Proposed rule 395 January 2011 / US Senate passed bill S1813 March 2012

EURRE = Electric vehicle communication to infrastructure, road services and energy supply TACOT = Trusted multi application receiver for trucks ID4EV = Intelligent dynamics for fully electric vehicles ERTICO = European road transport telematics imple HeERO = Harmonized eCall European pilot

matics impler ation coordination organisation Sim-TD = Safe and intelligent mobility - field test Germany 32



Continental Strategy – Megatrend Information

The Car Will Be Connected to Its Environment



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Continental Strategy – Megatrend Information

Interior - Product Highlights for Intelligent Mobility





Continental Strategy – Market Trend Affordable Cars

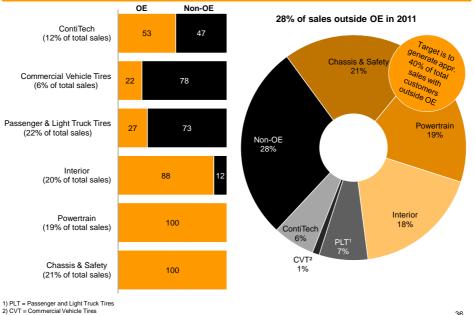
Definition of "Affordable Cars"



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Continental Strategy

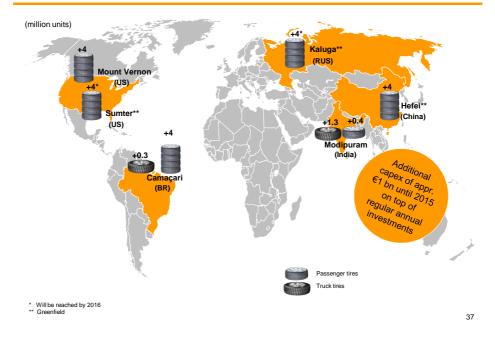






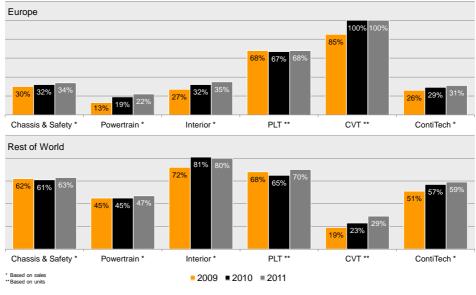
Continental Strategy

Additional Tire Production Capacity of 22 Million Units by 2015/16



Continental Strategy

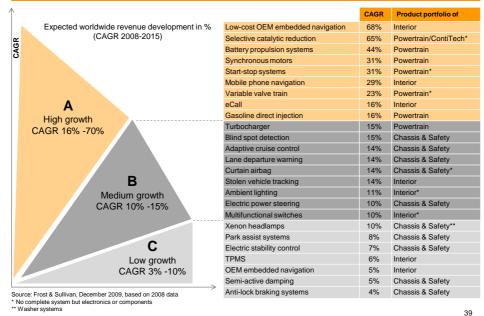
Cost Consciousness – Production in Best-Cost Countries





Continental Strategy

50% of Automotive Products Are Amongst 25 Fastest Growing Technologies



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Consolidated Key Figures

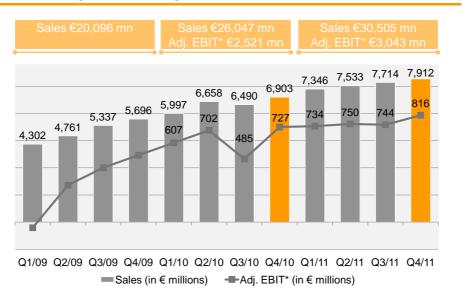
(€ million)	2009	2010	2011
Sales	20,095.7	26,046.9	30,504.9
EBITDA	1,591.2	3,587.6	4,228.0
EBIT	-1,040.4	1,935.2	2,596.9
EBIT adjusted 1)		2,521.1	3,043.0
in % of sales 1)		9.7	10.1
Net interest expense	-720.8	-697.2	-735.5
Income tax expense	154.3	-592.1	-536.2
Non-controlling interests	-42.3	-69.9	-83.0
NIAT*	-1.649.2	576.0	1,242.2
Earnings per share (in €)	-9.76	2.88	6.21
R, D & E expense	1,356.3	1,450.4	1,608.7
in % of sales	6.7	5.6	5.3
Capex ²⁾	860.1	1,296.4	1,711.3
in % of sales	4.3	5.0	5.6
Depreciation & amortization 3)	2,631.6	1,652.4	1,631.1
in % of sales	13.1	6.3	5.3
thereof impairment ⁴⁾	993.0	57.7	20.4
Free cash flow	1,640.3	566.9	490.5
ROCE (avg.) in %	-6.5	12.4	16.2

EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software 3) Excluding withe-downs of investments 4) 2009: Incl. Goodwill impairment of € 875.8 mn
 Net income attituatable to the shareholders of the parent

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Continental Corporation

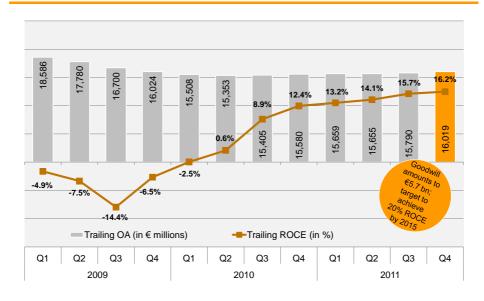
Sales and Adjusted EBIT* by Quarter



* Before amortization of intangibles from PPA, consolidation and special effects



Back to Value Creation



Note: Trailing ROCE is calculated as reported EBIT for the last twelve month s (LTM) divided by average operating assets (OA)

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Continental Corporation

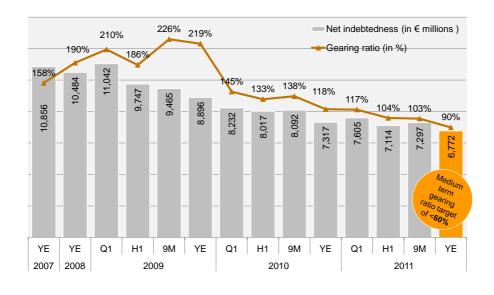
Key Historical Financials and Credit Metrics

(in € millions) ¹	2007	2008	2009	2010	2011
Cash flow Ssatement					
Adjusted EBITDA ²	2,568	3,001	2,354	3,662	4,247
Reported EBITDA	2,491	2,771	1,591	3,588	4,228
Net cash interest paid	-88	-519	-727	-703	-662
Tax paid	-484	-282	-205	-493	-466
Change in net working capital ³	-83	275	595	-497	-556
Other ⁴	78	-360	1,173	-46	-256
Cash flow provided by operating activities	1,914	1,885	2,427	1,849	2,289
Cash flow used for investing activities	-12,539	-1,256	-787	-1,282	-1,798
- thereof capex for PPE and intangibles	-904	-1,621	-911	-1,324	-1,813
Cash flow before financing activities	-10,626	629	1,640	567	491
Balance sheet					
Cash and cash equivalents	2,199	1,569	1,713	1,471	1,541
Derivative instruments and interest-bearing investments	71	64	104	202	249
Total indebtedness	13,127	12,117	10,713	8,991	8,562
Net indebtedness	10,856	10,484	8,896	7,317	6,772
Credit ratios					
Net indebtedness / adj. EBITDA ²	4.2x	3.5x	3.8x	2.0x	1.6x
Net cash interest paid coverage (ratio)⁵	29.2x	5.8x	3.2x	5.2x	6.4x

Amounts shown may contain rounding differences
 Adjusted EBITDA from 2009 on as defined in syndicated loan
 Includes charge in inventory, trade roexivables, rade payables and discounted notes
 Includes divends received, at-equity share in earnings of associates and income from other investments incl. impairments, gains and losses from disposals, other non-cash items as well as charges in previsor, and post-employment provisions (including effects from transactions regarding contractual trust arrangements "CTA" in 2009) and charges in other assets
 Adjusted EBITDA to net cash interest paid



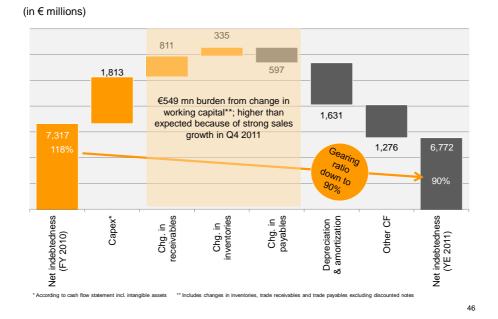
Development of Net Indebtedness and Gearing Ratio



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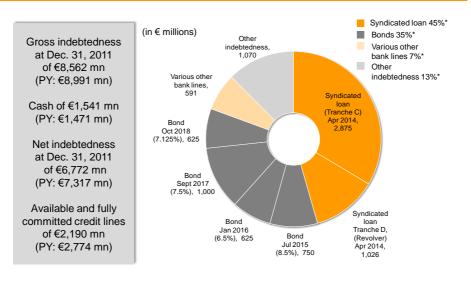
Continental Corporation

Net Indebtedness Walk-down





Gross Indebtedness by Sources



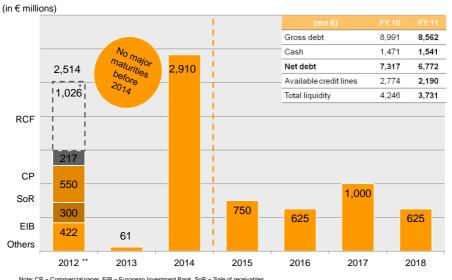
Note: Bond values and the values for the syndicated loan are nominal values, all others book values

* Percentages are calculated as share in the total gross indebtedness

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Continental Corporation

Maturities until 2014 and Bond Maturities***



 Note: CP = Commercial paper, EIB = European Investment Bank, SoR = Sale of receivables

 * Amount drawn under the revolving credit facility (RCF) totaling €2,500 mn at December 31, 2011

 ** Revolving credit facility (RCF) shown as short term debt according to IFRS maturing in April 2014 at drawn amount

 ** Please note that all values shown are nominal values with the exception of maturities until 2014; maturities <u>do not</u> add up to gross indebtedness amounting to €8,562 mn at December 31, 2011

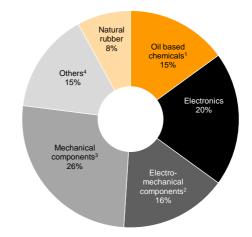
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Purchasing – Production Materials 2011

Purchasing Contracts

- We aim for long-term contracts with our strategic suppliers.
- C The purchase of oil derivatives for chemical products cause a time difference until realization in P&L of 2-6 months from spot price.
- Main sources for natural rubber are Thailand, Malaysia and Indonesia.
- Continental has a wide range of sources for production materials worldwide.



Total production material purchased in 2011: €15.5 bn

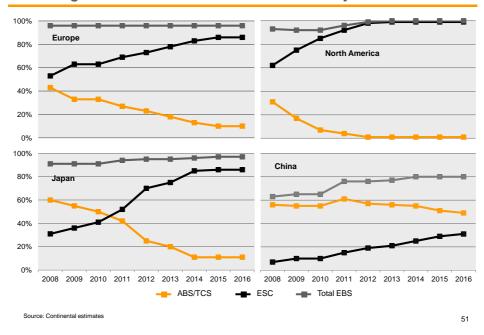
- E.g. synthetic rubber, carbon black
 E.g. printed circuit boards, connectors, motors
 E.g. stamped parts, turn parts, castings
 E.g. textiles, plastics

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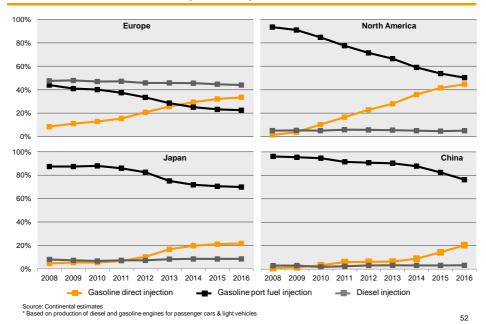




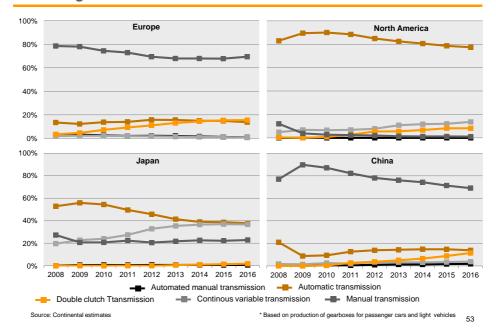
Increasing Installation Rates of Electronic Brake Systems

Market Data

Installation Rates of Fuel Injection Systems*

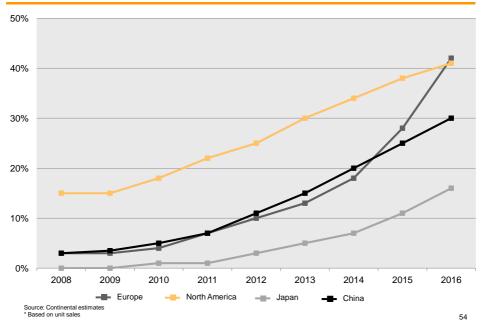






Increasing Installation Rates of Double Clutch Transmission*

Market Data Increasing Installation Rates of Embedded Telematics*

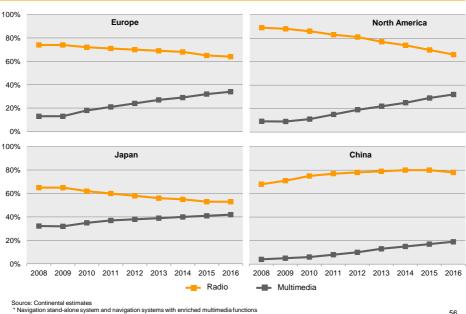




100% Europe North America 80% 60% 40% 20% 0% 100% Japan China 80% 60% 40% 20% 0% 2008 2009 2010 2011 2012 2013 2014 2015 2016 2008 2009 2010 2011 2012 2013 2014 2015 2016 ---- Active keyless entry systems - Passive keyless entry systems Source: Strategy Analytics * Based on unit sales 55

Increasing Installation Rates of Keyless Entry Systems*

Market Data Increasing Installation Rates of Multimedia Systems*





25% 20% 15% 10% 5% 0% 2008 2009 2010 2011 2012 2013 2014 2015 2016

Market Data

Increasing Installation Rates of Advanced Driver Assistance Systems*

Source: Continental estimates * Adaptive cruise control, collision mitigation, lane departure warning, blind spot detection, intelligent lighting, night vision, traffic sign recognition

----Europe -----NAFTA -----Japan

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Market Data

Production of Light Vehicles 2010 - 2013

(in million units)	2010	2011*	2012*	2013*
Americas	15.8	17.3	17.8	18.6
NAFTA	11.9	13.2	13.7	14.3
South America	3.9	4.1	4.1	4.3
Europe	18.9	20.1	19.0	19.8
Western Europe	14.3	14.9	12.8	13.4
Eastern Europe	4.6	5.2	6.2	6.4
Asia	37.1	37.2	38.9	40.3
Africa & Middle East	0.6	0.9	0.9	1.0
Total	72.4	75.5	76.6	79.7

Source: IHS and Continental estimates * Estimates for passenger cars and light trucks < 6 tons (including vans)



Production of Heavy Vehicles 2010 - 2013

	0040	0044*	0040*	0040*
(in thousand units)	2010	2011*	2012*	2013*
Americas	516	661	679	727
NAFTA	265	408	440	472
South America	251	253	239	255
Europe	438	547	520	575
Western Europe	353	435	385	420
Eastern Europe	85	112	135	155
Asia	2,323	2,228	2,472	2,620
Total	3,277	3,436	3,671	3,922

Source: IHS and Continental estimates * Estimates for trucks > 6 tons

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Market Data

Replacement Passenger, Light Truck and 4x4 Tires 2010 - 2013

(in million units)	2010	2011*	2012*	2013*
Americas	310.4	309.9	319.8	329.0
NAFTA	257.5	253.0	260.6	268.0
South America	52.9	56.9	59.2	61.0
Western & Central Europe	285.5	297.0	297.0	303.0
Asia	244.4	268.0	286.8	310.0
Other Markets	107	111.0	116.0	122.0
Total	947.3	985.9	1,019.6	1,064.0

Source: LMC World Tyre Forecast Service and Continental estimates * Estimates



Replacement Truck Tires 2010 - 2013

<i>a</i>				
(in million units)	2010	2011*	2012*	2013*
Americas	32.2	34.5	35.5	36.0
NAFTA	19.6	20.5	20.9	21.0
South America	12.6	14.0	14.6	15.0
Western & Central Europe	18.8	18.6	19.2	19.6
Asia	62.2	66.5	70.5	76.0
Other Markets	18.1	18.4	18.0	18.0
Total	131.3	138.0	143.2	149.6

Source: LMC World Tyre Forecast Service and Continental estimates * Estimates

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Topics

iop	
Т.	Continental at a Glance
II.	Continental Strategy
III.	Continental Corporation
IV.	Market Data
V.	Automotive Group
VI.	Rubber Group
VII.	Sustainability at Continental
VIII	Share & Bond Information
IX.	Glossary
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Automotive Group

Key Figures

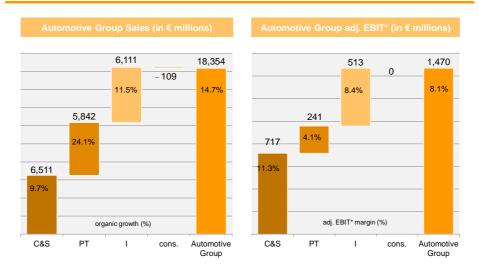
(€ million)	2009	2010	2011
Sales	12,042.4	15,917.0	18,354.2
EBITDA	608.9	1,779.1	2,225.8
in % of sales	5.1	11.2	12.1
EBIT	-1,561.6	567.9	1,024.5
in % of sales	-13.0	3.6	5.6
EBIT adjusted 1)		1,070.3	1,470.1
in % of sales 1)		6.7	8.1
Operating Assets (avg.)	12,015.9	11,512.0	11,427.2
ROCE (avg.) in %	-13.0	4.9	9.0
R, D & E expense	1,144.3	1,227.1	1,367.5
in % of sales	9.5	7.7	7.5
Capex ²⁾	538.1	739.8	968.5
in % of sales	4.5	4.6	5.3
Depreciation & amortization 3)	2,170.5	1,211.2	1,201.3
in % of sales	18.0	7.6	6.5
thereof impairment4)	949.0	35.6	22.8

EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex Including software
 Excluding write-downs of investments
 4) 2009: Incl. good/will impairment of €875.8 mn

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Automotive Group

Sales and Adjusted EBIT* by Division

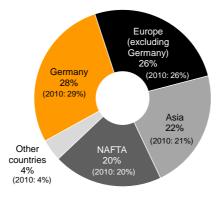


* W/o amortization of intangibles from PPA, consolidation and special effects



Automotive Group

Sales by Region



Sales in 2011: €18.4 bn

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Topics1.Continental at a Glance11.Continental Strategy11.Continental Corporation11.Continental Corporation12.Market Data13.Automotive Group – 1. Chassis & Safety Division14.Rubber Group15.Sustainability at Continental16.Share & Bond Information17.Glossary



Chassis & Safety

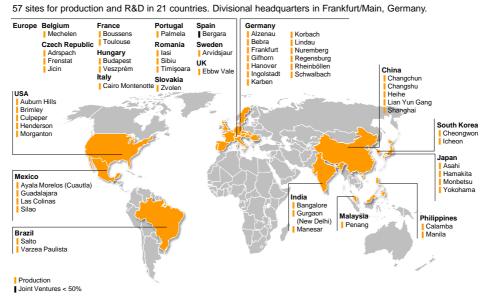
Business Unit Structure

Electronic Brake	Hydraulic Brake	Sensorics	Passive Safety &	Chassis
Systems	Systems		ADAS	Components
 Hydraulic electronic control units (HECU) ABS ESC Future brake system Software functions Adaptive cruise control Regenerative brake system Active front steering Hill start assist, hill descent control Deflation detection system Hydraulic brake assist Trailer stability assist 	 Calipers and discs Drum brakes Brake hoses Boosters Tandem master cylinders Electric parking brakes Brake pressure regulators Electric vacuum pump Washer systems 	 Steering angle and torque sensors Wheel speed sensors Engine/transmission speed and position sensors Chassis sensors Acceleration sensor Height sensor Pedal angle sensor Pedal travel sensor Sensor clusters Inertial measurement unit (INU) 	 Airbag control units Crash sensors Occupant classification systems (OCS) Driver assistance systems Radar Lidar Camera 	 Chassis electronics Electronic components Steering systems Suspension systems

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Chassis & Safety

Locations Worldwide





Chassis & Safety

Key Figures

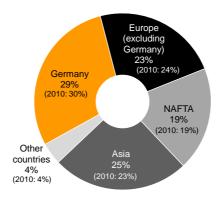
(€ millions)	2009	2010	2011
Sales	4,373.6	5,775.4	6,510.8
EBITDA	601.6	891.7	982.3
in % of sales	13.8	15.4	15.1
EBIT	-102.5	569.0	661.9
in % of sales	-2.3	9.9	10.2
EBIT adjusted 1)		630.2	716.7
in % of sales 1)		10.9	11.3
Operating Assets (avg.)	4,034.0	3,997.0	4,024.7
ROCE (avg.) in %	-2.5	14.2	16.4
R, D & E expense	380.8	422.3	463.1
in % of sales	8.7	7.3	7.1
Capex ²⁾	159.5	247.1	327.1
in % of sales	3.6	4.3	5.0
Depreciation & amortization ³⁾	704.1	322.7	320.4
in % of sales	16.1	5.6	4.9
thereof impairment4)	370.4	3.8	1.6

EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software
 3) Excluding wind-downs of investments
 4) 2009: Incl. goodwill impairment of €367.0 mn

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Chassis & Safety

Sales by Region

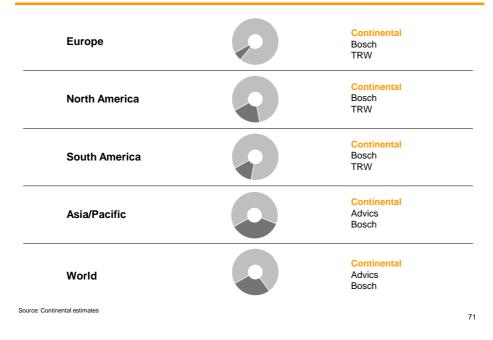


Sales in 2011: €6.5 bn



Chassis & Safety

Market Position for Electronic Brake Systems 2011



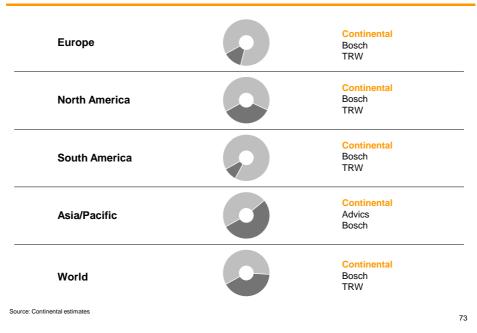
Chassis & Safety Market Position for Foundation Brake Systems 2011

Europe		Continental Bosch TRW	
North America		Continental Akebono TRW	
South America		Continental Bosch TRW	
Asia/Pacific	6	Advics Mando TRW Continental	
World		Continental Akebono TRW	
Source: Continental estimates			72



Chassis & Safety

Market Position for Actuation 2011



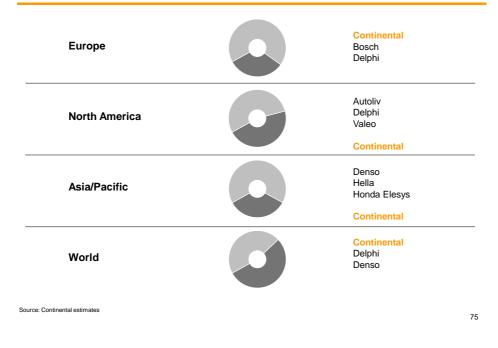
Chassis & Safety Market Position for Airbag Electronics 2011

Europe	Continental Autoliv Bosch	
North America	Continental Autoliv TRW	
South America	Continental Autoliv TRW	
Asia/Pacific	Continental Bosch Denso	
World	Continental Autoliv Bosch	
Source: Continental estimates		74

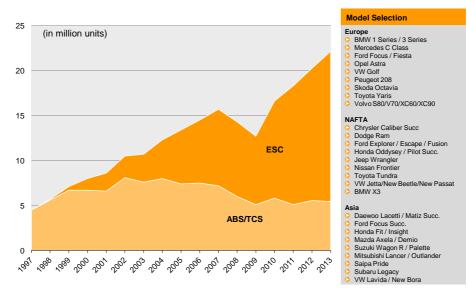


Chassis & Safety

Market Position for Advanced Driver Assistance Systems 2011



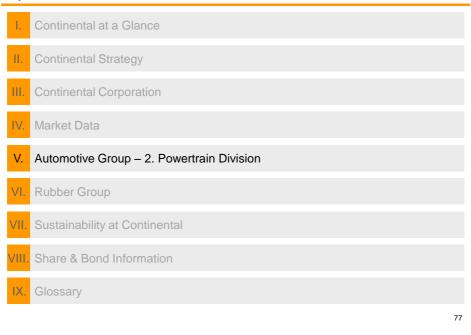
Chassis & Safety Growing Sales Volume for Electronic Brake Systems



Source: Continental estimates



Topics



Powertrain Business Unit Structure

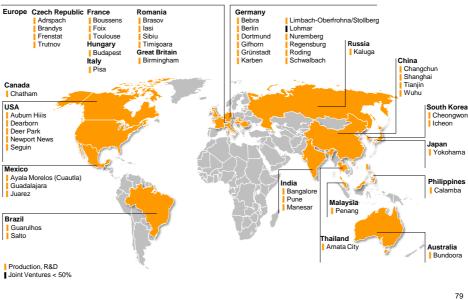
Engine Systems	Transmission	Hybrid Electric Vehicle	Sensors & Actuators	Fuel Supply
 Engine management systems and fuel components for Diesel piezo common rail injection systems Gasoline piezo direct injection Gasoline solenoid direct injection Gasoline port injection Liquefied petroleum gas (LPG) and compressed natural gas (CNG) Aftertreatment Engine management systems /aftertreatment products for commercial vehicle applications Turbocharger 	 Control units for Automatic transmission Double clutch transmission Automated manual transmission Continuously variable transmission Control units for all wheel drive applications Transfer cases Differentials Limited slip coupling Clutch systems 	 Systems/ components for hybrid and electric vehicle applications Power electronics Electric motors Battery systems Energy management Power net systems 	 Actuators for powertrain applications: electronic throttle control, air control valve, general purpose actuator, variable valve timing, electric pumps, exhaust gas recirculation, digital linear actuators Exhaust and emission sensors: temperature, exhaust gas, fluid, evaporation control Engine and transmission sensors: pressure, combustion, mass air flow, position Door handle sensors 	 Control electronics for fuel pumps Functional components



Powertrain

Locations Worldwide

52 sites for production and R&D in 20 countries. Divisional headquarters in Regensburg, Germany.



Powertrain

Key Figures

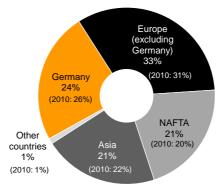
2009	2010	2011
3,399.2	4,730.8	5,842.0
-13.3	268.2	484.7
-0.4	5.7	8.3
-943.2	-198.1	31.3
-27.7	-4.2	0.5
	31.8	240.8
	0.7	4.1
3,401.8	3,112.2	3,027.4
-27.7	-6.4	1.0
328.8	396.9	454.9
9.7	8.4	7.8
247.2	301.5	393.7
7.3	6.4	6.7
929.9	466.3	453.4
27.4	9.9	7.8
488.0	36.6	8.5
	3,399.2 -13.3 -0.4 -943.2 -27.7 3,401.8 -27.7 328.8 9.7 247.2 7.3 929.9 27.4	3,399.2 4,730.8 -13.3 268.2 -0.4 5.7 -943.2 -198.1 -27.7 -4.2 31.8 0.7 3,401.8 3,112.2 -27.7 -6.4 328.8 396.9 9.7 8.4 247.2 301.5 7.3 6.4 929.9 466.3 27.4 9.9

EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software
 Excluding wine-downs of investments
 42009: Incl. goodwill impairment of €447.4 mn



Powertrain

Sales by Region



Sales in 2011: €5.8 bn

Powertrain

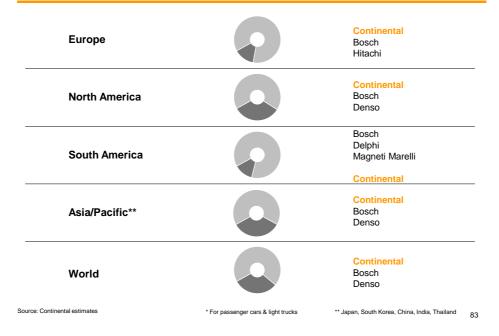
Market Position for Diesel Injection Systems* 2011

Europe		Continental Bosch Delphi	
Asia/Pacific**		Bosch Delphi Denso Continental	
World		Continental Bosch Delphi	
Source: Continental estimates	* For passenger cars & light trucks	** Japan, South Korea, China, India, Thailand	82



Powertrain

Market Position for Gasoline Injection Systems* 2011



Powertrain

Market Position for Transmission Control Units* 2011

	Europe		Continental Bosch
	North America		<mark>Continental</mark> Aisin Bosch
-	Asia/Pacific**		<mark>Continental</mark> Aisin Hitachi
	World		<mark>Continental</mark> Aisin Bosch
Sou	irce: Continental estimates	* For passenger cars & light trucks	** Japan, South Korea, China, India 84



Topics

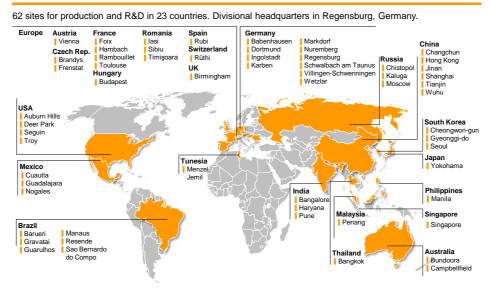
П.	Continental at a Glance
П.	Continental Strategy
III.	Continental Corporation
IV.	Market Data
V.	Automotive Group – 3. Interior Division
VI.	Rubber Group
VII.	Sustainability at Continental
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Interior Business Unit Structure





Locations Worldwide



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Interior

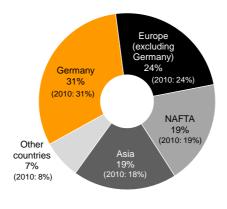
Key Figures

_(in € millions)	2009	2010	2011
Sales	4,362.7	5,518.1	6,110.7
EBITDA	20.4	619.1	758.8
in % of sales	0.5	11.2	12.4
EBIT	-516.0	197.0	331.2
in % of sales	-11.8	3.6	5.4
EBIT adjusted 1)		408.3	512.5
in % of sales 1)		7.4	8.4
Operating Assets (avg.)	4,580.1	4,402.8	4,375.1
ROCE (avg.) in %	-11.3	4.5	7.6
R, D & E expense	434.7	407.9	449.6
in % of sales	10.0	7.4	7.4
Capex ²⁾	131.3	191.3	247.7
in % of sales	3.0	3.5	4.1
Depreciation & amortization 3)	536.4	422.1	427.6
		7.0	7.0
in % of sales	12.3	7.6	7.0

EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software
 3) Excluding wind-downs of investments
 4) 2009: Incl. goodwill impairment of € 61.4 mn



Sales by Region



Sales in 2011: €6.1 bn

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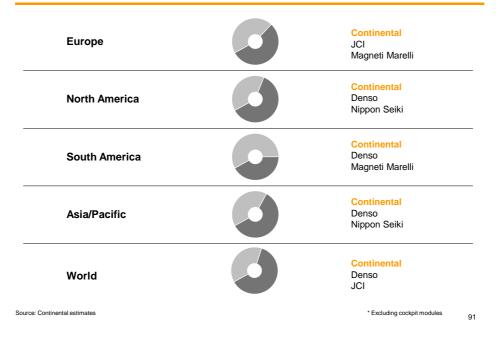
Interior

Market Position for Body & Security 2011

Europe		<mark>Continental</mark> Delphi Hella	
North America	6	Continental Delphi Denso	
South America		<mark>Continental</mark> Delphi Hella	
Asia/Pacific	6	Continental Denso Omron	
World	6	Continental Delphi Denso	
Source: Continental estimates			90



Market Position for Instrumentation & Driver HMI* 2011



Interior Market Position for Infotainment & Connectivity 2011

Europe		Continental Bosch Harman
North America		Alpin Denso Panasonic Continental
South America		<mark>Continental</mark> Bosch Delphi
Asia/Pacific	0	Aisin Clarion Panasonic Continental
World	0	Continental Harman Panasonic

Source: Continental estimates



Market Position for Commercial Vehicle* 2011



Topics

<u> </u>		_
Т.	Continental at a Glance	
П.	Continental Strategy	
III.	Continental Corporation	
IV.	Market Data	
V.	Automotive Group	
VI.	Rubber Group	
VII.	Sustainability at Continental	
VIII.	Share & Bond Information	
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Rubber Group

Key Figures

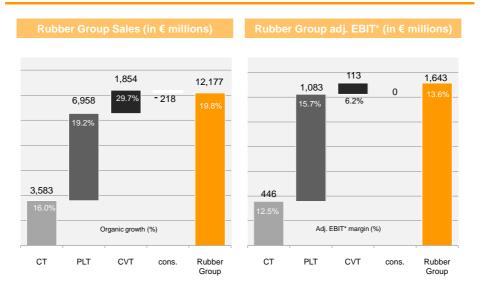
(in € millions)	2009	2010	2011
Sales	8,068.3	10,152.5	12,176.6
EBITDA	1,114.5	1,851.5	2,041.5
in % of sales	13.8	18.2	16.8
EBIT	655.7	1,413.1	1,612.8
in % of sales	8.1	13.9	13.2
EBIT adjusted 1)		1,516.0	1,642.5
in % of sales 1)		14.9	13.6
Operating Assets (avg.)	3,989.8	4,112.1	4,640.3
ROCE (avg.) in %	16.4	34.4	34.8
R, D & E expense	212.0	223.3	241.2
in % of sales	2.6	2.2	2.0
Capex ²⁾	321.7	555.8	747.7
in % of sales	4.0	5.5	6.1
Depreciation & amortization ³⁾	458.8	438.4	428.7
in % of sales	5.7	4.3	3.5
thereof impairment	44.0	22.1	-2.4

EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software
 3) Excluding wind-downs of investments

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Rubber Group

Sales and Adjusted EBIT* by Division

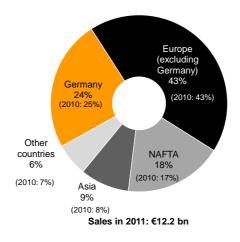


* W/o amortization of intangibles from PPA, consolidation and special effects



Rubber Group

Sales by Region



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Topics1.Continental at a Glance11.Continental Strategy11.Continental Corporation11.Continental Corporation12.Market Data13.Automotive Group14.Rubber Group – 1. Passenger and Light Truck Tires Division15.Sustainability at Continental16.Share & Bond Information17.Glossary



Business Unit Structure

Original Equipment	Replacement Business EMEA	Replacement Business The Americas	Replacement Business Asia-Pacific	Two-Wheel Tires
Tires for : • Compact, medium-size & full-size cars • 4x4 and SUVs • Vans, light trucks & RVs Extended mobility systems: • SSR • Minispares	Tires for: • Compact, medium-size and full-size cars • 4x4 and SUVs • Vans, light trucks & RVs Brands: Gottinental &	Tires for: Compact, medium-size and full-size cars 4x4 and SUVs Vans, light trucks & RVs	Tires for: • Compact, medium-size and full-size cars • 4x4 and SUVs • Vans, light trucks & RVs	 Bicycle tires High-performance bicycle racing tires Motorcycle and scooter tires High-performance motorbike tires
 ContiComfortKit ContiMobilityKit ContiSeal NVH engineering services 	LINIROYAL SEMPERIT ()	Brands: Onfinental 3		
Brands: Onfinental 3 GENERAL TITLE	Barum O Matador GENERALTIRE Silaved SVKLING MABOR	Berum C Euzkodi // SEMPERIT C GENERALTIRE C Gislaved & Viking	Brands: (ontinental * Barum O DUNLOP Sime Tyres	Brands: Onfinental S DUNLOP Sime Tyres

* Except NAFTA , Colombia, Peru ** Trademark rights for Malaysia, Singapore and Brunei

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Passenger and Light Truck Tires

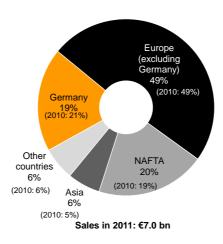
Key Figures

(in € millions)	2009	2010	2011
Sales	4,696.4	5,820.8	6,957.5
EBITDA	793.1	1,241.0	1,335.5
in % of sales	16.9	21.3	19.2
EBIT	536.4	993.3	1,080.3
in % of sales	11.4	17.1	15.5
EBIT adjusted 1)		1,034.0	1,083.3
in % of sales 1)		17.8	15.7
Operating Assets (avg.)	2,348.4	2,422.9	2,804.2
Operating Assets (avg.) RoCE (avg.) in %	2,348.4 22.8	2,422.9 41.0	2,804.2 38.5
		,	
RoCE (avg.) in %	22.8	41.0	38.5
RoCE (avg.) in % R, D & E expense	22.8 113.5	41.0 120.8	38.5 129.9
RoCE (avg.) in % R, D & E expense in % of sales	22.8 113.5 2.4	41.0 120.8 2.1	38.5 129.9 1.9
RoCE (avg.) in % R, D & E expense in % of sales Capex ²⁾	22.8 113.5 2.4 198.3	41.0 120.8 2.1 404.3	38.5 129.9 1.9 527.2
RoCE (avg.) in % R, D & E expense in % of sales Capex ²⁾ in % of sales	22.8 113.5 2.4 198.3 4.2	41.0 120.8 2.1 404.3 6.9	38.5 129.9 1.9 527.2 7.6

1) EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software 3) Excluding write-downs of investments



Sales by Region



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Passenger and Light Truck Tires

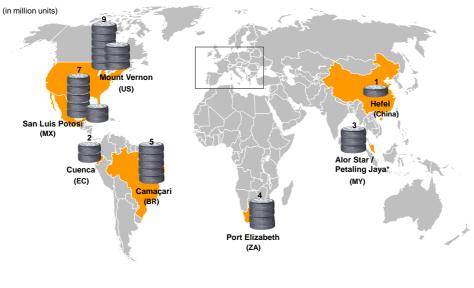
Market Share for Passenger and Light Truck Tires* 2011



Source: Continental estimates * OE & replacement



Worldwide Passenger and Light Truck Tire Production 2011

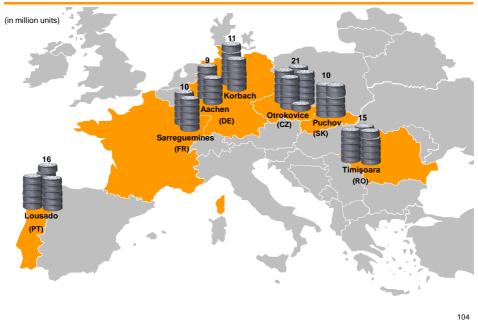


* Until 2004 consolidated in CVT Division

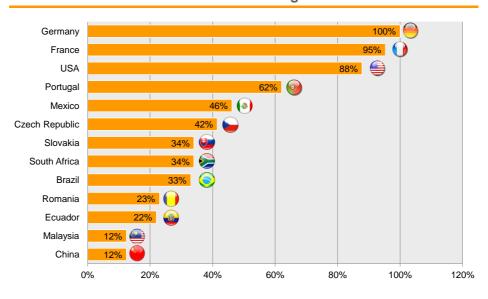
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Passenger and Light Truck Tires

European Passenger & Light Truck Tire Production 2011







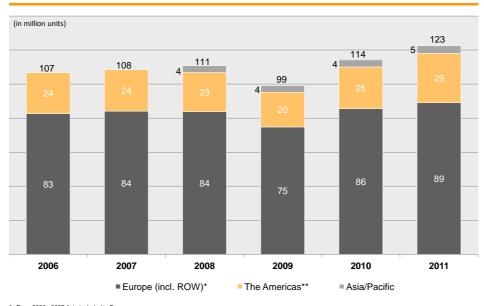
Cost of Labor at Continental Manufacturing Sites*

* Based on average FX rates 2011

105

Passenger and Light Truck Tires

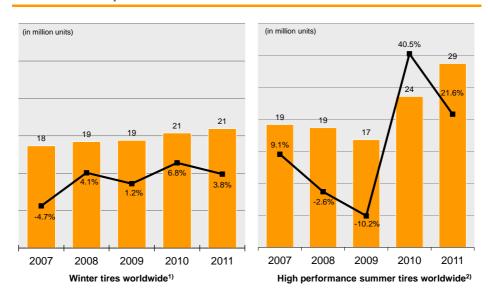
Unit Sales 2006 - 2011



* From 2006 - 2007 Asia included in Europe ** North America; since 2007 including Latin America



Product Mix Improvement



1) OE & replacement (excl. All-Season Tires)

2) All summer tires and all-season tires with rim sizes of at least 17 inches

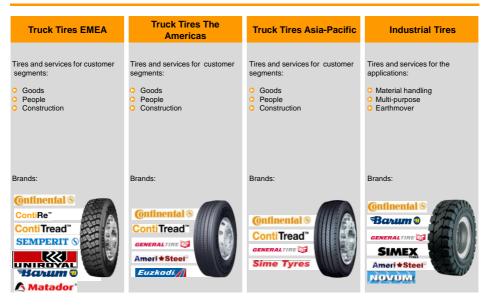
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Topics

1.	Continental at a Glance
1.	Continentar at a Glance
П.	Continental Strategy
III.	Continental Corporation
IV.	Market Data
V.	Automotive Group
VI.	Rubber Group – 2. Commercial Vehicle Tires Division
VII.	Sustainability at Continental
VIII.	Share & Bond Information
IX.	Glossary



Business Unit Structure



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Commercial Vehicle Tires

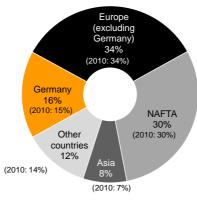
Key Figures

(in € millions)	2009	2010	2011
Sales	1,065.6	1,427.8	1,854.0
EBITDA	47.5	142.2	191.0
in % of sales	4.5	10.0	10.3
EBIT	-50.1	50.1	115.4
in % of sales	-4.7	3.5	6.2
EBIT adjusted 1)		83.7	113.0
in % of sales 1)		5.9	6.2
Operating Assets (avg.)	634.7	628.4	757.3
ROCE (avg.) in %	-7.9	8.0	15.2
R, D & E expense	40.5	41.8	46.2
in % of sales	3.8	2.9	2.5
Capex ²⁾	40.5	51.2	109.9
in % of sales	3.8	3.6	5.9
Depreciation & amortization 3)	97.6	92.1	75.6
in % of sales	9.2	6.5	4.1
thereof impairment	15.7	12.8	-2.1

1) EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software 3) Excluding write-downs of investments



Sales by Region

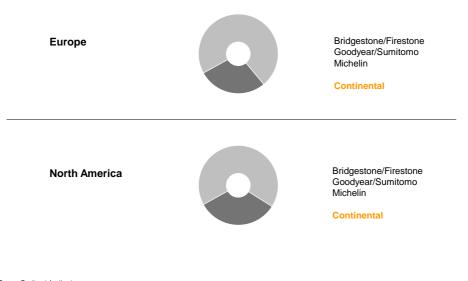


Sales in 2011: €1.9 bn

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Commercial Vehicle Tires

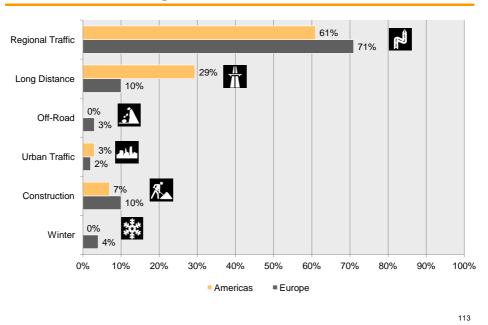
Market Share for Truck Tires* 2011



Source: Continental estimates * OE & replacement

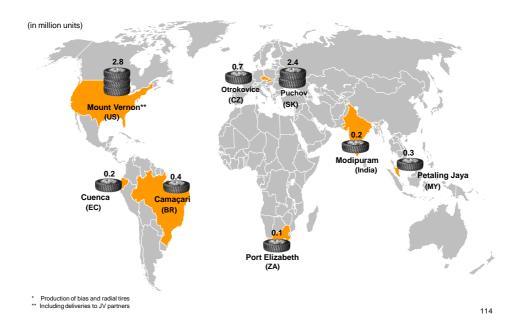


Continental Product Segments 2011

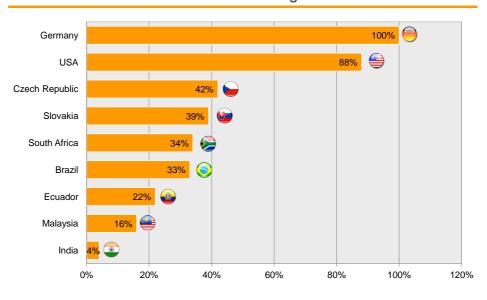


Commercial Vehicle Tires

Worldwide Truck Tire Production* 2011







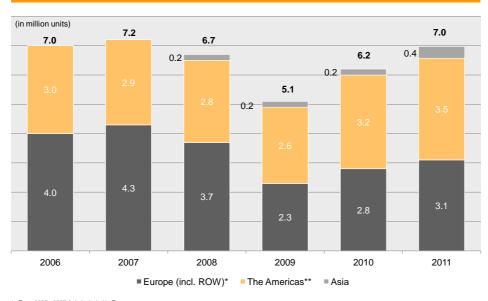
Cost of Labor at Continental Manufacturing Sites*

* Based on average FX rates 2011

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Commercial Vehicle Tires

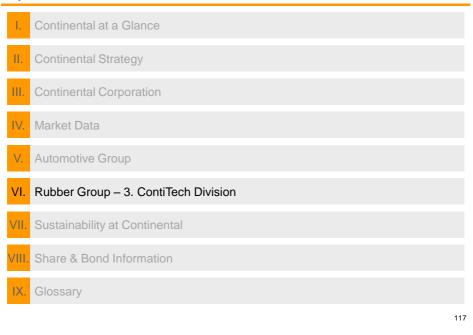
Unit Sales 2006 - 2011



* From 2005 - 2007 Asia included in Europe ** North America; since 2007 including Latin America



Topics



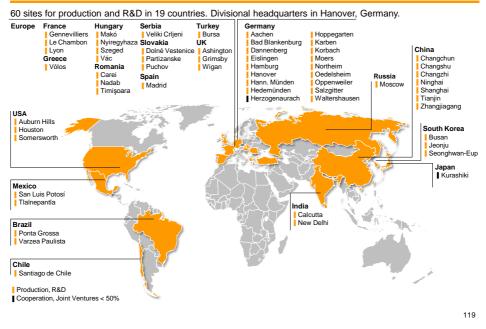
ContiTech Business Unit Structure





ContiTech

Locations Worldwide



ContiTech

Key Figures

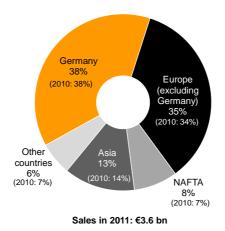
_(in € millions)	2009	2010	2011
Sales	2,406.1	3,095.3	3,583.1
EBITDA	274.0	468.2	515.0
in % of sales	11.4	15.1	14.4
EBIT	169.4	369.6	417.1
in % of sales	7.0	11.9	11.6
EBIT adjusted 1)		398.2	446.2
in % of sales 1)		12.9	12.5
Operating Assets (avg.)	1,006.7	1,060.7	1,078.8
ROCE (avg.) in %	16.8	34.8	38.7
R, D & E expense	58.0	60.7	65.0
in % of sales	2.4	2.0	1.8
Capex ²⁾	82.8	100.3	110.6
in % of sales	3.4	3.2	3.1
in % of sales Depreciation & amortization ³⁾	3.4 104.6	3.2 98.6	3.1 97.9

EBIT w/o amortization of intangible assets from PPA, consolidation and special effects; sales before changes in the scope of consolidation 2) Capex including software
 3) Excluding wind downs of investments



ContiTech

Sales by Region



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ContiTech

Among the Leading Global Suppliers in its Business Units

	Product line				
Fluid Technology	Automotive hoses & hose lines				
	Oil & marine				
Conveyor Belt Group	Conveyor belts				
Power Transmission Group	Multiple V-ribbed belts & timing belts				
Benecke-Kaliko Group	Foils for automotive interiors				
Air Spring Systems	Truck & bus air springs				
	Railway systems				
Vibration Control	Chassis sealing system				
	Engine mounts for trucks				
Elastomer Coatings	Printing blankets				
	Life raft / protective gear materials				



ContiTech

Sales and Employees 2011

	Sales in € millions	Employees
Fluid Technology	1,301	13,697
Conveyor Belt Group	584	3,711
Power Transmission Group	393	2,640
Benecke-Kaliko Group	319	1,643
Air Spring Systems	266	1,490
Vibration Control	301	2,078
Elastomer Coatings	111	639
Compounding	325	784
ContiTech	3,583*	27,249**

* Including other operations ** Including service functions

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V.	Automotive Group	
VI.	Rubber Group	
VII.	Sustainability at Continental	
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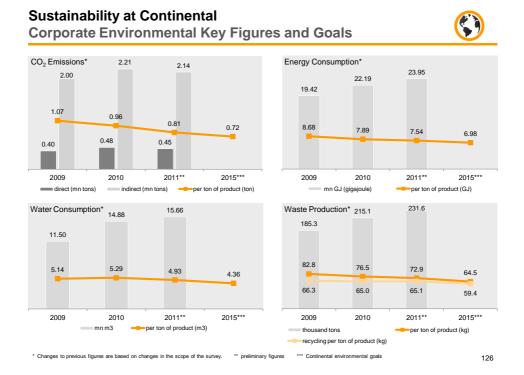


Sustainability at Continental

General View

CSR Guideline Our basic values and principles								
Environmental Responsibility	Social Responsibility	Corporate Governance						
ESH* Policy – implements worldwide the responsibility for protecting the environment	Code of Conduct – personal ethics, conflicts of interest The BASICS – the guidelines, codex and basic principles of our business activities	Corporate Governance Policy – to further a responsible management of the company focused on value creation Risk Report – overview of our risk management						
ТН	THE BASICS Our corporate guidelines							

* Environment", "Security, Safety" and "Health"





Sustainability at Continental

Equal Opportunity

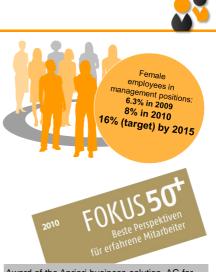
Diversity Project to support women

- A talent pool which incorporates all corporate divisions
- The formation of career support networks
- Promoting female talents to participate in the mentoring program (number of females 50% in 2010)
- Female ambassadors
- Working time models such as part-time, home office, job sharing
- Support with combining job and family
- The specification of target corridors for the proportion of women in management functions in the future

Demographics Program

A holistic concept designed to address the far-reaching changes as a result of the expected demographic trend focuses on four topics:

- Workplace design
- Maintaining employee health for a longer working life
- Targeted qualification measures
- Motivation for a longer professional life



Award of the Apriori-business solution AG for the Continental "Demography-Management"

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Sustainability at Continental

Corporate Memberships (1)

The Charter of Diversity recognizes diversity as an opportunity. The signatory companies commit to diversity, fairness and mutual respect. The aim is to create a working environment that is free of prejudice and discrimination.

The Luxembourg Declaration on Workplace Health Promotion (WHP) promotes health and occupational safety in the companies of the member states of ENWHP*. The declaration encourages members to attach greater importance to WHP.

The World Business Council for Sustainable Development (WBCSD), founded in 1995, is a frontrunner and catalyst on the path to sustainable development.



* European Network for Workplace Health Promotion Source: www.velfal-als-chance.de (German Federal Government Commissioner for Migration, Refugees and Integration); Luxemburger-defaration.de



Sustainability at Continental

Corporate Memberships (2)

ECPI is a leading rating and index company dedicated to ESG Research since 1997. For the year ending December 31, 2011, Continental was a constituent of the ECPI Ethical EMU Equity*.

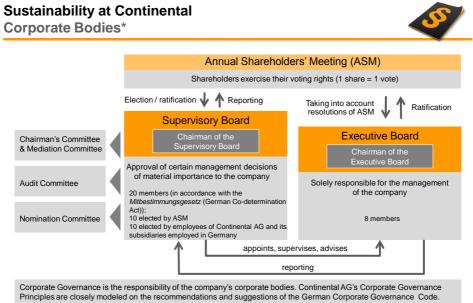
The Carbon Disclosure Project (CDP) is a non-profit organization that aims to create more transparency regarding environmentally damaging emissions. Continental has been answering CDP's extensive questionnaire since 2009.

The European Road Safety Charter is an appeal and impetus for all groups in society to make a concrete contribution to improving traffic safety in Europe. The goal is to reduce the number of fatalities on the roads of the European Union (EU) by 2020.



* 150 top capitalized companies in the Economic and Monetary Union market which are eligible investmen

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Source: Based on information in Annual Report Continental AG 2011 (pp 38-41)

* As of June 2011



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Share & Bond Information

Share Data / ADR Data

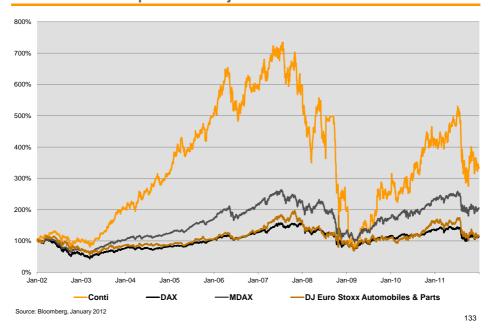
Trading Sponsor

Share Data	
Type of share	No-par value share
Bloomberg ticker symbol	CON
Reuters ticker symbol	CONG
German securities code number (WKN)	543 900
ISIN number	DE0005439004
Shares outstanding at December 31, 2011	200,005,983
ADR Data	
Ratio (ordinary share: ADR)	1:1
Bloomberg ticker symbol	CTTAY
Reuters ticker symbol	СТТАҮ.РК
ISIN number	US2107712000
ADR level	Level 1

отс

Deutsche Bank Trust Company Americas

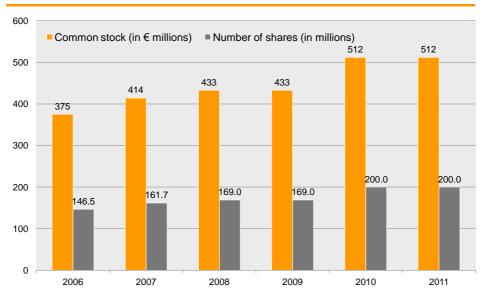




Share Price Development vs. Major Stock Indexes

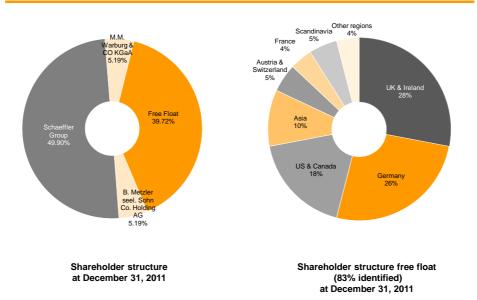
Share & Bond Information

Common Stock





Shareholder Structure



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Share & Bond Information

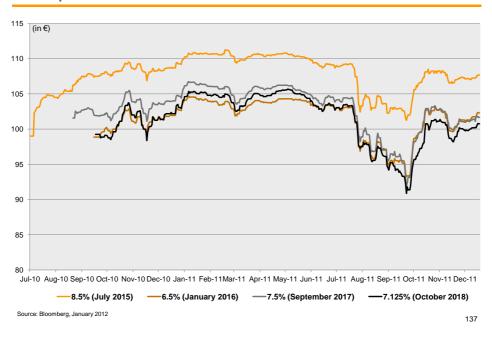
Bond Details

Bond Data				
Issuer	Conti-Gummi Finance B.V., Netherlands*	Conti-Gummi Finance B.V., Netherlands*	Conti-Gummi Finance B.V., Netherlands*	Conti-Gummi Finance B.V., Netherlands*
Issue	Senior Secured Notes	Senior Secured Notes	Senior Secured Notes	Senior Secured Notes
Principal Amount	€750 mn	€1,000 mn	€625 mn	€625 mn
Offering Price	99.0047%	99.3304%	98.8610%	99.2460%
Rating	B1 (Moody's) B (Standard & Poor's)			
Coupon	8.5% p.a.	7.5% p.a.	6.5% p.a.	7.125% p.a.
Issue Date	July 16, 2010	September 13, 2010	October 5, 2010	October 5, 2010
Maturity	July 15, 2015	September 15, 2017	January 15, 2016	October 15, 2018
Interest Payment	Semi-annual January 15 and July 15	Semi-annual March 15 and September 15	Semi-annual January 15 and July 15	Semi-annual April 15 and October 15
WKN	A1AY2A	A1A0U3	A1A1P0	A1A1P2
ISIN	DE000A1AY2A0	DE000A1A0U37	DE000A1A1P09	DE000A1A1P25
Denomination	€1,000 with min. tradable amount €50,000			

* Guaranteed by Continental AG and certain subsidiaries of Continental AG

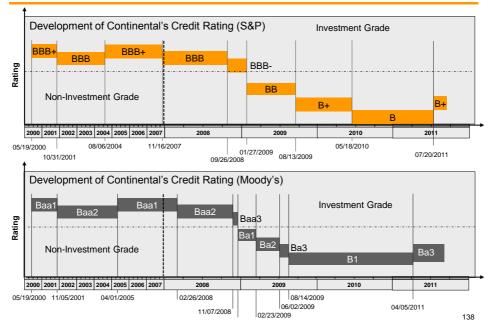


Development of the Euro Bonds



Share & Bond Information

Development of Continental's Credit Rating YE 2011





10 Year Financial Overview

		2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Balance sheets											
Non-current asets	in € millions	15,075.5	14,887.9	14,724.6	16,348.4	17,383.9	5,877.9	5,193.8	4,953.9	4,835.0	5,102.2
Current assets	in € millions	10,962.9	9,502.6	8,324.6	8,339.5	10,353.7	4,975.1	5,353.9	4,742.0	3,463.5	3,094.9
Total assets	in € millions	26,038.4	24,390.5	23,049.2	24,687.9	27,737.6	10,853.0	10,547.7	9,695.9	8,298.5	8,197.1
Shareholders' equity (excl. non-controlling interests)	in € millions	7,146.1	5,859.6	3,772.6	5,265.4	6,583.2	4,470.8	3,574.2	2,706.2	1,983.2	1,715.2
Non-controlling interests	in € millions	397.2	343.3	289.1	264.5	272.9	239.1	220.8	231.0	151.4	92.2
Total equity, (incl. non-controlling interests)	in € millions	7.543.3	6.202.9	4.061.7	5.529.9	6.856.1	4,709.9	3.795.0	2.937.2	2.134.6	1.807.4
Equity ratio	in %	29.0	25.4	4,081.7	22.4	24.7	43.4	3,795.0	2,937.2	2,134.0	20.9
Capital expenditure	in € millions	1.711.3	1.296.4	860.1	1.595.2	24.7	805.0	871.8	703.0	625.8	620.0
Net indebtedness	in € millions	6.772.1	7.317.0	8.895.5	10.483.5	10.856.4	1.181.0	493.2	881.1	1.168.6	1.899.0
Gearing ratio	in %	89.8	118.0	219.0	189.6	158.3	25.1	493.2	30.0	58.9	1,099.0
Income statements	111 70	09.0	110.0	219.0	109.0	130.5	20.1	13.0	30.0	36.9	110.7
Sales	in € millions	30.504.9	26.046.9	20.095.7	24.238.7	16.619.4	14.887.0	13.837.2	12.597.4	11.534.4	11.408.3
Share of foreign sales	in %	73.7	72.8	71.0	68.5	69.2	67.6	65.8	66.8	67.0	68.4
Cost of sales in % of sales	in %	79.0	77.8	80.0	80.4	75.8	75.3	74.6	75.0	76.5	78.2
Research and development expenses in % of											
sales	in %	5.3	5.6	6.7	6.2	5.0	4.5	4.3	4.2	4.3	4.3
Selling expenses in % of sales	in %	4.7	5.0	5.6	4.9	5.5	5.7	6.1	6.2	6.2	6.4
Administrative expenses in % of sales	in %	2.1	2.5	3.0	3.2	2.7	3.0	3.1	3.1	3.3	3.4
EBITA	in € millions	2,596.9	1,935.2	-1,040.4	-296.2	1,675.8	1,601.9	1,507.1	1,157.4	855.2	694.3
EBITA in % of sales	in %	8.5	7.4	-5.2	-1.2	10.1	10.8	10.9	9.2	7.4	6.1
Personnel expenses	in € millions	6,358.2	5,891.7	5,199.8	5,746.3	3,652.7	3,175.2	3,054.3	3,011.7	2,681.8	2,650.2
Depreciation and amortization	in € millions	1,631.1	1,652.4	2,631.6	3,067.6	814.8	699.6	741.8	667.2	603.1	670.3
Net income attributable to the shareholders of the parent	in € millions	1,242.2	576.0	-1,649.2	-1,123.5	1,020.6	981.9	929.6	716.2	314.0	226.0
Dividend and earnings per share											
Dividend for the fiscal year	in € millions	300.0*	_	_	_	323.4	293.1	145.9	116.3	70.4	58.6
Number of shares at December 31	in millions	200.0	200.0	169.0	169.0	161.7	146.5	145.9	145.4	135.4	130.2
Earnings per share	€	6.21	2.88	-9.76	-6.84	6.79	6.72	6.38	5.19	2.37	1.75
Employees											
Annual average	in thousands	159.7	142.7	133.4	148.4	93.9	81.6	81.1	73.7	66.5	65.1

 * Based upon the Executive Board's proposal for the appropriation of profits

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Financial Glossary

ADR	American Depositary Receipt
Capex	Capital expenditure on property, plant, equipment and software
EBIT	Earnings Before Interest and Taxes
EBITDA	EBIT Before Depreciation and Amortization
EBIT margin	EBIT as a percentage of sales
EBITDA margin	EBITDA as a percentage of sales
FCF	Free Cash Flow. We define FCF as cash provided by operating activities minus cash used for investing activities
Gearing ratio	Represents the net indebtedness divided by total equity, expressed as a percentage
ISIN	International Securities Identification Number
Net indebtedness	The net amount of interest-bearing liabilities, investments and cash and cash equivalents as recognized in the balance sheet as well as the market values of the derivative instruments
NIAT	Net Income Attributable to the shareholders of the parent
Operating assets	Operating assets are the assets less liabilities as reported in the balance sheet, without recognizing the net indebtedness, discounted trade bills, deferred tax assets and income tax receivable and payable as well as other financial assets and debt
PPA	Purchase Price Allocation
R, D & E Expenses	Research, Development and Engineering Expenses
ROCE (avg.)	Return On Capital Employed. We define ROCE as the ratio of EBIT to average operating assets for the fiscal year

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Product Glossary

Interior Division

ABS ACC	Anti-Lock Brake System Adaptive Cruise Control	MAB/MIB	Motorcycle Anti-lock Braking System / Motorcycle Integrated Brake System
ADAS	Advanced Driver Assistant System	МТ	Manual Transmission
AMT	Automated Manual Transmission	NVH	Noise Vibration Harshness
AT	Automatic Transmission	OTR	Off The Road Tires
C&S	Chassis & Safety Division	PCB	Printed Curcuit Board
СТ	ContiTech Division	PLT	Passenger & Light Truck Tires Division
cv	Commercial Vehicle	PT	Powertrain Division
СVТ	Commercial Vehicle Tires Division	PWM	Pulse Width Modulation
CVaT	Continuous Variable Transmission	RV	Recreational Vehicle
ECU	Electronic Control Unit	SSR	Self Supporting Runflat Tires
DCT	Double Clutch Transmission	SUV	Sport Utility Vehicle
EBS	Electronic Brake System	TCS	Traction Control System
ESC	Electronic Stability Control	TPMS	Tire Pressure Monitoring System
HEV	Hybrid Electric Vehicle		
нмі	Human Machine Interface		
HVAC	Heating, Ventilation and Air Conditioning		



I.

Contact Data

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Financial Calendar

2012			
Annual Financial Press Conference	March 1, 2012		
Annual Shareholders' Meeting	April 27, 2012		
Q1 Financial Report	May 3, 2012		
Half Year Report	August 2, 2012		
Nine Months Report	October 31, 2012		
2013			
Annual Financial Press Conference	March 2013		
Annual Shareholders' Meeting	May 15, 2013		
Q1 Financial Report	May 2013		
Half Year Report	August 2013		
Nine Months Report	November 2013		





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WORLD CUP

